Wednesday 29 October.

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CONTINENTAL SELLING PRICES: AUSTRIA Sch 15; BELGIUM Fr 28; DENMARK Kr S.OO; FRANCE Fr 4; GERMANY DM 2.0; ITALY L 800; NETHERLANDS FI 2.0; NORWAY Kr 5.00; PORTUGAL Esc 45; SPAIN Pto 75; SWEDEN Kr 5.00; SWITZERLAND Fr 2.0; EIRE 250; MALTA 204

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GENERAL

S. Korea Zambia bank arrests: seeks loan plot of \$600m KOREAN DEVELOPMENT Bank will raise a \$600m (£245.9m) Eurocredit, South

Korea's first major international

borrowing since this summer's political unrest. Page 20

BRAZIL turned to West Ger-

many to raise financial credits linked to export credit borrow-

• STERLING and the dollar

strengthened against European

Monetary System members last

week because of high interest

rates in London and New York

The Swiss franc was also firm against EMS currencies, but the yen—in spite of signs of an

upturn in the Japanese economy
showed little change.

In the EMS, the French franc

was again the strongest cur-rency and the Italian lira the

weakest, although it was well

within its extended divergence

Denmark's central bank took

advantage of the krone's com-

fortable position in the middle

of the system to cut bank rate

on Friday. Concern about West Germany's current account deficit, and economic stagna-

tion which may be countered by

a cut in interest rates, con-

tinued to depress the D-Mark.

10%-

EMS GETOBER 24,1980

EGU Divergence

The charts show the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system (bound by the 22 per cent lamt), defines the cross rates from which no currency (except the tira) may move more than 22 per cent. The lower chart gives each currency's divergence from its contral rate 2 seeinst the European Currency Upix (ECU), itself a basket of European currencies.

• ARTHUR SCARGILL called

• UK PRODUCERS' share of

the domestic electrical appli-ance market increased 5.8 per

Imports were down by 22 per

• SOUTH KOREA'S share of

the UK black and white televi-

sion market will be 7 per cent next year, 1t had requested 20 per cent. Page 2

• CAESAR'S WORLD chairman

and vice-chalrman resigned so the U.S. gambling and enter-

tainment company could acquire

a full licence for its Atlantic City, New Jersey, casino. Page

• EUROPEAN FERRIES' chair

man sold nearly all his 135,000

ahares in the company. Page 14

(Zumbabwe) is making offers for Empress Nickel Mining and

• KOBE STEEL, Japanese

cent increase in first-half pre-

tax profits to Y30bn (£59m).

RIO TINTO MINING

wage claim. Page 4

cent. Page 3

ة كالأسب

per cent to 11 per cent

ing. Page 15

The Zamhian anthorities have arrested at least 12 prominent cltizens, including a former Cabinet Secretary, in a tough security operation

There is speculation that the Government moved to foreatall a coup attempt. No official explanation bas been given for the arrests

Home Affairs Minister Wilted Phiri said "mopping-up opera-tions were continuing. Back Page

Nuclear protest Ahout 50,000 demonstrators marched through London on a

nuclear disarmament raily. Hostages debate Iran's Parliament adjourned without deciding the fate of the U.S. hostages. A debate on

the issue is expected to resume

today. Back Page

Missile attack More than 100 people were killed when Iraq fired Sovietmissiles at reaidential areas, of Dezful, Iran, Iraq warns U.S. not to arm Iran,

Refugees killed

Soviet-bullt helicopler gunshlps killed three Afghan refugees and wounded seven in attacks on Iwo refugee camps in Pakistan on Friday, said UN

Union ignored

Two Cunard passenger shipsthe QE2 and Conard Princess sailed on schedule at the weeksure to delay them. Page 4

Prison row

Prison officers at Camp Hill jail on the Isle of Wight may take legal aellon against their governor who has threatened to discipline them unless they slart supervising working parties and workshops.

Board watchers

Civil servants will seck to increase their knowledge business affairs by attending board meetings of three major companies' subsidiaries. Back and Page 9

Los Rodeos move Los Rodeos alroort on Tenerife, on union leaders to start fighting for the miners' 35 per cent scene of the world's worst air disaster three years ago, will be closed to international pas- FT GROCERY PRICES index senger traffic from November 1. fell in October for the third Flights will use the island's month running Page 3

new Queen Softa airport. Blasts in Israel Palestinian commandos clalmed

responsibility for two bomb attacks in Israel. At least 16 people were injured.

Scott expedition British mountaineer Doug Scott has led a group of West European climbers to the top of

25,060-foot Makalu-II in the Himalayas.

Slippery silver A \$660,000 silver sludge ship-

ment was stolen in July while

in transit from Britain to a U.S. photographic company, said the Federal Burcau of Investigation.

Briefly . . .

Monetary

Major changes in the home improvement grant system take effect from today. Page 4 Basunc separatists released an industrialist they kidnapped steelmaker, forecasts a 30.7 per

Israeli President Navon arrived tax profin Egypt for a state visit. Page 2 CONTENTS

policy:

Sir Justinian: Geoffrey in the hot seat 12 customer is often wrong 10 Europe's airlines: facing a Editorial comment: public Laker time bomb 13 spending; Russia 12 Technology: turning indus-

Riotrust. Page 14

Management: civil servants trial effluent to gold ... 9 move into industry 7 Surveys: Lombard: Samuel Brittan Northampton 17-19

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Civil Service pay comparability reports may be suspended

BY PHILIP BASSETT, LABOUR STAFF

GOVERNMENT considering suspending the Civil Service's pay research comparability reports for this year because the reports will suggest much higher pay settlements than the amount provided for in the forthcoming cash limits for the service.

A decision to stop delivery of the reports, likely to be announced in the next week or so, will infuriate the Civil Service unions. In anticipation

of an announcement, they are considering bringing forward their contingency plans for industrial action. Suspension would effectively remove the principle of comparsbility from the main arena of

public sector pay deals, following the abolition earlier this year of the Clegg comparability commission. The Government considers comparability principles inflationary and discredited.

Ministers told Civil Service union leaders in August cash limits would be the main determinant of pay increases for the 550,000 white-collar civil servants. The usual process of pay comparability, based on the reports of the independent Psy Research Unit, annually compares civil servants' pay and conditions with those of employees elsewhere.

increasingly believe the unit's independent uoit to withhold findings could provide the its report without suspending it uniona with a weapon against the aingle-figure offer expected within the cash limit.

reports should be balted this year, though the work is largely completed. Io some cases the tion, since it would colail not in breaking the present pay agree-ment. Paragraph 13 of the 1974 other. agreement, still in force, states that the unit must deliver its report to CSD and the unions

The position has been exacerbated by a division in CSD over strategy, between hawks includ-ing Sir John Herbecq, Second Permanent Secretary, and a more moderate group, centred around Mr. Gordon Burrett, Deputy Secretary with responsi-

by November 15. A firm deci-

sion is thought to have been reached at a further meeting

bility for psy. The hawks seek the complete suspension of the unit for this year, as last occurred in 1975 under the Labour Government. The moderates say the unit should maintain its continuity

fully. There is discontent among members of the Pay Research meeting with Ministers 10 days of the unit, following what they ago that delivery of the unit's interpreted as criticism by correct should be belief the correct functioning of the unit. Uoit Board, established 10

This might be enough to fuel year, though the work is largely a rebellion against any CSD completed. Io some cases the reports are ready for collection.

Ministers fear this would clients, and the breaking of an agreement by one side should agreement by one side should necessarily stop them delivering the reports to the

Many union officials are convinced of CSD's intention to balt delivery of the reports. The all-union indsutar l toniaci..... all-union industrial action coordinating committee bas thus begun to consider already bringing forward plans for a campaign of action against what it would regard as a breach of the pay agreement by Government.

The unions bave already earmarked over £2m to fund any action this year. The last major bout of industrial action by civil servants during the 1978-79 "winter of discontent" seriously disrupted business and Goveroment cash flow,

Enforced prevention of the reports' appearance could tip The future of the Pay but its reports ought to be Research Unit is unclear. Ministers and senior Civil Service Department officials should maintain its continuity reports appearance could the scales against the pay research system far enough to cause the largest unions to with-

Ministers may clash over curbs on spending

BY ELINOR GOODMAN, LOBBY CORRESPONDENT

FREASURY MINISTERS face mittee will see Mr. Pym the most serious resistance in the lifetime of the present Government to the proposed new spending cuts. Some Ministers appear to be

ready to use the threat of resignation as a hargaining counter in the negotiations over spending for next year. Treasury may encounter scrious opposition from some Tory MPs returning to Westminster this week after a long recess in which they

defence spending has shaken the nerve of some Right-Wing traditionally most enthusiastic in their support of

Secretary, face nostile questioning from some backbenchers tomorrow on defence. Officers

have become increasingly uneasy about the impact of Governmental policies. Reports last week that the Treasury was trying to cut

public-spending cuts.

of the back hench Defence Com- about a month that the Treasury

tomorrow night lo demand an assurance that the Government will stick to the NATO commitment of increasing defence spending by 3 per cent

The Treasury appears, however, to bave the support of the Prime Minister in its new drive for soending cuts.

the dissenting Ministers are divided among themselves as to where the axe should fall. The Opposition may prove ineffective for the same reason. Nevertheless, Ministers will purchasing.

have to work bard at stiffening their backbenchera' resolve in the light of recent events. Some in marginal seats were already worried about unemployment and the state of industry. Reports of a major new drive

The Prime Minister and Mr. on public spending made some rancis Pyni. Defence even more nervous, though others, some very vocal indeed, will welcome the further cut. arguments.

Ministers bave known for Rodgers warns of poll defeat

believed further cuts of perhaps £1.5bn would be necessary above those in the Govern-ment's medium-term plan. At last week's Cabinel Treasury Ministers detailed the

bleak forecasts behind this request for more cuts. It was clear from the debate which followed that some Ministers were very dubious indeed about the wisdom of

strengthened by the fact that cutting capital spending further at a time when unemployment showed all the signs of increaslng further and the private sector was already suffering from the cut in Government Since the Government took

office a minority of Cabinel Ministers have made little secret of their doubts about the Treasury's spproach. But there are some indica-

tions that their views may be gaining support among those Ministers who have until now broadly kept out of economic arguments.

More aid to industry considered

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

THE CONCERN of manufacturing industry about the increasing damage which the recession is causing to companies of all sizes will be stressed on Wed-nesday when the Confederation of British Industry publishes its quarterly trends survey and presents an overall picture of continuing decline in busioess prospects.

This coincides with fresb consideration by Ministers of bow to provide increased selective aid for industry. They are likely to concentrate on making greater use of existing funds for reaearch and development and for investment in export opportunities.

reduced in the next few weeks. as are the numbers of people Ministers have accepted that being employed.

they must also look for other ways of easing industry's path through the recession, including help for small businesses.

But public spending constraints mean that little if any fresb cash is likely to be allocated for some time, and there will be no cancellation of the regional development grant moratorium.

The only mildly optimistic note in the CBI's trends report wil be patchy indications that the rate of decline on some fronts is slowing down. There are a few reports of a reduction in the rate of destocking and of the decline of order books

The numbers of orders being Although there is the pros-pect of interest rates being panies are still falling, bowever, reduced in the next few weeks.

There are also growing worries about exports, fuelled by the level of sterling of a few weeks ago. The survey was canducted before last week's sbarp rise in the exchange rate which led to considerable concern among Ministers about the Impact on exports.

The CBI's six-montaly survey of corporate liquidity will also be included in this week's report. As indicated by Central Statistical Office figures last week, this is expected to show that companies are coping with their liquidity problems better than had been expected because of destocking and extensive cuts

FT grocery index, Page 2 Lombard, Page 10 Electrical appliances, Page 3

Bleak year foreseen by IATA

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE CURRENT year is can produce the developments interest. After interest many expected to be "the bleakest needed to help bring costs year in international aviation down. Costs, and hence fares, history," with little improve- are at levels which are "seriously threatening to ment likely in 1981.

The world's airlines are experiencing the combined effects of recession, inflation, increasing fuel costs "and a market distorted by crratic currency developments and unco-ordinated regulatory policies," according to Mr. Knut Hammarskjold, director-

general of the International Air Transport Association. He is also worried whether, under this massive cost on under this "massive cost on he says. They managed only slaught," aviation technology 2.1 per cent before paying

affect market demand." In his annual report on the

state of the world air transport industry, which he will present to the annual meeting of IATA's 103 member airlines in Montreal today, Mr. Hammarsk-jold says airline finances are

The IATA airlines were aiming for an average 13 per cent return on investment in 1979.

incurred losses. "On the North Atlantic where passenger traffic grew 16 per cent and revenues 27 per cent during the year, against a moderate capacity interest of S per cent, the carriers needed another \$800m in revenue to reach the required return.

"These are serious times for the industry. It is broadly estimated that it is almost \$4bn short of s level of earnings that would put it on a financially competitive footing in the capital market.

Continued on Back Page Facing Laker timebomb, Page 13

MPs to quiz Howe on money supply

By Peter Riddell, Economics

SIR GEOFFREY HOWE, the Chancellor, la likely to face highly critical questioning this afternoon from an all-party committee of MPs about the Government's monetary

The Treasury and Civil Service Committee of the Commons, under the chair-manship of Mr. Edward du Cann. Conservative MP for Taunton, is due to see the Chancellor as part of its lnquiry into monetary policy, with particular reference to

the implication of recent money supply figures." This refers to the 8 per cent jump in sterling M3, the hroadly-defined mooey supply, in July and August.

Yesterday two members of the committee said on the BBC World this Weekend programme they would press

Editorial comment. Page 12 Sir Geoffrey in the bot seat, Page 12 Every day a make-up day. Page 4

a wide range of points with the Chancellor, Dr. Jeremy Bray, Labour Motherwell, said he wished to question the basis of current monetary policy. Mr. Terence Higgins, Con-

servative, Worthing, said be wanted to examine the relationship between the money supply and public sector borrowing and Government proposals for public-sector

The hearing comes at a time when there is growing concern among policy-makers about the impact on industry of the sharply rising pound. This has strengthened pressure for a cut in interest rates, though an early reduction depends on

the wbether October monetary figures, available to the authorities later this week, provide any indication of a slowing in the rate of monetary growth.

Sir Geoffrey's comments will also be watched closely by the City markets, which tave to terms today with the Bank of England's reminder to the banks of the need to maintain the minimum 123 per cent reserve asset ratio at all times and not just at each monthly reporting date. The Bank has written to

all banks saying that spot checks may be made to ensure that the ratio is maintained.

Japanese likely to back EEC trade agreement

BY GILES MERRITT

MR. SABURO OKITA, Japan's special trade representative, is expected to express cautious support today for a new Japan-EEC trade pact along the lines proposed carlier this year by the Europeao Commission. Mr. Okita, who begins talks

io Brussels today, said in an interview with the Financial Times in Tokyo that the Japanese Government now recognised that a number of key European industries "need a breathing space" in which to restructure.

He will therefore express qualified interest in the "trade strategy" put forward hist linly by the Commission as a means of improving the worsening rade relations between the EEC and Japan.
But Mr. Okita stressed that

Japan could ennsider selfrestraint on expurts of motor cars and electronics good only in return for credible undertakings by the EEC that re-structuring would take place. Today's talks hetween Mr. Okita and senior EEC officials are not intended as negotiations. but both Brussels and Tokyo

hope they will lead to discus-sions which could yield a new

relationship

Japan and the EEC hy 1981. Mr. Okita has said Japan is "very scrinusly concerned over the possibility of EEC pro-tectionism," and appreciates the social and pulitical problems caused in the EEC by the

present surge in Japaocse exports. intention to signal Japan's interest in an export-restraint pact is expected to give fresh impetus to the Brussels Commission's own efforts to occure a negotiating mandate from the EEC member-Governments. When the EEC Council of Ministers examined

the Commission's Japan strategy three months ago, both France and Italy objected in the trade concessions that would be required of the EEC, Broadly, the Brussels pro-posal is that in return for expart restraint by Japan for up in four years on "sensitive" products, the EEC abolish the 60-plus national quantity restriclions still imposed on various lapanese goods by some EEC Governments in defiance of the General Agreement on Tariffa and Trade.

Though EEC officials believe that removal of French and Conlinned on Back Page

Emergency talks to end steel deadlock

between

BY GILES MERRITT IN BRUSSELS

the EEC Industry Commissioner, beld emergency talks in Brussels yesterday representatives of Enrope's special steels producers.

This follows an inconclusive meeting of EEC Foreign Ministers in Laxembourg on Saturday al which special steels emerged as the chief obstacle preventing the West German Government from accepting a nine-month programme of mandalory steel production cuts to be by the Brussels Commission.

West Germany Is insisting thal special steels must be excluded, while the UK and Belgium are reported to have argued that such a distinction would be unacceptable. The stalled Luxembourg meeling yielded only an agreement for a further

council session to take place there on Thursday. M. Davignon's meeling with the special steels producers is understood to bave been

aimed al securing agreement on a definition of special sleels before the continued ministerial talks. British Government sources

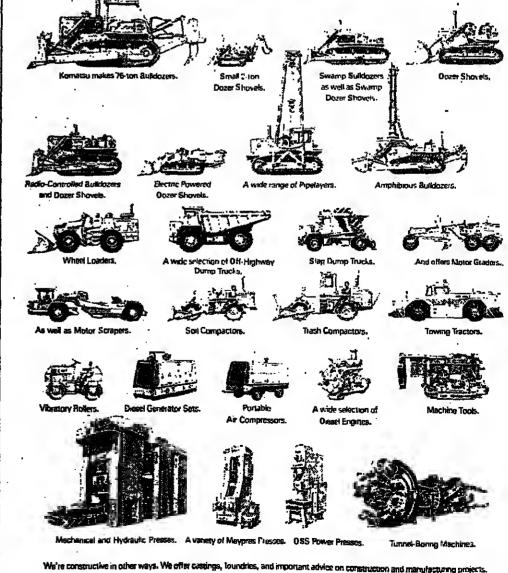
have snggesled that German definitions of special steels could encompass up to 40 per cent of all siecl products and that their exclusion would render the entback pro-gramme useless.

The European Commission. bowever, pnts the special steels proportion of all EEC steel output at 15.5 per cent. West Germany's opposition

to the lough new production disciplines to be imposed ou the European steel industry bas hegun to provoke critieism from the Brussels Commission as well as from other memocr slates where the crisis in steel is causing serious damage.

The abortive Laxemboarg talks marked the Bonn Government's third refusal since Octoher 7 lo accept the new controls.

CONSTRUCTIVE ADVICE.



••• KOMATSU LTD

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Course with











silent on

himself on whether to seek the

Party's nomination for next

decision in Marseilles yester-

day, a week after a challenger,

M. Michel Rocard, backed by

the party's right wing, declared

publicly that he would run. But

M. Mitterrand said instead ha

would wait until the party's

management committee met to

discuss candidacies on Novem-

ber 8. Members are due to choose a candidate on January

25. harely 1I weeks before the official campaigning formight.

vesterday, next year would prob-

ably he his last chance of trying

for the presidency, which ha ran for in 1965 and in 1974.

A third leading figure.

head of the left-wing CERES

a quarter of the party, has said he will run if M. Mitterrand

In the Gaullist RPR party, the

While party leader

situation is also becoming com-

M. Jacques Chirac has strongly

hinted he will be running, he

faces a fresh challenge in the form of Mme. Marie-France

Another former adviser to

M. Chirac, M. Yves Guena, wbo

quit his post in March last year,

bas joined a list of 150 person-

alities supporting the former

Prime

M. Nichel Debre, who is running

President Pompidou.

as an independent.

drops out.

faction which represents abzout

Jean-Pierre Cbevenement.

For M. Mitterrand, who was 64

He was to have announced hia

yoar's Presidential election.

araun(

new 5

Thailand credit for boats

THAILAND IS raising \$100m through a Eurocredit to huy two patrol boats from Italy to improve security in the Gulf of Thailand, hanking officiala

said. Reuter reports, The eight-year credit is being lead managed by Manufacturers Hanover and carries interest at between 7 and 6 per cent above London inter-bank offered rates, Lihor, with a three-year grace period.

FINANCIAL TIMES, published deily except Sundays and holidays. U.S. subscription rates \$365.00 per ennum.

Mitterrand **Abortion row** casts shadow nomination By David White in Paris over Forlani M. FRANCOIS MITTERRAND. the French Socialist leader, haa once more put off committing

BY RUPERT CORNWELL IN ROME

A ROW hetween the two major coalltion partners over abortion has cast a shadow over the prospects of the Italian Government of Sig. Arnaldo Forlani, during the dehate intended to sanction its approval by Parliament.

The four-Party Administration of Christian Democrats, Socialists, Social Democrats and Republicans won a confidence vote by 362 to 250, helped by the abstention of nine Liberal. Party deputies.

The occasion was marred by hitter exchanges on abortion by lhe Christian Democrats and Socialists, which might have repercussions on the survival of the Government if, as seems likely, separate national referenda are held next spriog either to repeal or to strengthen the country's existing abortion

law.
Repeal is hacked by Italian Catholics and the Christian Democrats, while proposals to keep the present legislation are supported by the Socialists and

other "lay" parties.
The speech of Sig. Bettino
Craxi. the Socialist leader. during the debate this waekend, surprised obsarvers. He launched an attack on the church for its "outdated fanaticism" in encouraging the referendum to abolish the law permitting abortion, and thus interfering in Italian affairs. Sig. Craxi suggested that Polish-born Pope John Paul II. who recently publicly urged Italians to "rediscover their



Sig. Arnaldo Forlani . . . prospects threatened.

faith and conscience" and ban abortion, was unable to grasp the realities of Italian life. But after a hasty rebuttal hy Sig. Flamino Piccoli, the Christian Democrat leader, his yesterday. The Vatican news-paper expressed its "astonishment and grief" that Sig. Craxi bad spoken so disrespectfully His outburst is taken as further proof of bis aim to

stance as possible for the Socialists. But it also underlines how precarious in these circumstances is the alllance between . Democrats

establish as independent a

formed in Lebanon

By Ihsan Hijazi in Beirut

A NEW Lebanese Cahinet has been formed to replace the caretaker government of Mr. Selem Al Hoss, the Prime Minister, which resigned in

The 22-member government is beaded by Mr. Chafik Al Wazzan, a Moslem lawyer from Beirut, and includes parliamentarians and techno-

Five Ministers have been retained, Including Mr. Fuad Bntros, Foreign Minister, a-friend and adviser to President Elias Sarkis. Several newspapers yesterday that of Mr. Sarkis because several members are the President's friends.

Mr. Sarkis, the Christian Maronite head of state, has two years more to serve of his slx-year term. While conditions in the country have improved considerably since his elec-tion at the end of the 1976 clvil war. Lebanon remains divided on the ground, and national entente is lacking. None of the Christian or Moslem militias is represented in the Cabinet, the majority of whose members are generally regarded as traditionallst politicians

The main purpose of the new Government will be to fit! power vacuum which existed since Dr. Hoss resigned. · The Government faced. Its first problem when one mem-

ber, Mr. Mounir Abon Fadel, vice-speaker of Parliament sald he will not serve in the capacity for which he was chosen. He is one of nve state Ministers without port-

New cabinet | Iraq warns U.S. not to arm Iran

BY ROGER MATTHEWS IN BAGHDAD

demands."

U.S. against resuming arms shipments to Iran. Dr. Saadoun Hammadi, the Foreign Minister, said in a statement released vesterday that any country supporting Iran should not expect number wounded. The recent Iraq to stand by with arms The statement was issued soon

after Dr. Hammadl had sum-moned to the Foreign Ministry the heads of diplomatic missions of countries on the United Nations Security Couocil. Dr. Hammadi told them Iran had started tha war as early as September 4, and that Iraq could not withdraw from the territory and Ahwaz, the two other key t had subsequently occupied towns in Khuzestan province.

ally aurrounded. As the war enters its sixth week, unofficial estimates indi-

Dr. Hammadl, speaking to foreign diplomats, emphasised that Iraq had no ambitions towards Iranian territory, but would not accept any compromise on sovereignty over the Sbatt al-Arah waterway and land which should have been returned by Iran under the of Khorramshahr and to press on 1975 Algiers agreement.

towards the oil refinery city of Suggestions that Iraql forces should withdraw from the addi-tional occupied Iranian land resist a ceasefire, the more were impossible for two main likely it is that the political reasons, Dr. Hammadi said. leadership in Baghdad will feel First, because previous border it necessary also to take Dezful agreements bad heen abrogated and no clear boundary now

BY ROGER MATTHEWS IN BAGHDAD

IRAQ HAS again warned the until Tehran answered its 'just The cities are said to be virtue existed and second because iraquirounded there were no section guaranteed. tees that Iran would not attack Rod

defe

again. Wyles andds from John Brussels: European Community Foreign Ministers meeting la Luxembourg this weekend expressed concern that no end was in sight to the war, but agreed that the Community

could do little to settle tha

conflict. Mr. Hamed Alwan, Iraq's Minister of State for Foreign Affairs, sent a letter to M. Gaston Thorn, President of the Council of Ministers. One interpretation was it was aimed at dissuading European states from aelling arms to Iran.

Press told

to register

by Salisbury

Israeli President visits Egypt

cate that hetween 1,000 and

1,500 Iraqis have been killed

with perhaps three times that

increase in admitted causualtles

has been caused by the belated

decision to complete the capture

BY ALAN MACKIE IN CAIRO

As President Navon is only less than happy with the tempo St. (a constitutional head of State, of normalization, despite a per Sinai

this month.

He bas personally instructed that Israeli visa applications be processed more quickly, but this move has been countered by an Egyptian ban on Israeli. tour operators flying direct to St. Catherine's monastry in

ALL FOREIGN correspondents working in Zimbabwe have been ordered to register with the authorities and be issued with Temporary Employment Per-The Govarument said accredi-

tation will take place tomorrow and journalists who fail to register with the Ministry of Information will be liable to a fina of Zimbabwe \$1,000 (£860) or two years in jail, or both. S. Korea torture claim

Thrae defendants at a South Korean appeals court martial alleged that sedition charges against them resulted from torture, intimidation and fabrication, Reuter reports from Seoul. The allegations came in a hearing of appeals by former Presidential candidate Kim Dae Jung against a death sentence and 23 co-defendants against various priaon terms. Eurocredit—Page 20

Peru copper hit Peru has postponed delivery of some copper sold in foreign markets due to strikes in the country's most important mines,

ISRAEL'S President Yitzhak the visit is not expected to sonal intercession by President. Navon arrived in Cairo yester produce any new developments. Sadat to speed it up. day at the start of a five-day on the stalled Palestinian. He has personally stata visit, personally arranged autonomy talks. Negotiations that Israeli visa applications. by President Sadat to give at on the reactivation of the talks least visual substance to the began in Washington earlier. normalisation of ralations he-

Strike may follow Solidarity talks BY CHRISTOPHER BOBINSKI IN WARSAW

TODAY's meeting of the union, but unitaterally inserted and meanwhile it is refusing to national committee of Solidarity, a clause into the naion's articles Poland's largest independent of registration which said union in Gdansk, could decide Solidarity recognised "the lead-

on some form of strike action ing role of the (Communist) Mr.

against action by the authorities Party in the State. The union delegation on Friday the Warsaw district will appeal to the High Court can't against the district court action issue

bonour the change in its atatute. On Saturday, the bead of the Warsaw branch of Solidarity, Mr. Zbigniew Bujak, told delegates meeting that "we can't make concessions on this

Jimmy Carter's tendency to actually answer questions

AP-DJ reports from Lima.

UN move on reporting A United Nations conference committee bas approved a resolation aimed at re-shaping the way the world's news is re-ported, but dld not vote bu it and some Western delegates were uneasy about certain recommendations, Reuter reports from Belgrade:

India constitution 'debate'

Ministar,

stir by asking for a national model it on the French system dehate on whether the present so that the President could not system of parliamentary democracy on the Westminster model is suitable for the

The suggestion was made at a conference of lawyers in New Delhl at the weekend, where a proposal for the introduction of a Presidential system of government, as a means of strengthening the executive, was widelyl

made during Mrs. Gandhi's emergency rule between 1975 for deportation of "foreigners."

for gas

project in

Argentina

By Charles Batchelor in

A LARGELY Dutch hanking

consorrium has agreed to pro-

vide a Fl 1.1hn (£234m) pro-

ject of linked credit to finance

a gas pipcline project being carried out in Argentina by

the Bos Kalis Westminster

a consortium which will include a number of non-

Dutch hanks over the remaining Fl 600m financing needed. This slice of the funding will

probably take the form of a dollar lnan, according to Amsterdam-Rotterdam Bank

(AMRO), joint leader with Lloyds Bank luternational, of the first credit.
The credit agreement has been

signed between the con-sprtium, comprising eight leading Dutch banks aside from AMRO, and Cogasco, a

newly formed company in which the Bos Kalis subsidiary NACAP, has a 70 per cent stake. The remaining 30 per cent is held by two Argentinian contractors,

Tesca and Paniar.
The Ft 1.1bn credit has been insured with the Netherlands

Credit Insurance Company (NCM) and can be taken up in

tranches as the work progresses. It is intended in

finance the purchase of Dutch capital goods and services.

partners are building 2,000

kilometres of pipellne and associated pumping equip-ment linking a gas field at

Neuquen with a number of

provincial capitals, for the

state company. Gas del

Bos Kalis and its Argentinian

group. Negotiations are continuing with

INDIA'S Prime Minister, Mrs. and 1977. Then the plan was Indira Gandhi, has created a to amend the constitution and be challenged.

Mrs. Gandhl is known to be unhappy with the way the present syste mis often para-lysed by popular agitations uver which the government has no the 11-month agitation in Assam, in northeast India.

which students have decided to revive from today following the Such a proposal was first fallure of their talks with the Government on their demands

BY JUREK MARTIN, U.S. EDITOR IN WASHINGTON EVERY POLITICAL candidate Raegan, the ackgnowledged he will say it.

haa what comes to be known as master "the speech," a well-honed cn-medium, capsulation of views and policies. Mr. C patter.

On Friday and Saturday he

of the electronic. Mr. Carter chose the forum

President Jimmy Carter, on the at which he can excel, the so- actually tends to answer ques- lation other hand, who is not, with called "town meeting," where tions. rare exceptions, a good set he answers questions from local speaker, serves up what can citizens: Three performancas, only be described as "the in front of the relatives and friends of a local hricklayer he begins by stating his com-called Raffety in Gloucastar mitment to it, lists his achievetook his act on the road to City, New Jersey, at a public ments, moves on to noting that three states for much-needed library in Wyoming, Michlgan, Mr. Reagan ooce said social under his direction, and that practice before his most im- and a high school in Toledo, security contributions should be improvement about not be portant engagement of the elec- Ohio, provided a pretty fair made voluntary, throws in his jeopardised by recourse to his tion year—tomorrow night's example of what the President opponent's past antipathy to the opponent's simplistic—and

the Carter approach is that, Party has been the author of more than most politicians, he the most important social legis-

ment insurance, and winds up The most striking aspect of by arguing that the Democratic

On the economy, the argu-Thus, when asked, as he fre- ment is that inflation is better quently was, about the vighility than it was, that his Administra-of the social security system, tion has created millions of new jobs, that OPEC is the Inflationary villain, but at least the U.S. now has an energy policy, televised debate with Ronald will say tomorrow night and how minimum wage and unemploy potentially inflationary tax cuf

lng degree. Nor is there much offsetting lightness of touch or humour. And, in stark comparison with 1976, Mr. Carter offers np little of the vislonary these days, so preoccupled is he with painting the dangers of a Reagan Presidency in bleak

But there is also a tension.

When asked an hostile question

bls smile freezes at its widest, giving the impression that his teeth are being bared in

defiance. The television camera

can magnify this to a disturb-

WORLD TRADE NEWS

Loan agreed | T Taiwan rejects fake parts charge

BY DAVID HOUSEGO IN TAIPEI

wan of counterfeited components hearing well known European hrand namea for use by the motor industry and European and other markets.

West European manufacturers of large-scale counterfeiting by Taiwan of components, accessories and garage equipment, which is said to he costing UK and European manufacturers

Government bad taken adminis-

prevent counterfeiting, he called on manufacturers and suppliers abroad to come for-Mr. H. K. Shao, head of the Board of Foreign Trade, on cases which came to their sharply rejected allegations by This would enable Government to initiate detailed investigations. "We want facts

and certified documents, otherwise it is useless," he declared. . Foreign observers here are sceptical of the claim to have But he conceded that there stopped the faking which has orders with Taiwanese manufacturers of losses of £100m by that complaints had been above tain to be brought up hy mem-

claimed that it has virtually Europe. Committee on Industry and stopped the shipment from Tai- Noting that the Taiwan Trade when they see Mr. Shao. But it is also thought Taiwan trative and legal measures to is indeed sceking to check the counterfeiting, which is giving it a bad name when European about the deteriorating two-way trade halance.

Mr. Sbao put much of the blame for the counterfeiting. under such brand names as Lucas. Lockheed, Ferodo and Quinton Razell, on the British and European importers.

He said the importers placed

THE TAIWAN Government bas and the Middle East as well as bers of the Commons Select that the trademark-had been counterfeited. Government measures to pre-

vent manufacturers from improperly using trademarks provide for imprisonment of up to two years and the suspen-sion or loss of their import and export licence, which could put them out of husiness, Mr. Shao

prison sentence this year for a conviction arising from the counterfeited manufacture of motor parts. This was a sentence of four months for faking Toyota parts.

But he could only cite one

Textile producers fail to agree on MFA

meeting to review the working of the Multi-Fibres Arrangement (MFA) have failed in agree on whether the accord is worth preserving and their final report is unlikely to reach any firm conclusion.

The talks are a predude to the scheduled report in the talks.

scheduled re-negotiation of the MFA in December. The MFA governs world trade in textiles and clothing.

But, on the insistence of Third World conotries, the secretariat of the General Agreement on Tariffs and Trade (GATT), which sponsored the MFA, will prepare a new study on how well it has worked. 188 p GATT's Textile Surveillance 1979. Body monitors the MFA and it Its

TEXTILE TRADING countries curbs by big industriat nations tries widened fourfould to against textiles and clothing imported from the Third World against the current MFA came into

Most of the restrictions are applied by the EEC. Sweden, the U.S., Austria, Canada and Finland. The five-year arrangement which followed the first MRA concluded in 1973, expires at the end of next year. The Community strongly

defended impure curbs at last week's meeting. Illustrating its troubles. The EEC said its imports of clothes increased by 266 per cent and of textiles by 188 per cent between 1973 and

reports that the number of deficit with developing coun-exports.

\$5.23bn (£2.15bn1 in the same to 77 last year.

The changes happened at a fall in employment time of near stagnation in the Between 1973 and domestic industry. Consumption ployment fell by 4.5 per cent grew by onty 1 per cent last a year in the Community and year while production dropped nther Western European countries. by nearly 3 per cent.

said that in 1978 alone the because of bette Third World bought \$4.4bn and maoagement. worth of Western-made textile fibres, chemical dyes and textile Its textile and clothing trade deserved a better deal for fourfold to \$8.6bn between

A new report by GATT's period, while the employment clothing industries in richer index for the industry fell by nations suffered "slow growth, one quarter from 100 in 1973 stagnation or decline of production accompanied by a marked Between 1973 and 1979 em-

tries, although the biggest drops Sr. Felipe Jaramillo, the came before 1976. But labour Colombian Ambassador, speaking for developing countries, almost the same percentage said that in 1978 alone the because of hetter technology The clothing trade deficit of

all industrialised couotries with machinery In view of its grow- all developing and Eastern ing textile sector purchases, it European countries increased 1973 and 1979, the report said.

increase TV sales

By Anne Charters in Seoul SOUTH KOREA will he permitted to sell more black and white televisions to the UK next year, although the ailetment is substantially less than it would like.

In talks with the British Radlo Industries Council in Seonl. the Ejectronic In-dustries Association of Korea requested 20 per cent of the black and white market, but was allocated only 7 per cent, worth \$5m. Korea's total black and white television exports for 1979 were \$230m.

The tochold in the market for the Koreans could be significantly larger if the Japanese allocation, 230,000 units, were to be reduced and the Koreans awarded the spillover. The Koreans argue that Japan should concentrate more on exporting sophisticated electronic products and leave the black and white market to others.

Because Korean black and white television producers had only models suitable for the UK market after 1976, they have suffered in quota alloca-tions. The first year, 1977, only 35,060 units were allowed. Since 50 per cent of the UK domestic market is reserved for domestic manufacturers a higher allocation for Korea would have to be the result of increased consumer demand in the UK or a bealthier share of what is allocated to Japan, Taiwan and Singapore, which gets special treatment from the UK, or Thailand, which had an allocation of 40,000 units as of Jnne, 1980.

Producers of black and white televisions in Korea would like to see their UK allocation given the kind of consideration the U.S. gave Korean colour sets for exports to the U.S. from July, 1980 notil June, 1982. The allocation was almost

donbled undar a special "latecomer" quota which took into consideration that the Koreans strated with a smaller share of the market hecause they entered the competition late. Korean colour television manufacturers are ready to produce for the European Market as well.

The association also indi-cated that Korea would like to expand the amount of electrouic components imported

S. Korea to | Askew rejects Japan tobacco duty offer

rejected an offer by Japan to Suzuki, the Japanese Prime cut import duties on tobacco Minister, and other senior tion unless Tokyo opens its mar-U.S. officials said.

trade negotiator, rejected as Japanese trade representative, inadequate Japan's offer to cut has arrived in Brussels for customs duty on foreign talks with nfficials of the EEC cigarettes from 90 to 40 per to try and ease the trade cent, the officials said. cent, the officials said.

Japan imposes duties of

products and warned of retalia- Japanese officials that Washington would be forced to retaliate ket more to foreign interests, unless agreement was reached U.S. officials said.

Mr. Reuhin Askew, the U.S.

on tha two issues.

Mr. Saburo Okita.

Japan imposes duties of EEC officials, unconvinced by between 60 and 110 per cant a visit earlier this month by on tobacco products, as a result of which the country's stata tobacco monopoly takes 99 per cent of the \$10bn (£4.1bn) a year market.

The two sides made little visions and other electrooic provide U.S. companies access. Government has niged self-to \$3.2bn of contracts awarded restraint on industry, company by the state telecommunications officials doing husiness with the monopoly, a dispute both sides monopoly, a dispute both sides
have pledged to settle by tha
intention of limiting exports.

SHIPPING REPORT

and of this year.

Boost for dry bulk cargo

Agencies

over the next 12 months and scale points appears to be that this is showing through in the order of the day. freight rate structure.

On the problem of who pays
The key U.S. Gulf/Continent for the additional war risk

for example, reports that the Russians fixed between 12 and tional premiums. 15 ships for Atlantic round

the normal voyage from the periods have expired.

CONFIRMATION of the extent Arabian Gulf to the West, is of the shortfall of the Soviet hovering around Worldscale 30 grain harvest and the news of the U.S./China grain deal has added to the confident mood of appears to be around world appears to be around world appears to be around designed. the dry bulk cargo markets. scale 27.75. For vessels destined

Demand for grain ships, at for Eastern bemisphere disleast, look like holding up well charge, a premium of 21 World-

grain rate for ships of around insurance in the Arabian Gulf, 60,000 dwt has edged up to John I. Jacobs notes, in its \$15.75 per tonne. For the smal- latest weekly tanker report, that ler handy-sized vessels, rates most owners are paying the are also firmer, Denhom Coates, existing premiums and charterers are accepting any addi-. On another matter, Jacobs

tripa last week and rates for estimates that 26m dwt of 32,000 dwt-35,000 dwt vessels of tanker tonnage is tied up as floating oil storaga vessela but In the tanker market, rates notes that a number of tankers are unchanged for supertankera are moving back to loading. The going rate for VLCCs on areas before the storage option

FOREIGN EXCHANGE RESERVES

| K. S. Germany ance ly therlands lgium ann | Aug. '80 20,359 5,836 45,794 25,602 20,845 10,111 7,111 19,191 | July '80 20,408 5,404 45,703 25,333 22,024 9,985 7,211 18,839 | 44,176 23,829 19,105 | Aug. 19,0 4,7 42,0 14,5 18,8 6,4 4,4 21,1 |
|---|--|---|----------------------------|---|
|---|--|---|----------------------------|---|

Syrian market opens as Gulf boom slows

BY PAUL CHEESERIGHT

BRITISH BUSINESSMEN are heing urged to turn their attention to Syria and to take advantage of the opportunities which he afforded when Damascua Government announces shortly the details of

its next Five Year Plan. The official line is that the initial boom in Saudi Arabia and the Gulf is over and that there should be a search for British businessmen. Trade other Middle East markets, exchanges have not yet reached where the pace of growth is likely to he steady, if lesa like to see speciacular. Syria meets these criteria, and its gross domestic Industry. product has been rising at 8 per cent a year for the past decade. way trade in the first three-

The urging has come not only from the Government-Mr. Cecil Parkinson, the Minister of Trade, will visit Syria next year —hut also from the Syrian Gov-ernment itself.

Minister of Economy and cent. Foreign Trade, was in London the desirable levels one would like to see." he told memhers of the Confederation of British The total value of the two- erumeot was moving from

quarters of this year was just imports to a tariff regime.

£64.8m and distinctly in the Both of these general UK's favour. But UK exports to Syria have been static, running hetween £57m and £67m a year. The UK share of the total Dr. Mohammed Al-Atrasb, the import market is about 3.5 per

Dr. Al-Atrash was at pains to last week-the first senior stresa that the Syrian economy Syrian minister ever to talk in is mixed and that the agriculture sector was predominantly in the hands of the private "We are trying to use sector. the price mechanism more vigorously." he said.

Both of these geoeral statements are significant in terma of the search for business during the Five Year Plan. The first phase of the plan will he a consolidation of the hurriedly undertaken projects of the plan just finishing.

there will he greater scope for project management, and this is an area where UK business has been conspicuous by its absence. But there will be a sbift from igorously." he said. the large projects of the past
Re also noted that the Govrumeot was moving from ventures with shortar gestation quotas and prohibitions on periods.

But as the new plan develops

Rodgers warns of poll defeat if Foot wins

BY ELINOR GOODMAN, LOBBY CORRESPONDENT

THE FIRST real argument over return to Westminster after the ment debate. policy in the Labour leadership loog recess, the campaign campaign blew up last night managers will be able to get a over defence. Mr. William mocb better idea of the support Rodgers, the party's defence for their candidates. For the spokesman, claimed that if Mr. Michael Foot became leader bis views on unilateral disarmament could lose the party the next General Election.

The attack by Mr. Rodgers, who is on the far Right of the party, came after Mr. Foot had presented himself on television as the man most likely to bring peace to Labour and peace to the forefront of British politics.

Interviewed on London Week-end Television's Weekend World programme, Mr. Foot made it clear that he retained his long-held unilateral beliefs and was held unilateral beliefs and was opposed to the siting of cruise missiles in the UK. He would, he said, "send the missiles back." Labour Right-wingers claimed this went far heyond agreed Shadow Cabinet policy. The interview came as the Labour leadership competer.

first time they will be able to lobby away from the pressures of their largely Left-wing local

parties. On the hasia of lelephone canvassing, Mr. Healey still looks set to win, though elmost cer-tainly not lo the first hallot whic bbegins this week. The expectation among the

campaign managers yesterday Mr. Healey a good second and there would be a gap hetween them and other two contenders. Mr. John Silki nand Mr. Peter Shore. The contest will then Healey and Mr. Foot competing for the votes from MPa in the centre of the party who might in the first round have voted

On television yesterday Mr. Foot showed few signs of trimming his views to suit those for their candidates. For the MPs of the centre. His coofidence and his positive approach may, have assuaged some of the doubts about whether be personalyl wanted to stand or wbether he was merely pressganged ioto it by the Left.

Defencehas long been a divisive isue within the party. But lhough Mr. Foot did not actu-ally repeat his commitment to unilateral disaramament in so was that Mr. Foot would run man ywords, he did not demure when the interviewer summarised his position as being unilateralist. He did. however, stress that it would be prefer able to disarm on a multi-

his went far heyond in the first round have voted hadow Cabinet policy. for Mr. Shore.

The two will be on show on leadersbip contest Wednesday when they lead for key phase. As MPs the Opposition in the Employ-

Pru to start big home insurance Press campaign

is and a posterior

The source his

Name of the

bulk carg

THE PRUDENTIAL Assurance Company is to spend £150,000 on a Press edvertising campaign next month to make families more conscioua of the

value of their homes.
Mr. Ray Hill, deputy ageocy manager, considers that most families are nnaware of the value of their belongings and fail to obtain proper insurance

The campaign is timed for the advent of winter, when people are likely to be conscious that their homes are vulnerable to fire and adverse weather and when the dark evenings present opportunities to thieves.

The company is one of the largest UK household insurers with 3m domestic policyholders. To help them to estimate the replacement value of their possessions, the Prudential bas produced a room-by-

This eoables bouseholders to arrive at a realistic sum to be insured, either on a full replacement basis or an indemnity (allowing for wear and tear)

Plaid Cymru swings Left

MR. DAFYDD THOMAS, the strong position abould he wish young Welsh Nationalist MP for to seek the leadership of the Merioneth, was elected vice-party in a year's time, when party's annual conference in Porthcawl over the weekend. Mr. Dafydd Iwan, was more in the party's cultural nationalist

Merioneth, was elected vice-party in a year's time, when president of Plaid Cymru at the Mr. Gwynfor Evans, Plaid Cymru, presideot for the past 35 years, has said he will retire. Portheawl over the weekend.

His victory, by a substantial But Mr. Thomas yesterday disclaimed any presidential aspirations. Movements, not whereas his rival for the post, whereas his rival for the post.

Whereas his rival for the post, whereas his rival for the post. coming months was to con-tribute towards an alliance of the Left in Wales and to fight Government'a economic It puts Mr. Thomas in a policies.

U-turn on textiles urged MR. JOHN KNOTT, the Trade past year, hringing the total

Secretary, will be urged in still employed to less than Parliament next week to save Britain's textile industry from

Labour MPs, particularly those from the North-West, plan to demand a Government U-turn after news that another 1,200 jobs in the Laucashire textile industry are to be lost through closures at Carrington Viyella and John Bright.

50,000. Mr. James Callaghan, Lahour MP for Middleton and Prest-wich, said yesterday: "As far as I am coocerned, the textile industry in my area is oow completely smashed—it is non-

He said the industry had been About 16,000 people have lost with both Labour and Tory

Labour MP seeks big Civil Service reforms

By Peter Riddell,

MAJOR REFORMS in organisation of the Civil Service and in Parliament's powers to scrutinise the executive are advocated this morning by a Labour Party Treasury spokes man who is one of the leading specialists in the Commons oo public administration.

Norwich South, calls for the reforms in a book, Managing the Civil Service. His central argument is that the reforming atmosphere of the late 1960s has withered away, notably through lack of political interest in funda-mental change, and that a re-

Mr. John Garrett, MP for

structure, establishment of a netional college of public administration, and honouring

of the results of pay research His proposala come at a time when the structure of the Department is being examined by the Prime Minister and the Treasury and Civil Service Committee of the Commons ia devoting increasing attention to the efficiency of the service.

Mr. Garrett wants, among other legislation, a freedom-ofinformation Act and wholesale reform of Government accounting and statistical information to allow scrutiny of purpose and results of public spending.

Managing the Civil Service, by John Garrett, Heinemann,

Change in rate support opposed

By Maurice Samuelson

THE London Chamber of Commerce and Industry yester-day made what it called a "last ditch attempt" to prevent the Government's proposed changes io the local anthority rate support system. In a letter to Mr. Michael

Heseltice, Environment Secretary, it said the Government sbould remove the "arbitrary and locomprehensible" proposal io its Local Government Bill for ooe of the least strike-prooe in a new block grant system of rate Britain with employees and support. In terms of the Bill, employers trying to co-operate Whitehall would determine with both Labour and Tory more closely bow much money

Britain comes bouncing back in the electrical appliance market

THE VALUE of imports of domestic electrical appliances dropped abarply in August British producers increased their share of the depressed market significantly.

The UK market share of foreign-produced fridge freezers fell to 28.1 per cent from 70.2 per ceot in August last year. Over the same period foreign penetration of the market for automatic washing machines fell from 42.8 per cent to 27.9

Io the earlier part of this year imports of domestic (AMDEA).
electrical appliances rose AMDEA considerably. But since the middle of the year UK manu-facturers have been recovering, according to figures released

DOMESTIC APPLIANCES Fridges Fridge/freezers machines Tumble dryers
Source: AMDEA

by the Association of Domestic Electrical Appliances οf

producers increased the value of their deliveries by 5.8 per cent, compared with imports, which were 22 per cent down. The market abare of fridge imports fell from 47.4 per cent to 29.7 per cent in August and

cooker imports fell from 9.8 per cent to 3.7 per cent. The only sector in which import penetration grew was the small appliance market. Imports of irons, toasters and food mixers from Eastern Bloc countries in particular have increased in volume terms.

Figures for the first eight months of 1980 are still inflated AMDEA says the UK market fell by 2.6 per cent in value terms in August and in real terms was over a fifth lower than a year ago. However, UK

FINANCIAL TIMES SHOPPING BASKET OCTOBER, 1980

2,696.85

by a sale of the stations on long leasea to the private sector. Full details will he in Transport Bill to he annouoced in the Queen's Speech to Parlia-

ment next month. The Government is determined to go ahead with the plan in apite of outright opposition from hauliers, the professional civil servants union and the Freight Transport Association representing the transport in-terests of 16,000 British companies. Mr. Norman Fowler, Transport Minister, said in August he helieved there was no case for keeping testing in the public sector.

Hauliers to

oppose plan

to sell test

By Lynton McLain, Transport

MAJOR campaign against

the Government's plans to sell Britain's 91 heavy goods vehicle

testing stations to the private

sector, is to be mouoted by road

The plana, unveiled in a con-

sultation paper from the Trans-

port Department in August, are being drafted into proposals for

This would create e state-

owned holding company for the

heavy goods vehicle lesting stations and the teating of

public aervice vehicles, mainly

buses. This would be followed

stations

hauliers this week.

new legislation.

Opposition is hascd largely on fears that testing and safety standards would fall under private ownership. The Gov-ernment, however, insists that standards will not be lowered hy the proposed change.

Neverthcless, Mr. George Newman, the director general of the Road Haulage Associa-tion, is to tell delegates at the RHA's acoual conference at Scarhorough tomorrow that the association will culist the support of "all possible sources of opposition, including the trade unions," to oppose the Govern-

ment's plans.
The Institution of Pro-fessional Civil Servants, whose 1,000 members in the test stations stand to lose their jobs, has already come out strongly against the Government's plan.

The proposals were a "threat increase iodustry's transport costs, the union said last Thursday. The plans "to put lorry safety up for sale will traps on to the roads of Britaio,"

newed reforming programme is go to a aecond bellot with Mr. netional haals. On the proposed change in the system of electing the Labour Vegetables cut grocery index Among bis suggestions are resumption of progress toward leader, Mr. Foot again stressed a unified Civil Service grading

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

Grocery Prices Index fell in October for the third successive month, mainly as a result of cbeaper fresh fruit and vegetables. The index for October, published today, 126.84, compared with 127.41 last month.

Fruit and vegetables was the only item to ahow significant chaoge, falling from £221.19 last month to £203.06 in October.

It is now likely that the traditionally more expensive winter crops will push this section up io price next month and lead to a slight overall increase in the index.

The index, showing the trend in food prices rather than ebsolute price levels, is hased on data collected monthly hy 25 shoppers who monitor the same list of 100 items in the same shops, ranging from superstores to small village grocers.
Food sales, which remained huoyant early in the year, were firmed by officiat figures.

 1979: January 108.54; February 108.65; March 109.12; April 110.88; May 113.59; June 116.02; July 114.79; August 114.16; September 114.17; October 114.95; November 116.36; December 118.74.
 1980: January 120.47; February 122.32; March 124.18; April 125.94; May 128.79; June 128.53; July 129.04; August 128.41; September 127.41; October 126.84. substantially down in summer. campaigns launched a month ago food sales appear to have way without permission. All

Sugar, tea, coffee and softdrinks Bread, flour and cereals Preserves and dry groceries

sauces and pickles

Fruit and vegetables

Meat, bacon, etc. (fresh)

Canned goods Frozen foods

The Financial Times Grocer But after extensive marketing Prices Index is copyright and may not be reproduced in ony picked up, according to trade inquiries should be made to sources. This is still to be con- Lucinda Wetherall at the

Co-op boards accept merger details

BY OUR CONSUMER AFFAIRS CORRESPONDENT

DETAILS OF the proposed Londoo Society, to be beld over traditionally takes over retail merger between the two largest retail co-operative societies the London Society and Co-op

the next two months.

Retail Services—bave been society as a means of improv of over £800m ing.its trading performance in The Hull the proposals will oow be put to special meetings of the Britain's High Streets. CRS cRS shortly.

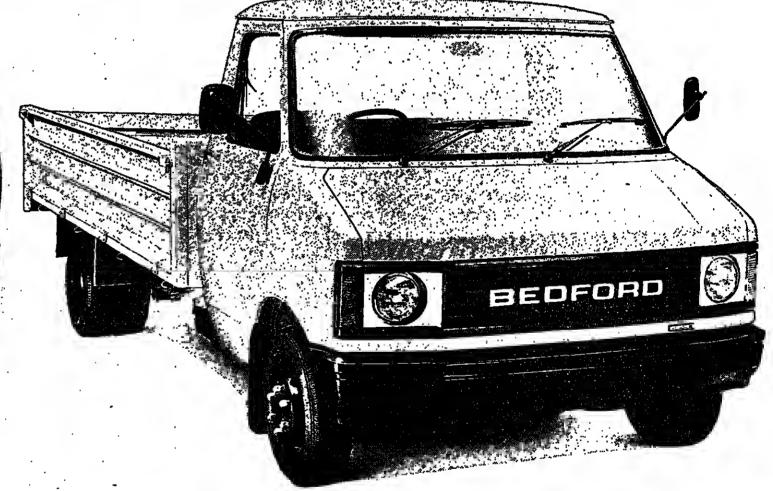
societies in finencial difficulties. The merger was first sought The merger would create a last month by the Loodon tradiog group with annual sales of over £800m.

Society is also likely to join

The Hull and East Riding entire fleets of travelliog death-

IEW BEDFORD VANS & SMALLTRUCKS





GNED FOR STYLE. BUILT FOR BUSINESS

This new range of Bedford delivery vehicles is probably the most stylish on the road.

At the front, the vehicles have wider, deeper bonnets and big, sturdy, wrap-around bumpers. Van models also feature new 5-function tail lamp clusters and rear wrap-around urethane bumpers.

But it's how they deliver that really counts. And here again, they look good.

These new Bedford vans and small trucks are reliable, economical and what's more, they're very competitively priced. Braking, roadholding and hondling

are excellent, even with a full load.

The new exhaust system is stronger and quieter. Closer gear ratios on some models give improved performance, and the new GM 2,3 diesel combines

power and flexibility with economy.

The latest interior is probably the best in its class, and the easily removable

front end greatly improves engine occess.

Naturally, the model ranges are as wide as ever, with vans and small trucks from 2,3 to 3,5 tonnes GVW, and either petrol or diesel engines with manual or automatic transmission. So you can choose the power and payload combination that suits you best.

All in all, the new Bedford vans and small trucks could be the light commercials you're looking for.

Designed for style. Built for business. Which is exactly what you would expect from. Bedford.





General Motors

BY MICHAEL CASSELL

possible by the Housing Act

encourage the wider take-up of

-because of fears that local

owner-occupier sells his property

within five years of obtaining

as incomprehensible to the City

the money supply has grown by 5 per cent in a single month or

The recent squeeze on reserve

assets-which is responsible

for the silly overnight interest

rates-can be traced back to the

removal of Bank of England's

Banks operating in the UK are

required to match 121 per cent

of their eligible liabilities-

roughly speaking, their deposits

highly liquid instruments.

-with reserve assets, which are

Treasury bills, Government

small proportion of the total).

money at call with the discount

market and cash at the Bank of

England all count as reserve

In the past, the 12} per cent

strument of monetary control-

ratio has been a prudential and so requirement rather than an in-

ASSETS (in thousands of U.S.S)

Fixed Interest bearing securities

Shares (including Associates)

Building and farm property

Mortgage and policy loans

corset controls in the summer.

money, and wonder why.

150 per cent for overnight no interest.

tions. Things have been almost growth of bank lending.

that hanks have paid each other bank very aensibly pays them

stock with less than a year to
maturity, eligible bills (as a count house is to take in call

that is to say, the Bank of the case. The banking system's England.

from today.

control.

operating in 35 markets: 4 service, 12 financial. holds directly or indirectly more than 50% of the shares.

| _ | - 63 = | 2= 2 | 7000 |
|---|--------------|----------------|--------------|
| Rest of the World | 0.7 | 1.4 | 2.1 |
| Other F.E.C. countries Rest of Europe (not in F.E.C.) | 8.5 | 9.7 | 18.2 |
| Italy | 20.1 33.4 | ' 7.8 18.4 | 27.9 51.8 |
| 19. 8) distributed as load | MS: Life% | Non-Life % | Total % |
| 1978) distributed as follo | | лиюн (± то•о!! | DOVEE |

Nett technical reserves amount to U.S. \$6,794.3 million

Investment income amounts to U.S. \$567.2 million.

and repair grants take effect deterred building societies from is disabled. making loans for improvement

Home grant rules ease today

Every day will be a 'make-up day' for banks

Most of the reserve assets are controls were in place, the

per cent.

hanks.

ending.

day, the day when figures are
This has been increasingly collected by the Bank of

GENERALI

CONSOLIDATED BALANCE SHEET 1979

The General Council of Assicurazioni Generali, presided over by Mr. Enrico Randone, Chairman

of the Company, met to approve the Group Balance Sheet for the financial year 1979 as follows:

1980 and are designed to unexpectedly. A local authority will now be able to give provisional approval grants for home improvement and to simplify the existing for an improvement grant to modernise individual amenities. someone who is still in the pro-The changes have been planned cess of buying a home and wbo bas not exchanged contracts.

for some time. Ironically, they This is designed to belp proscome into operation five days after the Department of the Department told English offer of a mortgage on a house pective buyers to obtain a firm Environment told English offer of a mortgage on a house housing authorities not to in need of improvement when eommit themselves to new a building society wants to make capital expenditure on housing a loan conditional upon improveincluding improvement grants ment work being carried out.

budgets were running out of Spending forecasts

Grants will also be availabla bers of an applicant's family, able to demand the repayment without the applicant having to he a resident of the property inof an improvement grant if an volved. Rateable value limits for grants in housing action spending.

FOR THE last few months the England does not generally fry eligible liabilities-and thus its

London money markets bave to engineer a shortage of reserve need for reserva assets—have been operating in erazy condi- assets as a way of controlling the grown considerably in the past

as to outsiders who might re- in finite supply, and hanks are banks went to great lengths to

of England, because the central

But it has always been easy

to manufacture reserve assets

through the discount market.

A bank which found its loan

book growing rapidly could bid

for extra funds and put them

on call with a discount house. Trouble arises when the dis-

count bouse does not want to

take in more money, typically

hecause It is already running as

large a book as the discount

market's own prudential con-

trols, related to the house's net

money-or the more desperate

for reserve assets it imagines

the bank in question to be—the lower the rate of interest it will

offer. The reserve assets thus

become expensive to the bank,

and so does the increase in its

asset base, allow It.

mark from time to time that unwilling to put much cash in suppress this growth the money supply has grown by their accounts with the Bank Between the month

MAJOR CHANGES in the abandoned because the Govern- cases where improvements are being left in no doubt that they system of bome improvement ment believes its presence often necessary because the occupant will be penalised in the next

> The overall standard of rework and also penalised people pair required for a property who were forced to move boma after improvement with the aid of an intermediate or repair grant is being lowered-to make it easier for applicants to It is expected that the overhauled grants system, together with the new maximum rates of grant available, will be in operation by mid-December.

In the meantime, housing authorities will this weak compile their spending forecasts and ara expected to submit them to the Department by Friday. Ministers will then decide, on the basis of the returns, what action to take.

As a result of the changes, a Grants will also be available Options include contiming local authority will no longer he on properties occupied by memexpenditure (except mortgaga loans under the eouncil bouse sales provisions of the Housing Act) to cut certain types of Those authorities

year although, when the eorset

Between the monthly banking

make-up days for June and

September — the first three months after the corset's removal — eligible liabilities

rose by 12.3 per cent, equivalent

to an annual rate of nearly 60

bouses had suffered losses as a

result of rising interest rates, and had seen their asset base

shrink, and with it the size of

the hook they were allowed to

longer in a position to produce

cheap reserve assets for the

reducing the amou Treasury bills in Issue.

The discount market was no

Worse still, the Bank

amount of

England was actually

The more expensive reserve

assets have become, the more banks have been tempted to

hold just a few of them for

much of the month and go up

to 121 per cent only on make-up

Meanwhile, many discount

financial year.

The freeze in apending was described as "lunacy" this weekby the Federation of Associations of Specialists and Mr. John Sub-Contractors. Huxtable, its director, said the move was "an act of desperawhich would have a devastating effect on programming and planning but little eventual impact on expenditure

Unrealistic

Local authorities found increasingly that they could not bonour housing commitments except hy exceeding the un-realistic spending limits demand by the Government, be said.

The Timber Trade Federation said the freeze should be lifted until the results of the return were known. The Government should in any case address itself to the problem of current, rather

The five-year rule is being areas are heing abolished, and in who exceed their hudgets, are than capital expenditure, it said.

Many banks are too larga to

dare to do this, or too scrupn-

lous to consider it, but it has

certainly been going on. The

result is chaos on make-up day

as these banks have scrambled

to reach the 124 per cent ratio and the whole market has

This is important because the

make-up day figures are the

basis for the money supply eal-

culations, and indeed for all the Bank of England's monitor-

ing of the banking system. The

very high money rates have

allowed companies to draw

down their overdrafts at 17 per cent to re-lend in the open

money market. This inevitably

exaggerates the total bank

doing now is to serve notice on

the banking system that it

expects full reserve asset cover to be maintained for the full

month, and that It is prepared

to make spot checks between

At first, this may lead to up-ward pressure on money market

rates, as every day becomes a

sort of make-up day. The Bank

will bave to respond to this as

It sees fit. At least, the figures collected should be a good deal

What the Bank of England is

seen them coming.

lending figure.

make-up days.

Martin Taylor explains why spot checks will stop the market scramble

Invergordon is expecting to move at least 100,000 tonnes of timber next year.

Fort William timber.

fall by 7%

THE 14 operating regions of the South Eastern Electricity Board are to be reduced to 11 under organisational changes due to take effect next-April Tha plans are designed to save about £1m a year in operating

Extended holiday THE TOY company Combex is

to lay off 250 workers at Its Peterborough factory for four weeks over Christmas because of falling demands:

THE UNEMPLOYMENT crisis affecting the North Stafford-shire pottery industry will be discussed today—between a deputation of MPs, industrialists as well as union officials, and Lord Trencbard, Minister of State at the Department of Industry. About 7,000 workers have been made redundant, and 70 per cent of the remaining 36,000 workers are on short-

Turner 'gift' for sale

per cent of Newspapers.

Protests fail to prevent Cunard ships sailing

Its British officers ignored

thair union's advice and are

sister ship, the Cunard Countess,

is strikebound in Barbados, and

The QE2, whose officers and ship's liaison committee were

earlier raported to be opposed

to the NUS action, sailed from

New York on Saturday at 5.0 pm

local time for a Caribbean

its crew are staging a sit-in.

BY OUR SHIPPING CORRESPONDENT

TWO OF Cunard's passenger 9.30 pm local time, is already received by the NUS from the ships, the Cupnard Princess and flying the Bahamian flag and the QE2, sailed on schedule at employing a non-NUS crew. the weekend in spite of union pressure to delay their departure in protest at the company's operating the ship normally. Its plans to transfer its two Caribbean cruise ships to the Bahamian flag.

Tha closure of Fort William Shortly afterwards, the earlier this year has made more National Union of Seamen than 200,000 tonnes per annum (NUS) aaid the Cunard Princess of Scottish lumber available for now constituted a "maritime bazard" because the Bahamian So far three ports, Grange-mouth, Montroae and Inverauthorities did not have effective control over ships and the gordon, seem to be handling tha crew was not properly trained. The Cunard Princess, which

bulk of the exports. The Forestry Commission is sending most of its surplus wood to a consortium of Norwegian pulpwood importers and to Billerud Uddeholm in Sweden. The privata forest growers appears to be sending much of

their wood to Sodra Skogsä-

Closure of

gives ports

extra trade

HANDFUL of Scottish ports

as a result of the closure of the

Fort William pulp mill and the

start of a major export trade of British pulpwood to Scandi-

navia.

By William Hall, Shipping

pulp mill

garoa of Sweden. Last week, Grangemooth signed a contract with Sodre to ship significant tonnages of Seottish timber through the port. It is expected that close to 70,000 tonnes will he chipped to Sweden before the end of the

Montrose reports that its traffic is up by nearly 40 per ceot as a result of its new timber trade. Up to 3,000 tonne per week is moving through the port. It expects to export about 80,000 tonnes of round timber to Scandinavia next year.

Inverness is hoping that it will be used to export some 75,000 tonnes a year of former

Orders for footwear

NEW ORDERS for the footwear industry fell by 7 per cent in the three months to the end of July when compared with the previous quarter, according to

Government figures.

In July alone, orders were placed for 8.8m pairs of shoes, valued at £43.3m. Deliveries in the three months ending in July were 1 per cent down on the previous three months.

Electricity savings

Crisis talks

A PAINTING by Turner wblch be gave to bis landlady is expected to be sold for more than £200,000 at Sothehy's, London next month. The sale also includes a Gainsborough which, according to tradition,

Associated

Cunard will be able to employ It returns to New York on cheaper foreign crews and November 2 and will be back stem the £20m losses which the two ships have run up over the in Britain on November 8. However, according to a telex past five years. left San Juan on Saturday at Stand firm on pay, says Scargill

BY OUR LABOUR EDITOR

runner for the presidency of the National Union of Mineworkers, yesterday called on the union's moderate leaders to "stop compromising and apologising "
and start fighting for the miners'

35 per cent wage claim.

After last week's outline offer from the National Coal Board of under 10 per cent. Mr. Joe Gormley, NUM president, said the union had to be "realistie." He would not repeat his earlier declaration that nothing

less than a rise matching the cost of living would do. Referring to the gloomy short

Clear run

Times

sale.

would cease.

By Our Labour Editor

for Sunday

THE Sunday Times yesterday

reported a virtually trouble-

free print run, one of the few

this year, in the wake of last

week's announcement that the

title, along with The Times

and its supplements, is up for

Over 1.5m copies of the 72-

page paper were produced for current circulatian of 1.45m.

Printing unions, who we're

blamed by the Thomson Organisation for its decision

to sell the papers or close

them by March, had predicted

One of the chief trouble

spots bas been the press room

on the long Saturday night

mainly because of an un-

resolved pay differential

Petrochemical

jobs 'at risk'

A PLEA to secure the future of 870 jobs at the petro-chemical plant at Grange-month Stirlingshire, has been

sent to the Prime Minister by the convener of Scotland'a

Central Regional Conneil

Councillor James Anderson.

In his letter to Mrs. Thatcher, Mr. Anderson urges

the Government to ensure

industrial disruption

left-wing candidate and front- coal industry given to union runner for the presidency of the negotiators on Thursday, Mr. Scargill, president of the York. It remains to he seen whether shire miners, said: "The Coal the fear of further pit closures Board have told us nothing new —now the subject of a separate and have merely relterated the familiar soh story which they have been giving us for the past 10 years.

"I warn the Coal Board that we are not prepared to be fobbed off and I advise them to stop acting as agents for Tory Government policy. Failure to concede the miners claim will result in industrial action."

Tha outcome of the present negotiations, for a 10-month as a Government-inspired pay period from January 1, is due offer.

MR. ARTHUR SCARGILL, the term economic forecast for the to be put to a delegate conference before going out to a hallot of the 240,000 miners.

union convener on the QF2

Mr. John Hiller, the majority

of the OE2 crew support the

The NUS plans to immobilise

Last week, the NUS called for

a one-day national stoppage on

November 3 and a strike on

Cunard'a ships in an attempt to

force the company to recon-

Under the Bahamian flag

the ship when it docks in

Southampton next month.

NUS stand.

sider its plans.

—now the subject of a separate NUM campaign—will weaken rank-and-file support for the union's conference demand of a minimum wage of £100 a week This is the hope of the moderates, who think a sattle-

ment of 12 to 14 per cent would be enough to win majority support in the coalfields. But closure fears could also

add fuel to a militant campaign against what will he interpreted

PLANT AND MACHINERY

PLANT& MACHINERY

1) ROLLING MILLS

12in x 30in x 35in wide x 400 hp Four High Reversing Mill. 5in x 12in x 10in wide variable speed Four High Mill. 3.5in x 8in x 9in wide variable speed Four High Mill. 10in x 16in wide fixed speed Two High Mill. 10in x 12in wide fixed speed Two High Mill. 6in x 16in x 20in wide Four High Mill. 150 x 100 mm x 15 hp Two High Tape Rolling Mill. 110 x 100 mm x 10 bp Two High Rolling Mill.

2) 10in x 8in x 75 hp Two Stand, WIRE FLATTENING AND NARROW STRIP ROLLING MILL.

3) DECOIL FLATTEN, AND CUT/LENGTH LINES. (SHEETS) 1500 mm x 0.5 mm / 3.2 mm x 10 Ton./ 15 Ton Coil. 1100 mm x 2 mm / 8 mm x 5 Ton Coil.

1500 mm × 0.5 mm / 2 mm × 15 Ton Coil. 750 mm × 1 mm / 3 mm × 5 Ton Coil. 400 mm × 0.5 mm / 3 mm × 2 Ton Coil.

 DECOIL STRAIGHTEN & CUT/LENGTH LINES (ROD). 32 mm to 16 mm diameter x 2 Ton Coil. 16 mm to 6 mm diameter x 1 Ton Coil. B mm to 2 mm diameter x 1 Ton Coil.

5) SLITTING LINES

1220 mm x 3 mm x 5 Ton Coil. 920 mm × 5 mm × 10 Ton Coil. 920 mm × 2 mm × 2 Ton Coil. 300 mm x 1.5 mm x 1 Ton Coil. 36in and 48in Sheet Slitters.

6) WIRE DRAWING MACHINES

6 Block, in line, variable speed (560 mm dia x 25 hp D.C.) 9 Block, non slip cumulative (610 mm dia x 25 hp A.C.) Block, non slip cumulative (510 mm dia x 25 hp A.C.)

Block, non slip cumulative (560 mm dia x 25 hp A.C.)

Block, non slip cumulative (356 mm dia x 7.5 hp A.C.)

Horizontal Drawblock variable speed (915 mm dia x 75 hp D.C.)

Horizontal Drawblock variable speed (456 mm dia x 15 hp D.C.)

Vertical Drawblock (2) variable speed (610 mm dia x 25 hp D.C.)

13 and 15 Die Cone Type & 5pooler, 4500 ft/min (2 machines),

9 Die Cone Type & Finishing Block, 750 ft/min.

7) BAR REELING & STRAIGHTENING MACHINES Platt 25 mm to 116 mm capacity. Robertson 9 mm to 32 mm capacity. Platt 6 mm to 18 mm capacity.

B): SHEARS AND GUILLOTINES

1220 mm x 25 mm Cincinarti Plate Shear. 510 mm x 16 mm / 50 mm x 50 mm PELS Scrap Shear. 2.5m x 3 mm high speed mechanical Guillorine, Keetone. 9) SHEET LEVELLING ROLLS 920, 1150 and 1850 mm wide.

10) HYDRAULIC SCRAP BALING PRESS, Fielding & Platt.

11) FORGING HAMMER 3 CWt, slide type, Massey.

13) AUTOMATED COLD SAW, non-ferrous, Noble & Lund,

13) BOTARY SWAGING MACHINE, 25 mm capacity. 14) 28in COLD SAW, Noble & Lund

WEDNESBURY MACHINE CO. LTD. Imperial Works, Oxford Street, Bilston, West Midlands.

Tel: 0902 42541/2/3. Telex: 336414.

WICKMAN & SP AUTOMATIC Ifin rebuile to maker's limits. WICKMAN 6 SP AUTOMATIC I in reboilt to maker's limits. WICKMAN 6 SP AUTOMATIC 2 in recon. to maker & Rmits. 700 TON AND 450 TON HYDRAULIC PRESSES 200 TON MECHANICAL PRESS Sin stroke, as new,

WEIDEMANN 75 TON TURRET PRESS CAPACITY 12018- X 60m X quarter-inch thick 32-station. MALMEDIE 4-station COLD HEADDER OPBS excellents MATRIX THREAD GRINDERS

ROLLS TOOLS LTD. 154/6 Blackfriars Road, London SEI SEN

Tel: 01-928 3131 - Telex: 261771

'JACKSONS'

PLANT AND MACHINERY AUCTION WEDNESDAY, Sit NOVEMBER, NOON Entries will include 50 skip and demountable validate Many 77/78/79/80 Bedford, Leyland, 5ED/ATK, Foden and other types, also TR units and trailers, tippers, box yans Some new vehicles, trailers, flats and tippers, skips.

View: Monday/Tuesday, November 3/4... Private treaty office on site. Auction site on M5, Junction 2 Island midway. Wolverhampton-Birmingham Catalogues: 021-552 2803 Teleg: 335193

1978 the artist exchanged for a fine-toned violin. 1979 1,710,289 1,979,315 Mail director dies petrochemical development at Nigg Bay and Peterhead is 3.155.556 3.918.640 constructed, vast quantities of relatively cheap feedstock could put the British petrochemical industry at a dis-457,364 396,091 396,925 341,194

| Deposits with Ceding Companies Bank Deposits Accounts receivable and other assets | 212,114 522,306 1,067,363 | 168,807 528.341 801,544 | |
|---|---------------------------------|-------------------------------|----|
| • | S8.554,027 | \$7,101.822 | |
| LIABILITIES (in thousands of U.S. S) | | | |
| Shareholders' surplus | 521,796 | 44 3,813 | |
| Underwriting reserves | 6.794.341 | 5,644,234 | |
| Reinsurance deposits | 365,137 | 318,778 | ٠. |
| Other liabilities | 810,767 | 651,691 | ٠. |
| | | | |

This Balance Sheet consolidates 34 Insurance companies 10 property and 3 agricultural companies, where Generall

etmants total U.S. ST 486 Zmillion (+ 18.8% over

| 8.5 0.7 | 9.7 1. 4 | 18.2 2.1 |
|------------|------------------------|-----------------------|
| | | |
| | | |
| 3.4 | 18. 4 | 51.8 |
| 0.1 | 7.8 | 27.9 |
| e% : | Non-Life % | Total % |
| | 0.1 3.4 | 0.1 ' 7.8 3.4 18.4 |

(-20.3%)

Of the shareholders' surplus of U.S. \$521.8 million, 82.3% belongs to Generali Group. The profit for the year is U.S. S62.0 million $(\pm 43.1\%)$.

43,306

S7,101,822

61,986

\$8,554,027

| Gross premiums amoun | t to U.S. S | 3,518.4 million | (+18.1%) | |
|--|-------------|-----------------|----------|--|
| distributed as follows: | Life % | Non-Life % | Total % | |
| Ital <u>y</u> | 10.1 | 17.5 | 27.6 | |
| Other E.E.C. countries Rest of Europe (not in | 13.9 | 30.2 | 44.1 | |
| E.E.C.) | 4.6 | 19.5 | . 24.1 | |
| Rest of the World | 0.8 | 3.4 | 4.2 | |
| | 29.4 | 70.6 | 300.0 | |

Italian business in respect of Premiums, Technical Reserves and Investments amounts to about 30% and the Rest of the

The Stock Exchange capitalization of Generali has increased from U.S. \$858 million at the end of 1978 to U.S. \$2,388 million at the 10th September, 1980.

that the gas gathering line proposed between St. Fergus and Nigg Bay is extended to take in Mossmorran, Grange-mouth and Teesside. He says the council is worried that if the gas-based

SIR Geoffrey Harmsworth, a director of Daily Mail and General Trust, died on Octoher 23. The company owns 49.95

advantage.

Assicurazioni Generali S.p.A. Trieste, Italy

Announce the opening of two new branches:

> Generali, Guernsey Managers St. Peters Trust Company Limited Maison Allaire. Smith Street,

Generali, Isle of Man

St. Peter Port, Guernsey, CI

Lloyd's Life Assurance (Isle of Man) Limited. Lorne House, Castletown. Isle of Man

These Branches extend the services offered to expatriates to provide Life and Endowment Policies, Employee Benefit Schemes and Managed Fund Investment Facilities.

> London Representative Office -Generali 117 Fenchurch Street, London, EC3M 5DY

Scarg

TO GET YOUR BUSINESS GOING WE'RE ADOPTING A RATHER UNUSUAL POSTURE.

You may think that bankers' necks are constantly protected by high, starched collars.

But we believe that the time's come to stick ours out a bit, at least as far as smaller businesses are concerned.

We share the Government's view that a lot of thriving small businesses can do much for the country's growth and help reduce unemployment.

So we're using phrases not often found on bankers' lips, like "easy repayment terms" and "low security requirements".

Our Business Start
Loan provides start-up capital
for new projects: £5,000 to
£50,000 for five years.

One of the most attractive features is that you don't pay interest in the traditional way, on the amount of the loan outstanding. You pay an agreed amount of royalty linked to your sales performance.

So the amount you pay is likely to be lower to start with, when interest payments are least affordable.

You repay no capital during

the term of the loan, but you must repay it at the end. Unless we agree to convert it to a medium-term loan.

Security requirements are remarkably low. They boil down to a straightforward charge on the assets purchased. No personal security is needed at all.

Our Business Expansion Loan is designed to finance the purchase of plant, property or any other

capital assets which small or medium sized businesses might need to expand.

You can borrow from £5,000 to £500,000 for up to twenty years.

Repayments are made monthly and you can choose a fixed or variable rate of interest.

And because you may not initially make a profit from these assets, we can, where circumstances justify, grant a capital repayment

"holiday" of up to two years.

Normally, the only security we require will be the capital assets you've purchased.

When "The Times" heard about our two new loans, they were not unimpressed. "Barclays Bank," they said, "is showing some imagination."

You might say we're sticking our neck out to give you a leg up.

A word with your local Barclays manager, or this coupon, will bring you more information on our new loans.

(BLOCK CAPITALS)

Name

Company

Address

To: Ian Lovett, Manager, Small Business Unit, Barclays Bank Limited, Juxon House, 94 St. Paul's Churchyard, London ECAM 8EH.

BARCLAYS BANK

ANYTHING TO DO WITH MONEY, ASK BARCLAYS FIRST

Cornbill denied liability, three Appesl Court judges

had previously taken over The only impediment to the

Sargrove Electronic Controls application of the exclusion was and equally undisputed that the the misnomer.

endorsement made a mistake in Lord Denning cited two from naming the latter company, a the early 1960s — showed that

mistake undetected and un- no one could take advantage of

mitted to judgment, but Corn. In their judgments, the judges hill continued to dispute its put the correction of such a

Wien held insurers liable to pay struction scale than what is

£28,000 to Solent, saying that called the rectification of a the exclusion must be read contract.

abide by their mistake. cation some mistake more sub-Cornhill appealed, saying that stantial than simple misnomer it should not be so prejudiced must be shown, and then the

by a misnomer, when it was so court must decide whether it

clear that both insurers and is just and equitable as between policy-holder bad intended that the parties to allow rectifica-

6

to correct a misnomer

Courts always at liberty

THE GENERAL rule for the Solent looked to its insurers for apply to Solent, and the appeal

relying on an endorsement to

the products liability policy excluding liability in respect of

tested, not by Solent but by

Sargrove Electronic Controls,

for loss or damage caused by

or arising out of the failure of

any such goods to perform their

It was undisputed that Solent

draughtsman of Cornhill's

corrected at the time of the

incident giving rise to the

Solent, baving no answer to

liability. In January Mr. Justice

strictly and that insurers must

abide by their mistake.

the claim by Nittan (UK), sub- should not pay.

intended function.

Sir Frederick Warner is BSI president

committee.

Professor Sir Frederick time members of the North Warner has been elected president of the BRITISH STAN-three years from October 24. Mr. Money Brokers, has been project director of a contract in DARDS INSTITUTION in place Smith is the managing director property of HARLOW MEYER SAVAGE.

Mr. P. Robertson, a director of Mills and Allen who returns to Pasadena as project director of a contract in Alaska.

Mr. P. Robertson, a director of Mills and Allen who returns to Pasadena as project director of a contract in Alaska. of Lord Shackleton, who has of Baxi Heating, Preston, and retired after completing his Mr. Miller is the industrial three-year term of office. Sir llaison officer in Merseyside Frederick, who is principal concaultant in the firm of Cremer development office. and Warner, consulting chemical engineers, was chairman of BSI from 1973-76 and has been a deputy president since then. In 1977, at the request of NEDC, he produced a report on "Stanappointed a con-executive direction as a member of the liaison committee. Mr. L. L. Munns
and appointed to of BAIN DAWES UK divi
committee. Mr. L. L. Munns engineering industries."

McKECHNIE BROTHERS states that Dr. J. M. Botler, the group chief executive, bas also RESERVE ASSET MANAGERS been appointed deputy chair- from November 1.

and Mr. John E. Müler as part- BROKERS and Harlow Meyer

Mr. Geoffrey A. Hargreaves is joining the Board of BAIN DAWES.

The Energy Secretary has appointed chief executive of re-appointed Mr. Ian C. Smith MILLS AND ALLEN MONEY

At the annual meeting of the FRIENDLY SOCIETIES LIAISON COMMITTEE, Mr. F. G. Board of DRAYTON FAR
Fenton (secretary, Association of EASTERN TRUST, 1 company Fenton (secretary, Association of managed by Drayton Montagu-Portfolio Management. Deposit Societies) was elected chairman for the ensuing year, in succession to Mr. R. J. Colc. * . . Professor Michael Adepoju Adeyemo has been appointed (secretary of the Association of

executive vice-chairman, LAW-(secretary of the Association of SON-GROUP, Lagos, Nigeria, He Collecting Friendly Societies) was formerly the chairman of the National Bank of Nigeria and of the West African Provincial Insurance Company. RALPH M. PARSONS CO. London subsidiary of Pasadena-based Raipb M. Parsons Com-

based Raipb M. Parsons Com- TEXACO has appointed Mr. pany, has appointed Mr. Marvin J. R. Whitehead, legal adviser R. McLain as managing director and Mr. J. F. K. Williams, compof the London office. He suc troller, to the Board.



WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagemeois during the week. The Board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or The sub-divisions shown below are based mainly on last

year's timetable.
year's timetable.
TODAY
COMPANY METINGS—
Esperanza Winchester House, 77, London Esperanza Winchester House, 77. London Wall EC. 10-20 20. Fenchurch Street. EC. 12-00 MEETINGS interims: Landon Allamic Inv. Tst. Jutwich Inv. Tst. Jecn-Consulate Tern-Consulate
Third State Consulate
Third State
T Johnniesburg Cots. Inv. 208.4 Lend Investors 0.8p inv. 208.4 Merchents 75.2 1.75p Scottish Eastern Inv. 7st. 1.5p Sunight Service 0.55p Wholesale Fillings 11p Wholesale Fillings 11p

TOMDRROW

COMPANY METINGS—
Austrellen end Intni. Tst., 120, Cheapside, EC, 12.00

Crev Electronics, Tae Institute of Oirectors, 118, Pell Mell SW, 12.00

Emess Lighling, 211, Piccedilly, W, 10.20

Emuser Thy Grent Enstern Hotel, Liverpool St., EC, 12.00

Linicod, Wirchester House, 77, Loodee Wall, EC, 12.00

Richrod Consulting Engineers, St. Ermins Hotel, Casion Street SW, 12.00

80 ARD MEETINGS—
Finals:

rinals:

Border and Southere Stockholders Tst.

British Car Auction

CLRP Inv. Tst.

North Atlantic Securities

Son moore Paje Rubber Estates

Triforms:

ierims: ontes Brothere orringtoe inv. oplish National english National Inv. Herrsans end Crosheld take View Iov. Tst. Reed Inthi. Recd Inthi, (Walter)
Runciman (Walter)
Cozer Komsley and Millbourn
OFFICE (Walter)
UNIOENO & INTEREST PAYMENTS—
Uludoll-Permoplase St-scPfd, 2,275sc
anaulan Imperiel Bank of Commerce
45cts

Sank of Commerce Sank of Commerce 45cts
Esperanza 4.20
cr Hings. 2.250
Toronto Dominion Bank 26cts
Toronto Dominion Bank 26cts
COMPANY METINGS—
ASSOCIATED VALUE OF AS

Fidulity Radip
Grers Gross
Meilinson-Denny
Nineteen Twenty-Eigal Inv. Tst.
Richerdsons, Westbarth
DIVIDENO & INTEREST PAYMENTS—
Biddle Moon Scall 40cts
Biddle Moon Scall 40cts
Biddle Moon Carlo Configuration
Configuration
Configuration
Gripperrods 2.975p
Linfood 7.5p
THIRSDAY, OCTOBER 30
COMPANY MEETINGS—
Banks (Sidney C.I. The Garden House
Hotel, Cambridge, 12.00
Burns-Anderson, Midland Hotel, ManChester, 12.00

Moad, EC. 12.00
Guleness Paat, Wincaester House, 77.
London Wall, EC, 11.65
Jamaica Sugar Estabes, 7 West George
Street, Glasgow, 12.00
Kwahu, 25.35, City Road, EC, 2.20
Meynards, Vale Road, Finsbury Park N,
11.00 11.00
Palmerston Inv. Tst., Winchester House, 77. London Wall, EC, 12.00
Park Place Invs., 128-142 Bramley Road, W. 12.00
Saville Gordon (J.I., Midiand Hotel, New St., Birmiagham, 12.00
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Telelusiae, Connauth: Rooms, Goast Owner.

elelusion, Connaught Rooms, Great Queen Street, WC, 12.30 80ARO MEETINGS— Finals: Hepworth (J.) Simpson (S.) Interines:

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APV Hidgs. 2.89
Portland Cement 71pcPt. 2.825pc
Alink Industries LR, 24pc
Alink Industries LR, 24pc
Aliza Inv. Tst. 4.99
Amstil Pt. 24pc
Ash end Licv 8p
Ashboerne Inv. LR. 44pc
Assoc. Oalides Db. 21pc
Assoc. Oalides Db. 21pc
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Associated Industrial Industrial
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Australien And Intel. 25p
Aveling Bartoria Db. 25pc
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34spc

Bestrie (James) Db. 34spc

Bishopspate 15s. Db. 24spc

Brackan Class A. Chw. 30cst. Ln. 34spc

Brackan Class A. Chw. 30cst. 2.1pc

British Columbia Electric Calleble Bes.

(Br.) 24spc. Bes. Series AD due 118185)

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Cambridge Weber Co. 4.2pc (mily. Bpc)

Red.Pl. 1978-88 1.298pc

Cantora Ord. and A 7':pcPt. 2.625pc

Chemring 4.9pcPt. 2.45pc

Clark (Matthaw) and Sons 7pcPt. 2.45pc

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Jackson-(Wm.) and Son 7 bpcM. 2.625pc
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Samuel (H. Ob. 24. 34.pc
Samuel (H. Ob. 34.pc
Samuel Merchants Tat. Db. 2pc
Montrial: 3pcPerm. Db. 13pc
Montrial: 3pcPerm. Db. 13pc
Montride Tat. 5pcPt. 1.75pc
Mewman Industries 10pcPt. 5pc, 10 apcPt.
S.125pc
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Norwich 2pcRed. 13pc
Northingham 2pc (Irrd.) 13pc
Parkland Textile 4 upcPt. 1.575pc
Platingum 8pcPt. 2.1pc
Property 2nd Reversionary 1nv. 5pcPt.
1.75pc Property and Reversionary Inv. SpcPt. 1.75pc
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Scottish lav. 1st. 1.5pcPtd. 1 7 5pc. 3.85pc
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South Africa 91pcReg. 1978-81 4 hac
Southampton Harbour Bd. 6 hacked. 1982 3 the

Southwark 25pcRed.Db. 1980-81 71-pc Stock Eachange £4.25 Red. Anns. [Reg.) 4.055sc. Twefortein United Collectes 162cts Valus Supply. 2.625sc. Weverley Cameron bacPl. 2.1pc. Westminster end Country Props. Ln. 4pc. Westpool lnv. 15c. Ln. 21pc. Whittingann (William) 74pcPl. 2.625pc. Ln. 4pc. Whittingann (William) 74pcPl. 2.625pc. Ln. 4pc. Triefus 2000FF. 7pc
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Winsten Editors. Dr. 24pc
Winsten Db. 2,24pc
Wrighton (F. and Sons Dape. Cos.) Supc

Sir Frederick Warner

This week in Parliament

the particular exclusion should tion.

PARLIAMENTARY BUSINESS MONDAY, OCTOBER 27 Commons-Debate on National

INSURANCE

BY OUR INSURANCE CORRESPONDENT

legal construction—in lay lan- protection.

strictly against insurers, since goods supplied, aftered or

claim.

guage, interpretation-of an

insurance contract is that the

contract is to be construed

in the normal course of husiness

insurers provide policy wordings

As many decided cases show.

it is up to insurers to get their

words right, the sanction being

that if they do not, the policy-

holder gets the henefit of any

wider cover that the words in

There are, however, occasions when the severity of this rule

is mitigated, and an apt illu-

stration is provided by the judg-

ment of the Court of Appeal

on Thursday in Nittan (UK)

Ltd v. Solent Steel Fabrications:

Comhill Insurance Company

The primary dispute, between

Nittan (UK) and Solent Steel

Fabrications, concerned mal-

functioning of an electronic programmer controlling appli-

The programmer was sup-

plied by Solent and an employee bad not wired it properly.

Proceedings were begun for breach of contract and negli-

gence in supply and maintenance of the control system.

Limited, third party.

cation of heat

endorsements and so. on.

fact provide.

Health Service.

Lords — Local Government, Lords — Local Government, Planning and Land (No. 2) Bill.

Planning and Land (No. 2) Bill. report Tenants' Rights (Scot-land) (Amendt.) Bill, third reading.
Select Committees — Treasury

and Civil Service. Subject: Monetary policy. Witness: Sir Geoffrey Howe, Chancellor of the Exchequer, 5 pm. Room 18. Public Accounts, Subject: Commons - Debate on pro-

cedure. Overseas Development and Co-operation Bill, second reading. Limitation Bill, all stages. Lords - Local Government, Planning and Land (No. 2) Bill, report. Highways (Road Humps)

Bill, reports. Webster (Samuel) and Sons, Dh. 2 lape.
Whithread 4 hpcPt. 1.575 pc. floch. 2.1pc.
70cPt. 2.45pc. Dt. 2 lape.
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Whythread (F.1 and Sons lAmpe. Cos.) State
Young Brewary Dp. 2 lape

Sill, reports.
Select Committees — Foreign
Affairs, Overseas development
Sub-committee. Subject: Energy
implications of Brandt Report.
5.20 pm. Room 15.

WEDNESDAY, OCTOBER 29 Commons—Debate on Unemployment Education (Assisted Places) Regs.

Lords — Local Government, Planning and Land (No. 2) Bill, Commons — National Dock

report. Select Committees - Scottish. Subject: Dispersal to Scotland of

Civil Service jobs. Whitnesses: Civil Service Department and and Civil Service. Subject: Civil Service Department and Monetary policy. Witness: Sir Geoffrey Howe, Chancellor of Room 5. Transport. Subject: Is. Public Accounts. Subject: Mr. Kenneth Clarke, Parliamentary Secretary for Transport, and Officials of the department and Auditor-General. Witnesses: Comptroller and Auditor-General. 5.30 pm. 11.15 am. Room 17. Public TUESDAY OCTOBER 28

Company Debate on protroller and Auditor-General: Witnesses; Mr. Edward du Cann MP, and Comptroller and Anditor General. 4pm. Room 16, Anditor-teneral, Apm. Room 16, Welsb. Subject: Broadcasting in Welsh. Witnesses: Independent Broadcasting Authority. 4:15 pm. Room 8. Employment: Subject: Legal immunities of unions, Witnesses: Association of Chief

Service sub-committee. Subject:

was heard favourably by all

All three agreed that the exclusion clause, apart from the

misnomen, applied precisely to

There had been incorrect

the circumstances of the claim by Nittan (UK).

assembly by one of Solent's employees and insurers had

intended that the exclusion

should apply to such an event

Previously decided cases...

a misnomer, and that the court

was always at liberty to correct

a misnomer. This being so, the judges agreed that Cornhill

misnomer lower down the con-

To ground a claim for rectifi-

cation some mistake more sub-

Labour Board (increase of Losns Limits) Order, Regulated Tenancies (Procedure) Regs. European Community Document on driving licences. Statute Law Revision (Northern Ireland) Bill. all stages

Lords - Broadcasting Bill,

Tananga in in Maranga in ini

PATERNOT LOS

report.
Select Committees—Transport. Subject: Channel link. Witnesses: British Railways Board, 10.45 am. Room 17. Home Affairs, Race Relations and Immigration subcommittee. Subject: Raclal disadvantage. Witnesses: Com-mittee of London Clearing Banks, Banking Insurance and Figure Union. 4.30 pm. Room

FRIDAY, OCTOBER 31 Commons—Debate on references in court to Commons

Police Officers, Institute of debates.

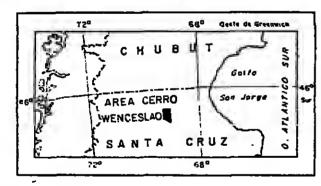
Directors, Mr. James Prior, Lords—Civil Aviation
Employment Secretary, 430 pm. third reading. Highways (1)
Room 18. Treasury and Civil Humps) Bill, third reading. Lords—Civil Aviation Bill, third reading. Highways (Road

CONTRACTS AND TENDERS

YPF EXPLOITATION CONTRACT

Call for bids contracting hydrocarbons development and exploitation works, according to the following detail:

LOCATION MAP.



AREA APPROXIMATELY: 35.455 ha - 22 e.

OPENING 1ENDER 14 047 80 "CERRO WENCESLAO". March 23rd, 1981 at 10:00 a.m.

 Tender condition set value. The equivalent of uSs 7 500 in Argentina pesos, payable according to the seller rate of exchange of the Banco de la Nacion Argontina in loice on the day before

ing of the bids will take place at the "General Belgrano" Hall, N° 777 Roque Saanz Peña

. The parties interested in bidding in this tender can buy Special and General Conditions of Tender at the GERENCIA DE LICITACIONES Y NEGOCIACIONES. Suite 832. 8th Iloor, at 255 Esmeralda Sirrel. Buenos Aires, Mondays through Fridays from 08.45 to 12:30 a.m. and from 02:15 to 03:15 p.m.

 Information about this tender can also be obtained at our Technical and Commercial Office in the U.S.A. Argentine Government Officialds, 5 Greenway Plaza, Suite 210-Houston-Texas,

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EMPRESA NACIONAL DE ELECTRICIDAD S.A. **ENDESA**

REPUBLIC OF CHILE **COLBUN PROJECT** TRANSMISSION SYSTEM INTERNATIONAL PREQUALFICATION

Empresa Nacional de Electricidad S.A., ENDESA, intends to invite tenders during 1981 for the Colbun Transmission System. The Colbun Project entails the construction of two hydroelectric power stations with a combined capacity of 490 MW in its first stage. The Colbun Transmission System, which will represent a significant expansion of the National Grid, will consist of:

220-KV Switchyard at Colbun Substation.

 220-KV Switchyard at Machicura Substation. 500-KV Switchyard at Colbun Substation, including 220/500 KV transformers.

500-KV Single-Circuit Transmission Line Colbun—El Rodeo—Alto Jahuel (275 km).

Modification of the existing transmission line Colbun-Alto Jahuel of 220-KV double-circuit to a single circuit of 500-KV (235 km).

500-KV Switchyard at Alto Jahuel Substation, including 220/500 KV transformers.
 Expansion of the existing 220-KV Alto Jahuel Substation.

Stockholders Inv. Tst. Db. Zipc Freaury Ln. Elpc 1985-98 3-sec. Triefus 200CH. 70 Tennel 2.85pcPf. 1,925pc. 3.5pcAPf.

Complementary works and equipments.

ENDESA not later than January 27th, 1981.

ENDESA wishes to provide opportunities for private investment and, therefore, intends to invite tenders for the Colbun Transmission System on two alternative bases:

ALTERNATIVE 1: CONSTRUCTION

ENDESA will contract, on a turnkey basis, the construction, supply, erection and commissioning of the Transmission System. Bidders will be required to offer finance in support of their bids. ALTERNATIVE 2: CONSTRUCTION AND SERVICE

ENDESA will contract a power transmission service with a concession company, which will construct for its own account and own the 500-KV section of the Transmission System tbut not the existing 220-KV transmission line, once upgraded to 500 KV). In addition, ENDESA will contract, for its own account, with the same concession company the construction, supply, erection and commissioning of the remainder of the Transmission System, with finance to be offered by bidders. In evaluating bids, other conditions being equal, ENDESA will give preference to the Construction and Service sitemative. to the Construction and Service alternative.

ENDESA invites PREQUALIFICATION applications for either or both alternatives. Applications

may be from individual companies or from consortia, but applicants must demonstrate their ability to undertake the design, construction, supply, erection and commissioning of the entire Transmission System.

In the Construction and Service Alternative, ENDESA wishes to receive proposals from applicants as to the form and content of the power transmission service contract between ENDESA and the concession company. This will assist ENDESA in drawing up the bid specifications on an equitable basis:

.Under either alternative, ENDESA will invite bids only from prequalified companies and PREQUALIFICATION documents may be requested from Monday 10th of November, 1980 by letter, telex or in person from:

Jefe Departamento de Estudios para la Construcción Santa Rosa, No 76, Piso 11

Santiago, Chile In addition, the PREQUALIFICATION documents may be also requested from:

ENDESA's Representative in New York

One World Trade Center, Suite 5151 Manhattan, N.Y. 10048, USA Domestic Telex: 128203 FOMENTO NYK From other countries, Telex: 420722 FOM-UE Prices for each set of these documents are as follows:

Spanish version \$3,900 (Chilean pesos), (US\$100) English version \$4,875 (Chilean pesos), (US\$125). Registered air mail delivery of these documents will have an extra charge of \$390 (Chilean pesos) or US\$10 each
The information requested in the PREQUALIFICATION documents must be received by

> EMPRESA NACIONAL DE ELECTRICIDAD S.A. P.O. BOX 1392, SANTIAGO, CHILE TELEX: 40491-NDESA-CL

ARAB REPUBLIC OF EGYPT SUEZ CANAL

AUCTION SALE BID NO. 5/80

DUE ON 20 DECEMBER, 1980

The Sucz Canal Authority issues an International Auction Sale Bid for the following:

(a) The new hull of m/v "Aswan" floating alongside Port-Said shipyard quay at Port Found. (b) its new equipment procured

for the completion of the said vessel stored at Port-Said shipyard. The tenderbook including

specifications and general condi-tions is available at the Procurement Dept. Suez Canal Authority. Ismailia, A.R.E., against non-refundable charge of 20 L.E. (twenty Egyptian pounds) or \$35 (thirty-five U.S., dollars).

Closing date will be noon 20 December, 1980, Ismeilla time, and blds should be sub-mitted in sealed envelopes. Offers submitted after this

date or not accompanied with the provisional deposit, i.e. L.E. 30.000 (thirty thousand Egyptian pounds) or \$45,000 (forty-five thousand U.S. dollars) according to tender conditions will be disregarded.

Surveying the hull and its equipment at Port-Said shippard are allowed only during working hours through SCA General Stores at Port Found.

S.C.A. has the right to accept or reject any offer without giving reasons.

PERSONAL

USE "ALTERNATIVES " INSTEAD OF ANIMALS Send for details from FRAME (Fund

tor the Replecement of Animals in Medical Experiments) shout the advantages to be gained in cost and fficiency from the use of nonmethods of research. FRAME ...

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COMPANY NOTICES

URUGUAY 31- CONSOLIDATED

or the transfer

ARAG REPU

OF EGYP

SUEI CIM

THE MANAGEMENT PAGE

What Whitehall found in the Boardroom

tions-for example on bygiene

or the environment-complicate

a company's day-to-day opera-

adjust to the problems of the

rcession within corporate poli-cies laid down by main Boards.

The companies themselves

have sometimes benefited from

hearing a new view on their

problems, as well as learning a

little about how the Govern-

motivates civil servants in-

volved in Whitehall policy

and the civil servants have also

gained from informal contacts

developed outside the board-

The scheme was started by Sir Peter Carey, Industry

Department permanent secre-

tary, who has been concerned

for some time about the lack of mutual understanding between

Whiteball and industry. He

sees the boardroom scheme as

an extension of more traditional

full-time secondments between

Government Departments and companies. "I believe it pro-

vides useful experience for the

civil servants and is a positive

way of meeting criticism that civil servants don't understand

industry and the way it works,"

says Sir Peter, who is hoping to arrange for two or three more

civil servants to join other com-

Other more traditional forms

of interchange have existed for

some years, with civil servants

being seconded for periods of up

to three years to work full-time

in private sector companies.

Sometimes there have been as

many as 30 civil servants from the Departments of Trade and

Industry doing such work at any

one time, with about 15 to 20

companies.

panies soon,

works and about what

Both the companies

In the first of two articles, John Elliott reports on a programme to give civil servants experience in industry

INVITING a civil servant to to general shareholders are watched companies go through altend a company's board reduced, if not eliminated complex organisational and promectlogs and lake part in Second, a civil servant learns duct changes, and have also helping to formulate its policies about the sort of executive seen how Govarnment regulahelping to formulate its policies about the sort of executive is not every chairman's idea of decision-making which is corporate bliss. It also smacks outside his Whitehall experiof a degree of Government ence. One drawback is that involvement io industry which is no longer in political fashion no traditions of accommodating

Yet that is just what has as representatives of their heen happening doring the past parent hoards) and thus are coupte of years in three major not used to baving outsiders groups — United Biscuits; Tunnel Holdings and Delta Metal-in an attempt to belp increase mutual understanding between industry and

Each of these companies bas spending a day or two eeach month sitting in on hoard meetings of operating subsidiaries. Usually they have been unpaid observers, free to speak when they want to but without anything being expected of them in a formal sense. There is no responsibility involved, one is a privileged guest," says ona of the civil servants. But one company — Tuonel — bas made its civil servant a fully fiedged (though still unpaid) non-executive director.

Seven men have heen involved so far, mostly high fixers in their-late 30s or early 40s from the Department of industry, where the idea originated. One has come from the Treasury. Care has been taken to ensure that their Whiteball johs will not be compromised by any conflict of interest, and this has been helped by the fact that two of the companies—Tunnel and United Biscuits—mainly deal

Boards have been used for two involved. They have seen the principal reasons. First, the problems of running factories raised by

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HAVE DECIDED TO VISIT

non-executive directors (except

sitting io on their meetings. But the host companies have chosen subsidiaries with easily identifiable and understandable products—hiscuits, cement and electrical plugs for example which has meant that the civil had one or more civil servants servants have not needed any knowledge specialised understand and, eventually, to contribute to the Board's

> The civil servants bave been welcomed in the companies, although they have sometimes heen aware of initial suspicions from people who have had little prior experience of civil servants apart from local regula-tor yofficials like a VAT inspector. As a result, hoardroom discussion may have been inhibited for a time.

There's no reason why the works director should instantly welcome having a civil servant around just because his socially conscious chairman, who used to Whitehall, has said it should happen," says one civil servant. (Almost all the civil servants have expressed sur-prise at how little is known about Whitehall at the operat-

ing board level in industry.)
Tha civil servants have usually gained valuable pracwith the Departments of tical experience, although this Environment and Agriculture, has varied, partly depending on the organisational and manage-Subsidiary rather than main ment styles of the companies and the pressures and prioriservants having to shoulder ties of top line managers. In directors' legal responsibilities one or two cases they have

people from industry on return condments in Whilehall. Some companies are also accommodating MPs for short periods to Increase Parliament's understanding of industry. But many companies, especially those of medium size quite often find it difficult to give these MPs and the full-time seconded civil servants a useful enough managerial job for them to be taken seriously and to gain maximum experience. It is for this reason that several company chairmen are interested in the part-time baardroom arrangenents, although some companies have decided not to become

Tomorow's Management Page will cramine the experi-ments in Tunnel Holdings and Delio Metal.

involved hecause they do not

want civil servants ln their

boardroom.

Business courses Selection Coventry. December 10. Fee: Financial Reporting in the EEC new developments, Brussels. November 13-14. Details from European Study Conferences, Industrial and Business Studies University of Coventry, CV4 7AL. Kirby House, 31 High Street East, Uppingham, Rutland, LE15 9PY.

Uppingham, Rutland, Felecommunications in the Eighties, London. November 11. Fee: £ . Details from 80s. Brussels. November Telecommunications Users' Association, Tress House, 3-7 Stamford Street, London SE1 9NT (Tel: 01-928 5989). Labour Relations in Europe in the '80s. Brussels. November 26-28. Details from Management Centre Europe, avenue des

UB's civil servants (1 to r) John Warne, Brian Willott, John Cammell, Robin Lingard

THE IDEA of putting civil servants into the boardroom grew out of a conversation hetween Sir Hector Laing, chairman of United Biscnits, and a senior Industry Department civil servant. The Department of Industry official made a remark about hoardroom life which appar-ently drew the brisk retort: If that's how you think we operate, you'd better come and sit in on our meetings."

In the middle of 1978 two Industry Department civil Industry Department servants became what Sir Hector calls "observer on United Biscuits' directors ' divisional boards.

Brian Willott, then an sistant secretary involved in industrial aid and now the secretary of the National Enterprise Board, went to the cakes division, John Warne, who used to be an under-secretary dealing with general industrial policy and now deputy director of the Office of Fair Trading, went to the hisenits division. They each stayed about a year.

They were then replaced: by John Cammell, an assistant secretary dealing with the motor industry, who is attached to the operational board of UB Foods (the company has reorganised itself

into formal subsidiaries) and by Robin Lingard, an assistant

secretary on electronics and computers, at UB Biscuits. Most of these civil servants feel they have contributed little to their boards' executive committee-style of dis-cussions, especially in their early months, hecause of the detailed nature of the subjects dealt with. But, hacked up by tours of factories and participation in management conferences, they have found their experience has helped to increase their understanding of industry to a degree which could not have been achieved just by company

learned quite a lot about industrial operations, about the financial emphasis, and about meeting customers' complex requirements," says Willott. A lot of time was needed to read papers and, like several of the others, he found he could not always free himself from Whitehall for the formightly board meeting in West London,

Warne's board met weekly and there was no suggestion that he should attend every meeting. He usually went every three or four weeks, which inevitably broke con-tinuity and made it more

difficult to keep up with the

Cammell has found It more difficult than Willott to get away, and recently had a seven- or eightweek gap between attend-ances. Mr. Lingard also attends every four weeks or so, and his board tries to organise its agenda so that it discusses an issue which will interest him -- for example marketing or budgeting - as well as dealing with regular production reviews. For these civil servants, the

meetings are not often likely to be intellectually stimulating. One or two have been amazed by the time taken nihhling a Bourbon biscuit, or discussing a cream slice, when deciding how well a factory has performed. But, as one of them says: "In its way it's relaxing and stimulating, because it's quite strategie discussions and decisions on companies that volved with in the Depart-

ment. Sir Hector Laing is disappointed by the fall-off in attendances but is willing to carry on. "If they think it's all worthwhile, then we'll have some more."

First impressions

David Fishlock talks to students on a GEC-sponsored course at Bath University

new university course designed to produce a novel breed of British engineer. Each will have a guaranteed and responsible job to go to in the GEC group on graduation in

The 38 are the first intake onto a course especially devised for GEC's Marconl subsidiaries (and described on this page on August 15, 1979). Before starting at the University of Bath they spent a four-week they spent a four-weck induction period together at a management centre near Marconi's headquarters in Essex, learning how to work as part of a management team.

Not only did they get to know Marconi's senior executives as well as their professors from the School of Electrical Engin-eering at Bath, they visited various electrical engineering installations, learned how a factory is organised, questioned eminent visiting engineers, and player husiness games. Ahove all, they got to know one another well, and how to work together. " It's

comforting," really choosing to read engineering hut the month in Essex has dispelled them. "We think the course has worked."

The course originated from Marconi's view that existing graduate engineering education was taking too long to turn graduates into productive employees. The company wanted a course much stronger in a whole range of "support technologies" - people, commerce,

and so on.
GEC is sponsiring the entire intake of students this year; 31 hy Marconi group companies and the other seven from other GEC companies. The students have from three to 10 A-levels each, and good marks.

Did it wnrry them that defence dominates Marcnui's activities? Not at all, they reply, "Il's more interesting, volunteered a girl who is heing sponsired by Marconi Space and Defence Systems, engaged on some of Britain's most advanced weapon systems. Mnre generally, bad she played with Meccano as a child? I asked. 'I wanted it but never got it." Rather than hearing about

in particular, Marconi learned bow electronics company modern must conduct its affairs in a competitive world They learned about highly systems, and how to look at the company, as well as the product, as a system. They learned about 'product enterprise," . a term used by their tutors to mld-1980s.

A HANDPICKED and highly cover all the customer and confident group of students has seller factors involved in creatiust begun the first year of a ing, making and selling a new product. They learned specific skills-how to solder, how to test modern electronics, how to approach the task of designing.

They were placed in groups of six or seven at the start of the course, each containing at least one female. There were plenty of problems in the first week, says Hugh Wassell, former engineering director of Marconi and a principal architect of the new course. But gradually they sorted them-selves out into management teams in response to engineering problems which demanded decisions. The teams delegated responsibility for aspects of the problem, obliged each member to speak up for his own decisions, and elected a managing director to co-ordinate the process, "Real engineering in miniature," says

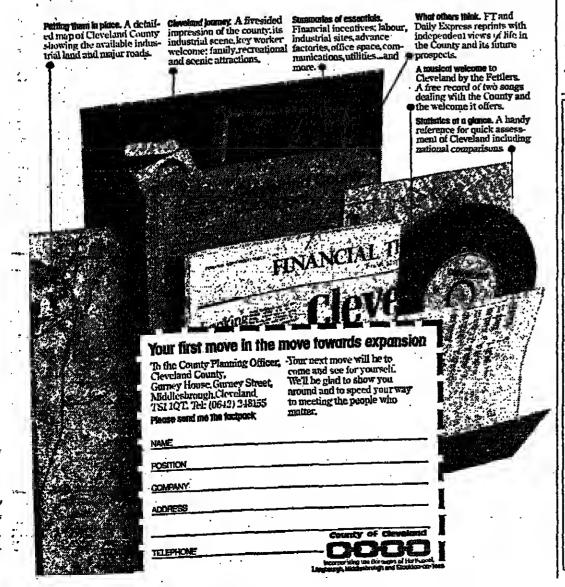
Lucid

The four-week course ended with a public presentation by each group of its progress with an exercise involving the design, manufacture, marketing. admitted one of the seven girls am exercise involving the among the 38 students. She design, manufacture, marketing, started with qualms about etc. of a simple electrical constants. Each . group had critically to appraise its own design and its subsequent business decisions and face ques-tions from an audience of company executives and industrial training personnel.

For so brick a period of instruction the students dis-played a remarkable degree of sophistication about the way high technology industry works. They were self-confident, lucid and highly articulate. They were frank about weaknesses in their knowledge and experience, and the limitations of their designs. They parried questions with aplomb. They ventured the occasional sardnnic opinion —for example, about the company form one student had seen which implied that nothing was legal and binding on Marconi.

The students will be back with the company next summer, and each summer thereafter until 1984. Then they will spend their final six months with the company, before qualifying for an M. Eng. degree. Unfortunately one man who has done moch to shape their lives for the next four or five years will no longer be with them, for Prof. Gosling, head of Bath's School of Electrical Engineering, has been head-hunted by a rival organisation, Plessey. Other companies may care to take their cue and prepare lo outbid GEC for the services of what promises to be a new breed of British engineer in the

Eleveland factpack



Investing in North Sea and America oil and gas production through

Viking Resources International N.V.

Listed on the Amsterdam Stock Exchange,

The quarterly report as of 30th September, 1980 has been published and may be obtained from

Pierson, Heldring & Pierson N.V. Herengracht 214, Amsterdam.

The Association of International Bond Dealers Quotations and Yields appears monthly in the Financial Times.

It will be published on the following dates in the remainder of 1980:

November 11

December 16

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British Institute of Management

be completed in the autumn of membrane.

£2m orders for Mansell

CONTRACTS worth over £2m Western under

architects, Watkins Gray. Both valued at £196,000.

EC2, for Southern and South are valued at over £200,000.

£2.7m batch of contracts

Guy's Hospital: one is for the

jobs are due for completion in

These include awards worth

24 dwellings for North Eastern

Housing Association at Wigton,

administration offices for British

Gas Corporation at Workington and fire hydrant mains for

Thames Board Mills also at

Workington collectively worth £480,000. Other contracts are

for 26 dwellings at Appleby for

Eden District Council (£409,258)

and alterations to form new

offices at Lancaster for Lancaster

In North-East England, Wil-

sons (Spennymoor) has won

new orders totalling £410,000

for re-vitalisation work for

Sedgefield District Council and

the North-Eastern Housing

Association, while James Rich-

mond and Sons has been

awarded land drainage contracts

Lincolnshire valued at

In Scotland, Simpson Mc-

District Council (£664,694).

October 1981.

Tonders must be for a minimum of \$100 Stock and for multiples of Stock as follows:

Ameunt of Stock sendered for Multiple \$100-\$2,000 \$5,000-\$5,000 \$5,000 \$5,000 \$1,000 \$2,000 \$5,000 \$2,000 \$1,000 \$

not be applied to the payment of interest due on 21st May 1981 on holdings of 3.5 Stock. From the examing of business on 21st April 1981 the "A" Stock will be smallgamented with the existing Stock. Tendet forme and copied of this prospectus may be obtained at the Sank of

£8.4m road work by Mowlem A BIG road job in south east fuel asb embankment on a will be supported by barrettes: London has just been started by drainage layer of granular large cast-in-situ piles formed John Mowlem for the Greater material separated from the by diaphragm walling diaphragm London Council. It is due to existing ground by a filter

Building and Givil Engineering

The work will include five

gow District Council and in the

£2m shops

A NEW shopping centre for the

Werrington District of Peter-

borough New Town is to be

and work, which is now starting.

is due for completion in 30

The Centre will comprise 20,000 sq ft of sbopping units

market, a police station, and

centre

months.

Laren, bas been awarded a a 3,600 sq ft public bouse.

Called the Thamesmead spine structures, the longest being Flyover at road section 3, the £8.4m con-trect calls for 11 miles of dual the new road over Belvedere airport to two-lane carriageway from Road and the southern outfall Harrow Manor Way eastwards sewer embankment. Three of across Erith Marshes to Yarnton the flyover's piers will be be built founded on driven piles, while Over the marshlands, the the other three, owing to their

road will have a pulverised proximity to the main sewers, LAING WIMPEY Alireza has been awarded a £31m contract by the Saudi Arabian Ministry Defence and Civil Aviation to build a two-span reinforced concrete flyover, approach roads and a 500 square metre extension to the terminal building at have been awarded to R. valued at £650,000. London and Mansell. Two of them are for Paris Properties has placed a Abba civil airport.

Work starts soon and is due £185,000 order for refurbishing for completion within 15 and structural alterations to months. Consulting engineers form offices at Queen Street, for the project are Netherlands

building of a mortuary, involving extensive alterations to London, W1, while at Henrietta existing buildings and the Street, WC2, work has started second is the refurbishment and modernising of the chapel wing.

The work to building of a mortuary, involving extensive alterations to London, W1, while at Henrietta Hague.

Airport Alaryor Abha Airport was completed by Laing Wimpey Alireza last wident Institution. This work, to wident Institution. This work, to whom the started by Laing Wimpey Alireza last wident Institution. This work, to whom the started by Laing Wimpey Alireza last wident Institution. This work, to whom the started by Laing Wimpey Alireza last wident Institution. This work, to while at Henrietta Airport was completed by Laing Wimpey Alireza last wident Institution. This work, to while at Henrietta Airport was completed by Laing Wimpey Alireza last wident Institution. This work, to while at Henrietta Airport was completed by Laing Wimpey Alireza last wident Institution.

Other orders, including work October 1981. Further refurbishment work for the Industrial Bank of Jepan, the Honorary Society of includes the modernising of the Middle Temple and the Coal winning iob for offices at Austin Friars, London, Trustees of the Pollan Estate, Wimpey

WIMPEY CONSTRUCTION has won a £2m contract for the winning of opencast coal at Wernos Colliery, Tycroes, near COMPANIES IN the London and £260,000 contract for the con-Northern Group have won con-tracts worth over £2.7m. struction of a tenants meeting ball at West Drumoyne for Clas-Ammanford, South Wales. The contract, which is just starting, is for the provisional

extraction of 125,000 tons of £1.55m for Border Eogineering Midlands, E. Fletcher (Builders) Contractors of Whitebaven for has won a £340,000 contract for opencast coal and includes preparatory works and ultimately re-habilitation work on 50 bouses at Bradwell for the restoration work. This National Coal Board Borough of Newcastle-Underproject is expected to extend

to April, 1983. A contract valued at £2.7m for the erection of 174 bouses in Glenrothes North at Collydean, has also been

pany's No Fines system of construction but 28 single storey old peoples' cottages and one

garages, paving works and James Properties in Newcastle.
associated site works.

Leech Homes (Scotland) is

early in November and is project at Innellan, Dunoon, scheduled for completition which will eventually accommotowards the middle of 1982. and offices, a 30,000 sq ft super- early scheduled

Mixture of iobs for Henry Boot

SEVERAL of the latest contracts awarded to Henry Boot are on bases. Altogether the awards are Worth about £4m.

The contracts cover construction and finishing of blocks of fiats overlooking the River Thames at Nine Elms, London, completion of an office block in Eastern Road, Romford, and an office block and multi-storey car park at Richmond, all for Samuel Properties.

Other work includes refurbishment of a Harley Street, London clinic for American Medical (Europe) and two jobs for the Boot's Company-extension and fitting out of a branch in Town Square, Basildon, Essex and similar work at the branch in Hessle, Hull-and a bousing contract for Milton Keynes Development Corpor-

Modernising homes

CONTRACT for the modernisation of 140 council homes owned by Inverness District Council has been awarded to Drake and Scull (Scotland).

This contract, which is worth £2.3m involves the installation of central heating, new bathrooms and kitchens, and tha re-wiring of all the properties, together with external repair work and structural alterations. The work is due to be completed by spring 1982.

eech gets

LEECH Construction the newlyformed division of Leech Homes (North East) bas won two contracts totalling over £1m.

awarded to Wimpey.

The largest is worth just under £800,000 and entails the building of 49 council houses at building of 49 council houses at Errington Place, Prudhoe for Tynedale District Council. The other contract bas been

block of three/four storey flats awarded by Conder, Northern built by Bryant Construction. of eleven units will be con- which has sub-contracted Leech
The contract is worth £2m structed in brick.

Construction to carry out the structed in brick.

The contract also covers the main building works of a new erection of 35 precast concrete office block development for St. The contract is due to start carrying out a £700,000 housing date U.S. Navy personnel.

TENDERS MUST AE LOOGED NOT LATER THAN 10.00 A.M. ON WEONESDAY. 29TH OCTORER 1980 AT THE AANK OF ENGLAND, NEW ISSUES, WATLING STREET, LONGON, ECAM 9AA OR NOT LATER THAN 3.30 P.M. ON TUESDAY. 28TH OCTORER 1980 AT ANY OF THE RANCHES OF THE AANK OF ENGLAND OR AT THE GLASGIW AGENCY OF THE BANK OF ENGLAND. TENDERS MUST BE IN SEALED ENVELOPES MARKED "TREASURY TENDER."

ISSUE BY TENDER OF £400.000.000

3 per cent TREASURY STOCK,

MINIMUM TENDER PRICE £72.50 PER CENT

PAYABLE IN FULL WITH TENDER INTEREST PAYABLE HALF-YEARLY ON 21ST MAY AND 21ST NOVEMBER

This Stock is an investment falling within Part II of the First Schedule to the Trustee Invasiments Act 1961. Application has been made to the Council of The Stock Exchange for the Stock to be admitted to the Official List.

THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are authorized

Official List.

THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are authorised to tissive tenders for the above Stock.

The principal of end interest on the Stock will be a charge on the National Losas Fund, with recourse to the Consolidated Fund of the United Kingdom.

The Stock will be repared at per on 21st Mey 1985.

The Stock will be repared at the Bank of England or of the Bank of Ireland, Singland, New Issues, Wathing Street, London, EC4M SAA, or of any of the Bank of Stock will be transferable, in multiples of one new ponny, by instlument worting in accordance with the Stock Transler Act 1963. Translers will be fice of stome duty.

The stock will be poyable half-yearly on 21st May and 21st November. Income will be deducted from payments of more than 25 per annum. Interest wall and the standard warrants will be transmitted by post. The linest payment will be made on 21st May 1981 at the rate of £1,6768 per £100 of the Stock.

Tendora must be lodged not later than 10,00 s.m. on Wednesday, 29th October 1980 at the Bank of England. New Issues, Wathing Street, London, EC4M 9AA or not later than 3,30 p.m. on Tuesday, 28th October 1960 at any of the Bank of England. Each tender must be for one amount and at one price. The minimum price, below which tenders will not be accepted, lo £72.50 par cent. Anders must be made of the minimum price.

reaged without a price being stated will be decimed to have been made at the minimum price.

Tenders must be accompanied by payment in full, i.e. the price tendered fmusimum of £72.50) for every £100 nominal of £tock tendered lor. A separate chaque must accompany each tender; cheques must be drawn on a bank is, and be payable in, the United Kingdom, the Channot lalands or the lale of Man. Tenders must be in sealed envelopes marked "Treasury Tender." Tenders must be for a minimum of £100 Stock agd for multiples of Stock as tellows:—

Amount of Stock tendered for

Until the close of business on 16th April 1981 Stock issued in accordance with this prespectus will be known as 3 per cent Treasury Stock, 1985 " A ": the ast date for ledgment at the 8ank of England of transfers of " A " stock will be 14th April 1981. The interest due on 21st May 1981 will be ceid separately on existing holdings of 3 per cent Treasury Stock, 1985 and on holdings of A " Stock: consequently, interest mendates, authorities for income tax exemption and other notifications recorded in respect of existing holdings will not be applied to the payment of interest due on 21st May 1981 on holdings of " A " Stock. Frem the epaning of business on 21st April 1981 the " A " Stock Until the close of business on 16th April 1981 Stock issued in accordance with

Stanches of the Sank of England, or at the Glasgow Agency of the Sank of England: at the Sank of Ireland, P.O. Sox 13. Ocnegell Place, Bellest, BTI SBX; at Mulfens & Co., 15 Moorgate, London, EG2R SAN; or of any office of The Stock Exchange in the United Kingdom.

SANK OF ENGLANO

THIS FORM MAY BE USED TENDER FORM

This form must be lodged not later than 10.00 a.m. on Wednesday 28th October 1980 at the Bank of England, New Issues, Warling Street London, EC4M SAA or not later than 3.30 p.m. on Tuesday, 28th Octobe 1980 at any of the Branches of the Bank of England or at the Glatigo Agency of the Bank of England. Tenders must be in sealed envelope marked "Treasury Tender"

ISSUE BY TENDER OF £400,000,000

3 per cent Treasury Stock, 1985 MINIMUM TENDER PRICE £72.50 PER CENT.

TO THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND 1/Wo tendor in accordance with the terms of the prospectus deted 24th October 1980 as follows:—
Amount of shore-mentioned Stock tendored for being a minimum of £100

Amount of Scock tendered for £100-£2,000 · £2,000-£20,000 E100 I NOMINAL £ £20,000-£100,000 £100,000 or greeter 2 AMOUNT OF PAYMENT (a) aum enclosed, being the amount required for payment in full, i.e. the price lendered (minimum of £72,50) for every \$100 nominal of Stock tendered for:—

The price tendered per £100 Stock, being multiple of 25p and not fess than the linimum tender price of £72.50:—

I/Wo request that any letter of elletment in respect of Stock elletted to me/us be sent by post at my/our risk to me/us at the oddrose shown below.

. October, 1980. SIGNATURE of, or on behalf of, tendorer PLEASE USE ALOCK LETTERS FORENAME(S) IN FULL POST-TOWN COUNTY POSTCODE

senarate cheque must acco A separate cheque must accompany sech tender. Cheques ehould be made payeble to the "Bank of England" and crossed "Treasury Stock." Cheques must be drawn on a bank in, end be payable in, the United Kingdom, the Channel fefands of the fale of Mgm."

b The price tendered must be a
multiple of 25p and not less than
the minimum tender price. If no
price a stated, this tender will be
doomed to have been made at the
minimum tender price. Each
tender must be lor one amount
and at one price.

STAMP OF LODGING AGENT

TENDER PRICE (b)

£4½m awards to Norwest Holst

Among the larger awards is a £11m contract from Laing Pro- Oil. perties for the construction of Road, Neasden, London.

ing and civil engineering works to a factory at Knowsley Infor a coal preparation plant at dustrial Estates Corporation, Bolsover colliery in Derbyshire and a £11m contract from the

CONTRACTS worth £45m have (£642,000), and for work in Water Research Centre for been won by Norwest Holst. connection with the Angelsey to research facilities on the

There is also a £183.200 consix industrial units at the Brent tract from Remploy for factory total to £41m have gone to Trading Centre, North Circular alterations at Dock Road In. Norwest Holst companies Nott oad. Neasden, London. dustrial Estate. Wallasey, a Brodle (£241,000), Marshall Other contracts are for build- £71,450 contract for alterations. Andrew (£435,000). British Air-

Stanlow pipelines for Shell UK Blagrove Industrial Estate at --Swindon, -Wilts.--Smaller awards, bringing the

ways Authority (£285,000) and Eastbourne Waterworks Com-

Engineering oil eas chemical picocess and power generation industries. RESS William Press Group, Tel.01-353 6544.

PROCE

Hallam Group kept busy

conservation standards.

tracts worth nearly £1m.

end relocateable unit.

here to £11m.

extension to the college and

ments.

fee and management cootractiss. SPECIALIST IN instant accompany says has been tried and is not so bases. Altogether the awards are modation and system building the says are paged for over 25 was a Based. modation and system building, tested for over 25 years. Based the Hallam Group of Nottingbam, has just announced contracts worth £4m.

Volumetric housing accounts for £11m worth of new business contracts for the company's volumetric system which bas been agreed with the City of Nottingbam and Mendip District Council in the public sector. and Leech Homes in the private

sector. The company says it can deliver a bouse, decorated and fully equipped, ready for cladding, tiling, connection to mains services, and ready for occupation inside two weeks.

The company's Linpac system is to be used for additional office accommodation by the United Kingdom Atomic Energy Authority and Smiths Industries. This is an entirely portable, flexible, self-contained relocatable accommodation method which can be added to and altered to meet changing needs. Used extensively at Stansted

Airport and in a major extension programme to Papworth Hospital in East Anglia is the Derwent system which the com-

All-round insulation

EXTERNAL AND internal insulatian systems have been announced by Blue Circle Industries and Biltonglow.

A premixed rendering material for insulating meter walls is based on Portland cement, expanded polystyrene beads and resin additives, and needs only the addition of water on site. Called Thermacote, it is applied by trowel or spray, usually to thicknesses of between 30 and 60 mm, dependent upon the degree of thermal losulation required. This is used in conjunction with Fibrocem Blocmix and Blue Circle High Build, says Blue Circle, to produce a thermally efficient, impact and weather resistant system which may be easily applied by any competent plasterer.

Blue Circle has also launche Thermascreed. a polystyrene aggregate concrete premix for iving thermal Insulation to floors and flat roofs. . It can be laid by conventional methods or vely, it may and placed mechanically. When used for floors it can be sur faced with a sand cemen screed, and on roofs a thir cement/sand-screed to provide surface suitable to receive most waterproof coverings (more m 01-828 3456).

Said to reduce industrial heat ing bills by np to 25 per cent is a technique from Biltonglow (01-874 4422), which provides, in one operation, insulation waterproofing and reinforcement of roofs, walls, ceilings and storage containers.

Urethane foem is applied by mixing resin and polyisocyanate tngether undar pressure and then spraying it as a foam gel which expands to thirty times its volume within seconds.

Solidification of the foam takes place during this expanding process to provide a rigid layer of about 20 mm thick. Any number of layers can be applied to give either the structural or the insulation factor required.

This system of treatment can be applied to most materials including wood, steel, plastic coated steel, asbestos, concrete etc., and, where necessary, addltional treatment can provide Class I fire retardent properties.

Equipment is easier to instal

WHERE NEW air, handling equipment has to replace old plant in existing premises there is often a problem of accessibility — obstacles, buildings and clutter may have accumulated in addition to original restrictions - which is why Fastbuild should prove ideal, says Ventilatioo Equipment and Conditioning, 316 Latimer Road, London, W10 (01-969 7553).

This principally consists of a series of pentaposts which can be inter-connected on site with self-locating corner pieces and requires no special jigs or tools. All that is needed is one man with one mono-bolt gun.

The Vequip unit can be assembled part-by-part provided there is adequate space to allow the main elements (fan, coil, etc.) to be moved into the site атеа.

Component parts of the air handling unit module ioclude pentaposts and corner pieces together with double-skinned enclosure panels. Latter are self-locating on the rebates formed by the pentaposts. involve minimal labour, and can be handled separately through an inaccessibic area.

Estimating laborious on a range of standard sized panels, it is being continually

developed to minimise mainte-A COMPUTER software packnance costs and improve energy age which releases the building estimator from the drudgery of calculation is now available Export business has been from Genesys," the software expanded with the announcement of Dutch and French conhouse. Called "Interest" (Interactive

Estimating) the package was In the Netherlands, the Lindeveloped with government funding at Loughborough Unipac system is being used by local authorities in schools and versity of Technology. other adnestional establish-It is based on the manual procedures commonly employed

in astimating departments and, according to Genesys, does not The company says it has successfully negotiated contracts in France for Hallamcabin—a selfattempt to replace the estimacontained, linkable, stackable tor or his method of working. Features include the ability Work overseas also includes the extension to a college in the introduction of Khalifa Town, Qatar, the design resources into any estimates of which is based on the Derwent system. This is the second

to prica bill items in any order. resources into any estimate and movement of money within the bill to achieve adjustments without affecting the overall Circle Cement. It will occupy tender price. Genseys is on a 6-acre site and replace a 0509 39185. brings the total contract value

Industrial project in Northampton:

PLANNING application .. has been made for the industrial development of the site of the former power station in North amoton.

Consultant architects are Dennis Bray. Edwin Williams and Partners. Total area of the site is 6.63 acres and the proposals cover provision "nursery" units, offices, car parking facilities and access

In brief

Tanders are received at the end of this age and distribution depot at Carlisla, Cumbria for Blue Circle Cement. It will occupy

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS Oct. 28-30 Electronic Test and Measuring Instrumentation Wembley Conference Centre

Exhibition (0822 4871)

National Housing and Town Planning Exhibition and Conference (01-686 5741)

Control and Instrumentation Exhibition (01-855 7777)
Computer Peripheral and Small Computer Systems Nov. 46 Exhibition and Conference (01-837 3636) Kensington Antiques Fair (04868 22562) Nov. 4-9 Nov. 6-16 Nov. 8-16 Nov. 9-11 International Garden and Leisure Exhibition-GLEE (01-546 6757) Fast Food Fair and Conference (01-837 3636) Nov. 11-13 Nov. 16-19 Sunday Times Business to Business Exhibition (01-407 4048)

Nov. 24-29 International Food, Wine and Kitchan Exhibition (06284 2442)

Harrogate Olympia Kensington New Town Hall Earls Court National Exhibition Centre.

Metropole Hall, Brighton

Metropola Hall, Brighton Cunard Intal. Hotel, W6 Post House Hotel. Southampton

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Current International Exhibition of Inventors and Novel
Features (01-278 0281) (until Oct. 29)
Nov. 3-8 International Engineering Exhibition—ENKOR Nov. 47 luternational Trada Fair for Clothing Textiles— Nov. 8-16 International Boat Show (01-543) Frankfurt

Nov. 9-14 Middle East Building Materials and Construction

Industry Exhibition (01-486 1951) Bahrain

Nov. 14-23 Mining Industry Technical Fair—TECNOMIN (01-681 7688) Nov. 17-22 International Packaging Exhibition (01-439 3964)... Paris Nov. 19-22 Medical and Technical Exhibition and Congress-and Conference—HOSPEX (01-486 1951) Nov. 24-29 Oil and Gas Industry Equipment and Services
Exhibition (01-935 8200)

Dec. 8-12 International Machine Tool and Woodworking Sbow-METALASIA (01-486 1951)

Belle Vue, Manchester Magnum Exhibition Centre, Leicest Seoul Frankfurt. "Lims "

Grosvenor House, W1

London EC2A 1JA

Dusseldorf

BUSINESS AND MANAGEMENT CONFERENCES

Oct. 27-28 AMR International: Planning and Control Techniques for Managing Maintenance Operations Amsterdam London, W5 ture in a No-Growth Economy (01-379 6576)...
Oct. 29-30 Institute of Personnel Management: Recruitment Embassy Hotel, W2 Ld. Daresbury Htl. Warringt'n Oct. 29 CBI/BASATA: India 1980 (061 707 2190)
Oct. 30-31 FT Conference: Australia—The Attractions for
Future Investment (01-621 1355)......
Oct. 30-31 AMD Legal: Essential Management Law—Refresher
(07535 56047)
Nov. 3-4 FT Conference: Investment in Malaysia (01-621 1355)

Gwilym Jenkins: Forecasting For The City (0524 61831)

Abecus: Haalifi and Safety in the Printing Industry-Reducing the Risks: Avoiding Confrontation (0604 881300)

MTC: The Skills of Interviewing (0533 27062)

Graham and Trotman: Argantina and Chile—New Business Opportunities (01-493 6351)

Oyez-IBC: Food Law for tha 1980s (01-242 2481) Kuala Lumpur - . Clifton Ford Hotel, W1 Mount Royal Hotel, W1 Nov. 5-6 Leicester Nov. 6-7 Hilton Hotel, WI Princess Anne Theatre, London Chamber of Commerce: UK/Soviet trade London Chamber of Commerce: UK/Soviet trade conference (01-248 4444)

Keplinger and Associates: Symposium on Oil and Gas Investing and Financing (01-584 4351)

IPM: Industrial Relation Law (01-387 2844)

Gower: Choosing and Using an Insurance Market (01-240 5931)

AMR International: Using Advanced Techniques in 69 Cannon Street, EC4 . Nov. 13-14 London London, WC1 Waldorf Hutel, WC2 Nov. 17-18 AMR International: Using Advanced Techniques in International Mechanics (01-262 2732)
Institute of Directors: Tha Common Market (01-839 1233)
Heliotechnic Educational: Opportunities for Marketing and Investment in Solar Energy London Press Centre, EC4 Nov. 17 Pall Mall, SW1 Nov. 18-19 FT Conference: Retail Banking (01-621 1355)

FT Conference: Employment in the '80s (01-621 1355) Pall Mall, SWI Grosvenor House, W1

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Anyone wishing to attend ony of the above events is advised to telephone the organizers to ensure that there has been no change in the details published.

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London EC2N 2HB

10.7 2904

Safe sie

HEMBLEY

NOVE 18, 19, 2 SI NOAE

too costly to try more.

sea storms hut that they car

would produce energy at between 6.5 and 7.5 p/kWh; coal

costs only 3.5 p/kWh on average and nuclear energy costs 2.5 p/kWh. At present the average

cost produced by wavepower devices is around 25 p/kWh.

Wavepower is also competing with other forms of alternative

energy sources such as wind-power, geothermal and biomass

which are beginning to look

more promising and may have fewer problems associated with

Industry observers helieve

that hy next year the long term

future — if there is one — for wavepower will become clear.

The basic idea is to convert the fluid power of the sea into electricity which can be sup-

plied to the national grid to supplement the output of con-

their development.

• PROCESSING

distrial

iket in

rii:mplop

h brief

MITTONS

NillSiTio

PERMIN

Algae purify effluent

developed a process for the purification of industrial lems of harvesting and drying efficient by mass cultivation of the algae bave also been overalgae—which can then be used.

The multi-stage demonstrative costing some R750,000

A demonstration plant to produce 200 kilogrammes s day of dried algae will come into production at the beginning of next year. Tests are still being conducted on using the algse in animal feed mixtures.

The process involves the addition of carbon compounds, phosphorous, and other nutrients to the effluent to make it rich enough for algse culture. It was discovered in the conrse of finding ways of removing nitrogen from AECI's explosives factory at Modderfontein, out-sida Johannesburg.

This is an enormonsly suitable for mono-gastric chemically," Mr. N. A. Lever, AEC's environmental AECI's environmental and services manager, said. "As algae thrive on a diet of nitrogen, it was decided to study the feasibility of algal mass culture as a means of removing the nitrogen, and help defray costs hy baying a saleable com-modity at the end of the line,"

The company bas auccessfully cultivated the algae, first in laboratory flasks containing

AECI, SOUTH AFRICA'S leading chemicals group, has developed a process for the pilot plant experiments. Prob-

tion plan, costing some R750,000 (£420,000), will use methods already patented by AECI locally, and in Israel, which has a similar climate. Although similar experiments have been carried out in the U.S., Japan and Israel on organic sewage, AECI balieves it is the first to use industrial effluent. "This could be a most

significant development in animal feed production," Mr. Lever said. "Algae can replace and expensive soya products in animal feeds."

pigs. Modderfontein's. specially cultured algae contain more

than 50 per cent protein, com-pared with about 9 per cent for maize, and 8 per cent from natural grazing.

AECI is jointly controlled by Britain's ICI and the De Beers

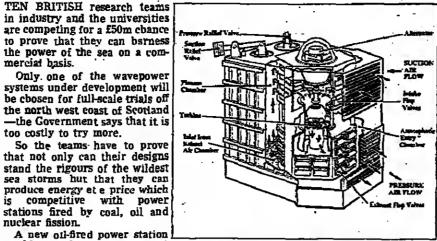
group of South Africa.

AECI can be reached on
Johannesburg 214651.

QUENTIN PEEL

Splashing £50m on power from the sea

BY FLAINE WILLIAMS



Wave powered air-turbine generator, above; Lanchester Polytechnic's "ducks," 6 metres in length, right.

tenth scale models have been tried out. Salter's ducks have

first types is exemplified by Mr. of air through a turbine which Stephen Salter's "nodding then drives electric alternators

duck" technique where groups of binged platforms floating on to supply electricity. Vickers is working on a ver-sion of this which it calls an the surface bob up and down.

This mechanical movement is oscillating water column and translated into power by has produced electricity at a hydraulic means. Sir Christocost of 15p/kWh. Vicker's device is submerged beneath the sea's surface and anchored on the seabed. · Both these systems are so sufficiently advanced that one

A full scale installation would be 30 metres in diameter and 17 metres higb, covered by shown they can provide energy about 7 metres depth of water-et 20p/kWh while Cockerell's Two removable power modules, raft shows results of 30p/kWh. each containing an air turbine supplement the output of conventional power stations.

Designs for barnessing this energy are legion. One of the used to force a trapped amount and locked into position.

Based on this device Vickers has produced two other designs which the companies believes will eventually balve the cost of producing energy. About 90 per make the equipment. The Department of Energy recently provided £250,000 grant so that Vickers could carry on its work

Other examples of this kind of device is the "wave piston" under development at the tories at East Kilbride in Scotland. In 1978 they produced energy at a cost of 40p/kWh hut this bas since been improved to between 5p and 15p/kWh.

with a company called Wave-power, has a system which uses a long, thin semi-submerged structure—containing two air filled bags. As the wave moves along the length of the device the bags are compressed and the air is moved in pulses along its length. These are fed lhrough a turbine to produce

electricity.
This simple system has emerged as one of the most promising. When it was first tested in 1978 it could then

produce energy at a cost of about 8p/kWh. Bristol University used the ides of an air bag. This is a huge floating cylinder anchored so that it is parallel with the oncoming waves. The cylinder moves in a circular motion as the weves pass over it. This causes a downward force on the mooring cables. This force can be used to drive several pumps connected to a generator.

which produces low cost energy is known as the "clam" and is

The major difficulty in choosing one system out of many is Iliai the one that produces the cheapest energy may not be the most suitable in the long term simply because it may be less reliable then the more expensive

Norgren **B38** Instrument Filter-Regulators specially designed for the Process and Petrochemical Industries. WI NORGREN LTD.

operates by pumping air from one air bag to another -- a fault in just one of the bags causes

the whole system to feil.
On the other hand, consumers are unlikely to be willing to pay twice as much for their electricity provided by wave-power simply because the system is stable and reliable.

LABELLING Resists the Another relatively new derice Weather

A MATERIAL with a white, is known es the "clam" and is A MATERIAL with a write, under development by Lancaster matt paper-like surface can be Polytechnic and Sea Wave printed by silkscreen, letter-Associates. In trials it has produced energy at only 6p/kWh. using inks specially developed Polytechnic and Sea Wave Associates. In trials it has produced energy at only 6p/kWh.

It comprises a floating central spine with several hinged flaps Air bags conditions and identification labels in extremes of environmental conditions.

Dispensed hy hand-operated, semi and fully automatic dis-pensers and applicators with either mechanical, photo-electric or air-sensory systems, the labels are called Tyvek 75 and produced by Bunzl Adhesire Materials, Meteor House, While Lancaster University working versions. For example, the claim Lion Road, Amersham, Bucks

• SECURITY Safe storage of tools

LOSS OF tools on site can cause is built of 3 mm continuously expensive delays, as well as the cost of replacements, and a specially protected high security lock conforming to BS 3621. solution to these problems is offered with the introduction of a roomy security chest for safe the chest is opened and, as an storage of tools, equipment or extra precantion, locking pins valuables, from Rentokil company Crusader Security of the lid.

Products, Security House, 7
Albion Place, Maidstone, Kent
(Maidstone 677031).

Are fixed arong the leading edge of the lid.

The chest can be bolted to any surface through base holes reinforced with 6 mm plate and

A special floating hinge is provided for easy access once

This has been accepted by is said to be ideal for construct insurance companies as a secure tion sites, dockyards, railyards, form of storage, says the com-pany, and has a capacity of 16 situation where costly equip-cubic feet, weighs 194 lbs, and ment needs to be kept securely.

MATERIALS

Sticks in wet areas

FOR USE in areas subject to coming British Standard 5980 by Evode, Common Road, Stafford (0785 57755).

Apart from having exceptional

and floor areas, bath and basin adhesion and water resistant surrounds, etc.—is a ceramic properties, Watertite is said to tile adhesive, developed to meet give off comparatively little the requirements of the forth-odour in use.



The fourth Video Tradex International is coming to Wembley Conference Centre from November 18-21. As always, it's Europe's largest video trade show. Only its larger and more exciting than ever before. Because as well as exploring the very latest

techniques in video communication and production, we'll be featuring over 60 of the video industry's top names, all proudly demonstrating their products and

And in conjunction with the exhibition is this year's Video Tradex Conference Our authoritative guest speakers will cover a wide range of subjects, from the uses of video in Education and Business Information Storage and Retrieval, to the technical aspects of Closed Circuit Television, and Video Programme Production and Distribution. Conference capacity is limited to 250 seats, so early booking is

For more information, tickets and conference details, fill in the coupon below and send it to: Ken Warton or Janet Tring, Video Tradex International '80, Link House Magazines (Croydon) Ltd., Link House, Dingwall Avenue, Croydon CR92TA.

WEMBLEY CONFERENCE CENTRE NOVEMBER 18-21 1980. 18, 19, 20 November 10am-7pm 21 November 10_{am}-2_{pm}

| Video Tradex International '60 Information, tickets and confere | ence details to: |
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| Name | |
| Company Name | |
| Address | |

Ask the question.

- 1 Can I get extra share capital and retain my independence?
- 2 What do I need to expand my business?
- 3 Can we pay you back over as long as 20 years?
- 4 How do I get a contact in Singapore?



- 5 What's the best way to borrow some money?
- 6 Can you help me install a new payroll system?
- 7 How can I get larger premises:
- 8 What help can you give me with my Capital Transfer Tax planning?
- 9 Should I buy my equipment or lease it?
- 10 How does your venture loan scheme apply to me?
- At the Midland we like listening to tough questions.

And we like coming up with the answers even more.

So ask the question.



Come and talk to the listening bank

Spend for your country's sake

BY SAMUEL BRITTAN

are urging us to "huy Britisb," even where the foreign product has a s)lgh(cdge.

This is the polriotism of the simple-minded. Apart from anything else, it will oimply drive up the oterling exchange rate still further, and lesd to a loss of exports comparable in to the import-saving

to act patriotically, there is something they can do. This unemployment have taken over would he not to "huy British." and encouraged people to in-"buy French," or buy creose their nest-eggs. Con-American," but simply to buy. sumer spending hes fallen from They should make purchases £18.1bn in the first quarter of now, which might otherwise 1980 to £17.5bn in the third have been deferred for a year quarter. The savings retio has

adding to the forces making for recession. It could be usefully slimulated without rekindling inflation—if it is done without destroying the Government's ionnetary and fiscal strategy.

The issue comeo to mind be-cause Mr. Wynne Godley, writing in the Times of October 22. reminds me of an article of my own oo June 28 last year. This was entitled "Cheers for a Strong Pound." Io it I cited some work co-authored Professor Terry Burns on the effects of sterling appreciation.

Competitiveness

It suggested that after four or five years the adverse effects on competitiveness would have dicappeared (assuming that there are no forces such as North Sea oil requiring a dec)ine in competitiveoess). The main results would be a lower rate of British ioflation over the period. A subsidiary argument was that, even in the first couple of years, when competitiveness was suffering, there, would he a negligible effect on output and employment.

Professor Burns is well able to speak for himself. My own reasons for believing the argument were that there are many offsetting forces acting to stimu-

BBC 1

Songs of Praise, Hartlepool, 3.53

nory. 4.40 Jana of the Juogle. 5.60 John Craven's Newsround.

5.05 Blue Peter. 5.35 Advectures

9.90 News, 9.25 Film: "The Wilby Con-

spiracy." Sidney Poitier, Michael Caine. 11.05 Film So. Barry Norman.

of Marph.

5.40 News,

6.55 Angels.

5.35 Nationwide.

7.20 Star Trek.

MANY misguided people, some cause of lower infistion, both of lhem in very high places, setual and expected, people are urging us to "huy Britisb." have to save less to maintain the real value of their financial asset (the effect ").

I still believe that the net obort-term effects of currency appreciatioo oo output can be in either direction. But at present the depressive effects are proviog stronger. The resson is that, although the inflationary Nevertheless, if people want motives for saving have decliced, fears of recession and risen from 10.5 per cent in 1977 to 13.8 per cent in 1979, and

Voluntary

The greet edvantage of a voluntary speodiog spree is that it is self-correcting. For long-term iocomes, if people buy more now, they will huy less later but in the meantime they will have helped to stem a cumuletive downturn. By contrast, e Government fiscal stimulus—ssy, through the use of e consumer tax regu-lator—would be far more difficult to reverse. Aport from economic wishful thinking, politica) pressureo would meke it extremely difficult to reverse the change sufficiently early.

Even more important, a discretionary increase in the Budget deficit, over and above thet brought about hy the recessioo, would damage the credibility of the Government's financiel strategy and edd worsened inflationary expectetions to the existing problems of recession. A self-generated increase in spending need not have these perverse effects.

speoding might lead to a slower fsl) in the cost of borrowing for Government or industry than might otherwise be exlate real spending when the pected. But at present, the Shergar to fight out the finish currency appreciates. Consumer net effect would almost certo the season's most valuable income is raised because of teinly he expansionary. For two-year-old race, which probbetter terms of trade; and, he your country's sake, spend now. ably took little more winning

11.33 News.

the customer is often wrong in law

year the ordinary citizen was his own best guide as to what he bought. When he purchased a pound of tomstoes he had only himself to blame if they were unripe.

Even then, the law stepped in from time to time to protect the buyer of adulterated wine or mouldy bread. But consumer protection was on e limited scale, available to the huyer only against his seller.

Protection

Today, with such an enormous variety of goods available — many of them pre-packed or mechanical or of intricate workmanship so defects or deficiencies are effectively unseen — the need for consumer protection is much greater.

Io the highly complex world of consumer services, legal rules are required to redress the imhalance between the individual purchaser and the mannfecturers and supp)isrs of goods.

Retailers, manufacturers and those who provide the manifold consumer services have for long handed together in trade organisations and associations to respective interests, often to the detriment of the consumer. Only in the

IN THE simple world of yester- past few years have consumers recognised the need to join to-gether to combat the effects of based on the notion of fault. To that an article must be reason-

> of the consuming public that the customer is always right, but in floor to find out what went the eyes of the law the saying wrong. has never been significant. Times, are, however, changing and the law is gradually attaching importance to the need to. protect the purchaser. This fact is reflected in an important book just published, An Outline of the Law of Product Liability and Consumer Protection, written by a practising solicitor, Ronald Irving. The title itself reflects

the novelty of legal concern. Product liability is concerned tors for injury or damage caused by defective products. It is a term that has transatiantic origins and is just heginning to find its way into the vocabulary of the English lawyer.

Defective

As the English lawyer adopts the American pattern of development in the field of consumer protection, so inevitably will manufacturers find themselves liable to compensate consumers whenever a defective product causes personal injury.

At present, the manufacturer's hese interests.

prove negligence is often sbly fit for its purpose. If the (Mr. Frost successfully succ, as it may be a cherished adage extremely hard, at least if the celler failed to comply with this the buyer, for the loss of his would buyer has no access to the factory requirement it was no excuse

> occur where a medicine is

Almost a century ago the Sale for him to say he took reasonwrong.

sh)e care, or even all possible sation, even as the isw stands

The most serious assumces care to guard against the defect. at present. Such strictness of liability

THE WEEK IN THE COURTS

BY JUSTINIAN

Complex consumer services a reason why

with the civil liability of manu- marketed without sufficient was, however, only the seller's facturers, retailers and distribo- research into the potential side- and not the manufacturer's. A The story of the has for long imposed a strict time off we liability on the retailer but as pensation. yet has not extended the same liability to manufacturers.

is releted colely to negligence. The Consumer Safety Act 1978 is a notable exception. A manufacturer or dealer who supplies goods which breach a regulation made under that Act is subject to strict liability for the hreach. to compensate the hushand:

thalldomide disaster is a case in food that turns out to be point. Similarly, dangerously infected cannot excuse himself designed vehicles can be hazards from meeting s huyer's claim to life and limb. English law for medical expenses, loss of has for long imposed a strict time off work and general com-The classic case was Frost

v Aylesbury Dairy where Mrs. The manufacturer's liability Frost died after drinking milk contaminated with typhoid. The judge accepted as fact that no extra care taken by the dairy could have prevented or detected the infection. Nevertheless the delry was held liable

That case pointed, however, to a serious gap to the law. Had Mrs. Frost survived and sued wife's "services") she would have had no right in compen-

. It is the urgent need to close this gap, hy conferring on members of the huyer's family the same rights as the buyer. that has led to calls for legisletion. Owing to e deeply-imbedded adherence by English judges to the rule of privity 01 contract, such a development

has been stunted: (In some of the claims against travel agencies the courts have recently been taking into eccount the distress to the consumer's family caused by a spoiled holiday.)

Liability

Our judges have declined to emulate their brethren in ths United States, where e preparedness to abandon the concept of negligence in favour of strict liability has led to s real protection for consumers.

And it is perhaps too late to expect thet any change can in the fece of ove come from that source. Only clamour for change.

Parliament can effect the radi cal shift in product liability.

incycle Th

RISC

The draft EEC directive on product liability proposes that a producer should be held strictly liable for damage caused by a defect in any product he puts on the market, unless he can prove it was not defective when he put it into circulation.

Change

If that proposal is accepted by the member States of the EEC it will effect a profound change in both inter state trade as well as national trade.

In March, 1978, the Royal Commission on Civil Liability and Compensation for Personal Injury reported in favour of plscing strict liability on the manufacturer for personal injury or desth. But, unlike the EEC recommendation, it did not think that the same liability should cover damage to property

There still lurks, even among legal reformers, s reluctance to go all along the road towards the fullest protection for consumers egainst those who put defective goods on to the market. Legal traditions die hard, even in the fece of overwhelming أخوال أراهيم المالية الأرامية

The two-year-old race to forget

have been a more disappoint- at Newbury. ing race for e group one event than Seturday's William Hill Futurity. The favourite, Robellino, looked to be feeling the effects of a busy summer as

RACING

BY DOMINIC WIGAN

he came nnder pressure, to no sveil, fully three furlongs from while the Criterium winner, Recitation, was done with soon after. He, too, may heve been going

to the well once top often. It wes left to Beldale Fintter and

ture.

3.30 Time Out of Mind.

†5.40 Harold Lloyd.

excerpts.

6.55 Cartoon Two.

nuclear reactors. 10.15 Film: "Rifleman."

11.30 Heute Direkt.

7.20 Living on the Land.

7.45 Wainwrights' Law.

8.10 Des O'Connor. 9.00 Not the Nine O'Clock

News. 9.25 Horizon: Safety fectors in

LONDON

9.30 am Schools programmes.

12.00 We'l) Tell You A Story. 12.10 pm Rainbow. 12.30 Village

Action. 1.00 News. 1.20 Thames News. 1.30 Farmhouse Kitchen. 2.00 Against The Wind. †2.30 Film: "Gangway," Jessie Matthews. 4.15 World Cup 1980

Gymnastics from Toronto. 5.15 White Light. 5.45 News. 6.00 Thames News. 6.35 Crossroads.

7.00 Give Us A Clue.

7.30 Coronation Street. 8.00 In Loving Memory. 8.30 World in Action.

9.00 The Mean Machine.

10.30 The Mean Machine (cont.) 11.45 New Avengers. 12.45 Sit Up and Listen, Donald

All IBA Regions as London except at the following times:

ANGLIA 1.20 pm Anglia Naws. 1.30 About Britain: Oartmoor. 2.00 Farmhouse Krtchan. 2.30 Film: "The Coanterfeit

10.00 News.

Small.

7.10 News.

4.15 Is There Life After

THERE CAN seldom, if ever, than the everage maiden event, There his "hanker" is, surely,

The winner, Beldale Flutter, particularly astute huy by Michael Jarvis et \$20,000 (about £8,300) had previously finished only fourth behind Robellino in the Royal Lodge Stakes, while Shergar had lined up for Saturday's near £40,000 prize with one maiden success behind him.

All in all, the general post race quotes among the multiples of 20-1 against Beldale Flutter landing the 2,000 Guineas, and 25-1 about the same colt, in the Derhy, look cautious to say the least. A more realistic price for either race would probably be 50-1.

Today, Willie Carson should. finally, put the jockeys' chem-pionship beyond Lester Piggott's reach with two or three winners at Chepstow.

Killer." 5.15 University Chellenge. 6.00 About Anglis. 6.30 Survival. 11.45 Barney Miller. 12.15 The Other

1.20 pm Midlands News. 1.30 About Britsin. 2.00 Farmhouse Kitchon. 2.30 Something Different: Joon Palmor and hot mongol child. 2.45 Film: "Grass-hopper Island." 5.15 Mr. and Mrs.

BORDER

CHANNEL

GRAMPIAN

GRANADA

1.20 pm Oranada Reports. 1.30 About Sritain: Bertmoor. 2.00 Farm-house Kitchen. 2.30 Film: "Woman's World." 5.15 Airight Now! S.00 Granada Reports: Sport. 11.45 Sapar-atar Profile: Michael Ocoglea.

1.20 pm HTV News. 1.30 Aboat Sritain: Dartmoor. 2.00 Farmhouse Kitchen. 2.30 Film: "Exo-man." 5.18 Mr. and Mrs. 8.00 Raport West. 71.45

Weather, HTV Cymru/Wales-As HTV West except:--10.05-10.20 am About Wales.

ATV -

John Willoughby in the final division of the Whitsbury Manor Stakes. At Nottingham, where Piggott's presence should belp the turnstyles, I hops to see Dobrina score for

CHEPSTOW

1.30-Rags and Bags 2.00-Royal Heritage 2.30 Dunderave** 3.00-Paddle Wheel* 30-Josuvy

4.00—John Willoughby NOTTINGHAM

1.30—Hit the Road 2.00-Campton

2.30—Le Champ Talot 3.00—Sky Walk 3.30—Tallishire Abode

4.00-Dohrina*** 4.30-Whitworth

10.40-11.00 French. 11.05-17.20 Am Gymru. 12.00 pm. Frienbalam. 4.75-4.45 Spidermon. 4.46-5.15 Ser. S.00-8.25 Y Dydd. 8.25-7.00 Report Wales.

SCOTTISH

1.20 pm News: 1.30 About Editain: Ostrinosi. 2.00 Farmbouse Kitchen. 2.30 Film: "Final Eye." 6.15 Circus. 6.00 Scotland Today. 5.40 Crimedesk. 10.30 Left, Right and Centre, 11.10 IV. News. 11.15 Dangar UXS, 12.15 am Samething Different Irena Ioon, clairvoyant and palmiet.

SOUTHERN

1.20 pm Southern News, 1.20 About Sritain: Dortmoor, 2.00 Houseparty, 2.25 SAD Cets, 3.45 Farmhouse Kitchen, 5.15 Oilf rant Strokes, 5.00 Day by Day, 11.45 Police Surgeon, 12.15 am' Weather; Moste Speaks Lotter Theo Words. 1.20 pm Sorder Nows. 2.00 Film:
"A Night to Remember." 5.15 George Hamilton IV. S.00 Lookara und Mondey.
1.15 Mt. and Mrs. 6.46 Srain of the Sorder. 11.45 George Miller. 12.10 sm

TYNE TEES

e.20 am The Good Word. 5.25 North-East News. 1.20 pm North-East Naws and Lockstound. 1.30 About Sritsin: Ourtmoor. 2.00 Fermhouse Kitchon. 2.30 Film: "The 39 Sieps." 2.18 Slock Beauty. 5.00 North-East Newo. 0.02 Oouble Top. 5.30 Northorn Life. 11.45 The Sound of ... Vince Nill. 12.00 Meet the Foith. 1.20 pm Chonnol News 1.30 About Sritain: Oartmoor. 2.00 Farmhouse Kitchan. 2.30 Film: That Ledy from Peking. 6.10 University Challenge. 6.00 Channol News. S.10 Then Came Sionson. 11.45 The Entertains 12.10 am Commandairea et Privia ona Meteorologiques.

ULSTER

1.20 pm Lunchtime. 2.30 Film: "East of Sadan." 4.13 Ulstar News. 0.18 Mr. and Mrs. 5.00 Good Evening Ulster. 6.00 Danger to the Stam. 9.30 Oo You Romomber? 10.30 by Tols 1 Lvs. 11.00 Canson: "Change." 11.30 Sadans. 9.25 am First Thing, 1.20 pm North News. 1.30 Abos: Sritain: Oortmoot. 2.00 Farmhouse Kitchen. 2.30 Film: "The Gemes." 5.15 Mt. and Mm. 0.00 North Tonight. 0.35 Coantry Focus. 11.45 The Palace Presents Roger Miller. 12.40 am Reflections, 12.45 News.

WESTWARD

1.20 pm Westward News. 1.20 About Britain: Derumor. 2.00 Farmhousa Kitchen. 2.30 Film: "That Lady from Paking." 4.12 Gua Honeybun's Birthdays. 5.15 University Chellengo. 6.00 Westward Diary. 17.45 The Enterulnam. 12.10 am Faith for Life. 12.10 Weather.

1.20 pm Regional News. 1.30 About Britain: Cartmoor. 2.00 Farmhoage Kitchen. 12.30 Film: Nurse Edit Cavoll." 6.18 Mr. and Mm. 0.00 Calendat. 8.30 Mind Your Language.

Radio Wavelengths

Capital Radio: 1548kHz, 194m & 96.8vhf London Broadcasting: 1181kHz, 261m & 97,3vtd

BBC Radio London

Short Ayres by Anthony Nolhome and Jencet from the School of Gregorio Lambranzi (S). 11.25 Heltà Orchestre Concen (S). 1.00 pm News. 1.06 B&C Lunchtime Concert: String Quartet récital. 2.05 Matinas Musicals Concert: (S). 3.05 Messisen and Sherlew Johnson piano racital (â). 3.50 New Rocords of music by Elger and Srahms (â). 4.55 News. 6.00 Meinly for Plessurs with Noel Goodwin (S). 7:60 Olympian Celebration: a musical meanetruction of Pindar's ode: "Olympian".

London Broadcasting

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lorecast. 2.00 News. 2.02 Woman's Nour. 3.00. News. 6.02 Attermoon Theatre. 4.35 Askey's Neil of Fame. 4.45 Short Story. 0.00 PM: news magazine. 5.50 Shipping lorecast. 5.57 Weether. 6.00 News. 6.30 Not a Penny Mera. Not a Penny Less (5). 7.00 News. 7.05 The Archers. 7.20 Quote. Unquote (5). 7.50 Monday Play (5). 9.20 Kaleidoscope. 8.35 Weether. 10.00 News. 10.30 Science News. 11.00 Book at Bedlims. 11.15 Financial World Tonight. 11.30 Today in Pallioment. 12.00 News. weather. 12.15-12.23 am Shipging Ioracast.

BBC Radio London

S.00 am As Redio 2, S.30 Rueh Hour. S.15 Entartsinment in Town and Advice for bock-pain sufferers. 10.03 Robble Vincent Telschono Programme. News. 1.03 pm London Live. 3.15 Swap Shop. 4.30 News. 5.35 Music on the Move. 7.03 Black Londonses. S.00 Quanton Time, House of Commons. 9.00-5.00 em Jein Radie 2.

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विकास १५

Philipp

WILL

Satistian.

African (a) 26 Present husband as fsir 25 River with two lives (4)

28 Urban ways coming up well

1 Apprehend a pair of 2 Bringing up fother to opot fix (7) confused by muse (8) 4 We)l-ventileted

suspicion (5) 13 Guide to time cheap form nf another form (7) trave! (8)

> 9 Cleon up hefore directors win everything (5, 3, 5) 14 Way novelist goes to river

has nothing on us (7)

27 Bowler making up yarn (7) The solution to last Seturday's prize puzzle will be published with names of winners next Saturday

12.43 pm News. 1.00 Pebble Mill Serve Them All My Days. 12.05

al One. 1.45 Camberwick Greeo. am Weather, News, 2.01 For Schools, Colleges. 3.15 Scotland—11.00-11.20 am For Schools. 12.40-12.45 pm News. 5.55-6.20 News. 11.35 News. Northern Ireland—3.53-3.55 pm Regiona) News, 3.55 Play School, 4.20 Winsome Witch, 4.25 Jacko-News, 5.55-6.20 News, 12.05 am Weather, News.

8.10 Panorama: Ronald Reagan. day (Southampton): Spotlight
9.00 News. South-West (Plymouth). BBC 2

sailors and get more than you bargained for (5, 1, 6) 10 Racing expert left inside, by

12 Wasn't there excuse for a Steel supporter taking one?

16 Allowed to embrace Scots leader in case (4) 18 Bound to hear of season (4)

24 Condone group sheltering

25 Price (27)

26 Condone group sheltering

27 Price (27)

an umpire (10) 6 Can for exemple bring up 7 Her peas mey be put in

23 Feeble right to halter (5)

10.25 Role of the Nurse, 11.00 Play School. 11.25 Write Away. 11.35 The Past at Work. 3.00 Make Your Own Furni-

12.05 Weether. All Regions as BBC1 except as follows: BBC Cymru/Wales-1.45-2.01 9.00 am For Schools, Colleges. 6.55-7.15 Heddiw. 7.15-8.10 To

> Eogland—3.55-6.20 pm Look Easl (Norwich); Look North (Leeds, Newcastle); Look North West (Menchester): Midlands Today (Birmingham); Netion-

10.00 am Treatment of asthma.

wide (London and Sooth East); Points West (Bristol); South To-

F.T. CROSSWORD PUZZLE No. 4,410

drinker (7) 11 Troop noticed cutter (7)

15 Organise power to become exciled (3, 2, 5)

22 Like to behold navy jilted 19 Winding, complicated dive

3 Name one American writer railway (41 5 Bar traitor from becoming

8 Direct full hand at cards

(S) Stareophonic broadcast
#Mediam wave
5.00 am As Redio 2. 7,00 Dave Lee
Travis. 8.32 Simon Beles. 10,32 Andy
Pabliss. 12,30 pm News. 12,45 Pail
Surnert. 2.32 Simon Bates. 3,32 Peler
Powall. 5.30 News. 6.31 Stayin' Alive.

7.31 Mike Read. 10.02 John Peel (8).

20 Promising to be satisfactory 17 Flourish concaction made with hucks (8)

RADIO 2
5.00 am News. weather. 5.03 Ray Moom (S), S.15 Pause for Thought. 7.32 Terry Wegen (S). S.27 Racing. 8.45 Pause for Thought. 9.03 Fevoorite Singles. 10.02 Susenneh Simoce (S). 12.02 pm David Namilton (S). 1.45 Soorts. 2.03 Ed Stawart (S). 2.45, 3.45 Sports. 4.03 Much Mors Musle (S). 4.45, 5.45 Sports. 6.03 Jehn Ounn (5). S.46 Sports. 6.03 Jehn Ounn (S). S.47 Sports. 6.03 Jehn Ounn (S). S.48 Sports. 6.03 Jehn Ounn (S). S.47 Sports. 6.03 Jehn Ounn (S). Star Sound. 11.02 Srien Matthew with Round Midnight. 12.00 News. 2.02-5.00 am You and the Night and the Music (S).

RADIO 3
8.55 am Weether. 7.00 News. 7.05
Overture (S). 8.00 News. 9.05 Morning Concart (S). 8.00 News. 8.05 This
Week's Composer: Welton (S). 10.45
Praetorius Consort Recital, including

Olympian. Celebration: a musical monnegration of Pindar's ode "Olympian.
I" [S). 7.45 Jazz in Scitolin introduced by Chotlae Fos. (S). 8.15 Menust de Falta (S). 8.30 Wexford Festivel Opera 1980: "Of Mice and Men" (S). 11.15 News. 12.20-11.30 Berkeley on record (S).

1890: "Of Mice and Man" (8). 11.16
News. 17.29-11.30 Berkeley on record (S1.

RADIO 4
S.00 are News. 6.10 Ferming. 6.25
Shipoing forecost. 9.30 Yodoy. 6.46
Frayer for the Day. 7.00, e.00 News. 7.30. a.30 News Needlines. 7.45
Thought for the Oey. 8.35 The Week on 4. 8.45 John Ebden expleres SSC cound srchives. S.00 News. 9.65 Srart tho Week with Richard Baker. 9.55
Reyel Critich Legion. 10.00 News. 10.42
Monsy-Boa. 10.30 Service, 10.45 Story Time. 11.00 Hews, 11.05 You the Jury. 11.50 Poetry Plessel 12.00 News. 12.02
Den You end Yours. 12.27 Lord Pater Withacy. 12.55 Weather, 1.00 World et One, 1.40 The Archara. 1.86 Shloging

Tricycle Theatre, Kilburn

Rise of the Old Cloud by MICHAEL COVENEY

Mike Dorrell's worthy, somewhat alliptical play about hard-ship in a 1930s' Welsh mining tell how exactly Will undergoes stay at the face or go to the

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....

COLUMN

mioer teams up with the middle-class girl he meets at the cheerful akivvy whose resolu-non buckles in the face of mass toemployment. There is also the middle-aged Labour Party stalwart and, as the play's central figure, the Communist Will Evans.

community no doubt deserves a the changes he apparently does. more enthusiastic response than One minute he is pouring hard-ine scorn on his colleagues, the tunes of a tight-knit group of next leading them in glory beminers, from a holiday camp for hind a red banner down the the unemployed at the start of high street. Finally, he has the decade through the exulta-tion of political demonstration (and a close-harmony version of the "International") to disof the "International") to discussed impassionad speechea ruptive confusion at the outhreak of war. Should the men ployment but it all sounds like writing hy numbers. I get no sense of the playwright's Weaving through the narra- persocality in the text beyond rive are two, love stories. The some wiosome poetical passages doomed tuberculosis-ridden when characters escape the grime to survey the laodscape. Gnod performances by Robert camp: while the boozy chauri- Pugh as Will and Angela nist comrede is stuck on a Phillips who leaps the class harrier to ioin the struggle. But Justin Greene's production for the tourine company, Paines Plough, strikes me as a routine piece with its heart in the right place and its head nowhere in particular.

Because of the evasive nature

Wigmore Hall

Edward Melkus Ensemble

violinist known as performer and pedagogue for his assoelation, with authentic baroque performance - practice -- His time ensemble, consisting of the first desk players of the Vienna minuets in Mozart's Diverti-Capella Academia, has just mento K.334 was plumb in the visited London.

They appeared on Friday ight. The programme was resented by the Anglo-Austrian Music Society and it consisted of Divertimenti by Michael Haydn and Mozart, and a handful of Schubert's Minuets and Trios. Nothing could have been more kuitable than this selection of relaxed, entertaining music by native Austrian composers.

The performance was advertised as "played on original baroque instruments." One cannot question the dates of origin of the instruments Melkus and his ensemble used hecause details were not given in the programme. But the modifications made to the instrumentschin- and neck-rests, raised: bridges and the use of tense metal strings and modern bowtook the hasic colour far from ostensibly seeks.

This was reflected by the nterpretative stance of the players, which proved an un-

Melkus is an Austrian comfortable halfway bouae betweeo" musicologicallyinformed practice and the middle-of-the-road interpreta-tive conventions of our own

> easy charm of middle of the Viennese traditions; a nice blend of kitsch and achwung. This was lovely but It had more to do with the threenuarter time of a Johann Strauss waltz than with the sturdier elegance of Mozart's world. Similarly, the outer movements of the Divertimento were played discursively, changing speed to suit the character of the phrase rather than unifring with a common pulse. Melkus obviously means to stand Richard Strauss' dictum "tbere is only tempo, never tempi on its head, and in doing ao he caused a number of ensemble problems.

> Schubert'a five Minuets and siv. Trios D.89, played by a atring quartet, received the most enjoyable performance of the evening. This was due par-tially to the more romantle nature of the music, partially in the comparative lack of ensemble problems the hornless

scoring provided. RICHARD IOSEPH

New Vic, Bristol

- Cyril's Little Moments

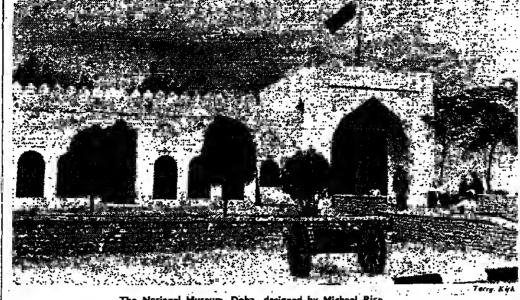
paper about a 68-year-old foot- agers ball fan who spat in the ref's though how these two matters face at a match at Erith. What are connected is something Mr. he has done is to provide him Garner has not made clear to with a motive but he takes a me. long time doing it and hardly succeeds at all.

And Mr. Garner's version, old CYPE (David Swift, looking his former modest attention, the like Lord Longford) has and when be disagrees with a a hrother Josh, confined to a referee's decision what more wheel-chair, who is such a fan natural than to run on to the that he spends all his time pitch and spit in his face? And listening to tapes of old games. after that, why not chat on a Gyril goes to the local games, river-bank with the spirit of quietly takes notes, and comes Josh, now restored to bealth bome to give his brother full and, in the friendliest way. commentaries. I can't help wondering why Josh and his wheelchair don't go to the games themselves but this would spoil

which for some reason Josh per- Dove is the director. suades him to record on his

Julian Garner wrote this tapes. After this, Josh la piece after reading in a news beaten up and killed by teenin his wheel-chair,

> So here is Cyril back on the terraces with all his late hrother's excitement instead of watch the boy fishing?



nal Museum, Doha, designed by Michael Rice

Architecture

The best of Islam

by COLIN AMERY

award ceremonies. Thirty

Muslim countries have been

visited by the technical assessors

and more than 200 schemes

It is a Salient, fact that less

than one-sixth of these were

considered suitable for consider-

ation by the master jury. Five

seminars have been held to

assist the jury towards a series

of new definitions for a new

architecture in the spirit : of

Islam. The impact of this first

series of prize-winners is a

subtle but persuasive one.

By far the most inteersting

schemes are two projects in

Indonesia. One is almost invisible but very significant. The

Jakarta City Government has

begun to provide a basic road and drainage infrastructure for

existing kampungs (squatter settlements) where the people

live at an average density of

500 per hectare. At a cost of only \$60 per capita, basic ser-

vices have been provided for

450,000 people. In Central Java

a self-help scheme for the huild-

ing of a co-educational boarding-

school is commended. Gradually

this traditional Islamic com-

munity school is developing the skills needed to create an in-

These two awards where the

architectural content is barely

visible are indicators of the inry's awareness that grand

architectural gestures have no

place in the developing world.

Training Centre In Nianing.

Senegal, makes use of local

employs sand-cement bricks

made on the site. A lightweight

third winner, the Agricultural

traditional

digenous architecture.

pretation of the past.

were nominated.

Anyone who bas travelled in building that involved preserva-ceotre at Mopti in Mali and the the Middle East cannot fail to tion, restoration or reinter-architect André Ravereau took be aware of the rapid spread of new buildings that have been erected with little concero for this new "Nobel" prize for traditional Muslim values. architecture is the amount of Architects from the West are preparation, planning and not the only ones who have research that has preceeded the failed to learn the languages of Islamic culture as they are expressed in traditional buildinga. Many of the efforts to dress up modern buildings with a veneer of concrete pointed arches are laughable attempls to, make large, crude modern edifices more acceptable in the cities of the Muslim world.

One Muslim leader is determined to use his influence to rescue the environment of his followers from the 'wortt Western materialism. The Aga Khan founded his award for architecture in 1977 to enconrage -a resurgence of true excellence in architectural design throughout

the Islamic world.
There was no doubt in the presentation ceremonies held last week in the Shallmar Gardens, Lahore. Pakistan, that a revival of Muslim architecture is part of the "Resurgence of lam." There was a strong plea for Muslim unity through cul-ture, including architecture, in speeches made at the Lahore ceremonies, particularly by the Presideot of Pakistan, General

After three years of research an-international-jury of architects and scholars gave the \$500,000 prize to 15 different projects. The jury emphasised that their selection represented a search for better architectural solutiona to particular problems rather than any kind of final

The jury's appreach to the selection of winners was to divide the short list into four materials and main extenders. They looked methods Sand is for schemes that showed ways abundance and this UNESCOfor coping with social problems sponsored school for 80 boys

Sponsored school for 80 boys

Fathy has spurned modern of the urban and rural poor in the Third World Modern advanced technology was examined for its appropriateness to developing nations. A model for simple buildings in to the climate. He demonstrates third category considered the Africa and the vaulted rooms use of small-scale technology, possess traditional Islamic quali-tectural education is the real investigating building systems ties. It is hoped to develop the that could be used by an system for low cost bousing unskilled workforce. The fourth The European Development category looked at ways of Fund sponsored the medical

Apollo Victoria

Ry Cooder by Antony Thorncroft

With the Apollo Victoria He has been around since the a beavin' and a rockin' on Friday mid-60s and his gultar skills

Weil, I must leave these ques-tions unanswered, for I can be pocketed as a cult figure. He the best West Coast albums: think of no answer to them. Mr. is now popular and bis music, now he is very much his own brought him work on some of

least in this hugely enjoyable time on soul-and country with a nice bias towards songs which popular music

an award. These uppretentious

They stand on the banks of the

Niger opposite the famous Fri-day mosque. A much-used

pedestrian street passes through

the hospital buildings and this

has integrated the new and

A traditional-style house

Agamy in Egypt won a prize for its 70-year-old master mason as

well as the architect, Abdel Wahed El-Wakil—the domed house is hullt around an opeo

courtyard and cool air circulates

naturally through the rooms

making air conditioning un-necessary. The superb crafts-

manship which is evident in this

A series of smaller courtyard

houses was built as part of the

reconstruction of Agadir, which

was destroyed by an earthquake

in 1960 by the Government of

Morocco. They have all the

dense privacy that is so much a part of older Muslim cities....

These awards aim at nothing

less than the rejuvenation of

Islamic architecture. They will

term. This year's batch is a

tentative selection. They reflect

inhumanities, of much, modern

architecture that is felt in the West as much as in the Muslim

While the Aga Khan is to be congratulated on his generosity and thoroughness be must be

aware that good architecture grows slowly and may be out of tune with the times. His per-

sonal gift of the \$100,000 Chairman's Prize to Hassan

architecture and committed himself to the poor. He has

clearly that a new kind of archi-

dissatisfaction with the

house was rightly commended.

older parts of the town.

The extraordinary thing about buildings are built of the local this new "Nobel" prize for clay with natural ventilation.

show men heing destroyed by

. Ry Cooder can still be seen through a crush, at the Venue at Victoria on Thursday. With themselves but this would spoil think of no answer to them. Mr. the story.

Cyril has one other friend, Alice; a téacher in a school for handicapped children. A boy in the neigbbourhood, knowing that Josh has a book full of the neigbbourhood, knowing that Josh has a book full of the neigbbourhood, lost his people, so there as far as I by telling him fictional tales of Cyril and Alice's carryings-on, which are concerned, we stop. John Cyril and Alice's carryings-on, which are the director.

Think of no answer to them. Mr. Garner has only proposed a stoo, is some of the most popular and bis reusic, too, is some of the most popular of the U.S. of the past generation to so much commercial them too, is some of the most popular and bis relaxed and humorous stage of the U.S. of the past generation to so much commercial the shortcomings of British black and white, and white, and and country, rock and blues. All the shortcomings of British the shortcomings of British bigh and low of every musical country, rock and blues. All the shortcomings of British in this high and low of every musical too, is some of the most popular of the U.S. of the past generation: not so much commercial that constantly show up the male backing-singers hit the black and white, and white, and white, and a triple of his Hawaiian shirt the back constantly show up the male backing-singers hit the shortcomings of British bigh and low of every musical tour with one of the U.S. of the past generation: not so much commercial too. is some of the U.S. of the past generation: not so much commercial too. is some of the unstanting through a distinction too, is some of the U.S. of the past generation: not so much commercial too. In the male backing-singers hit the shortcomings of British is now popular and too, is some of the U.S. of the past generation: not so much commercial too. In the male backing-singers hit the shortcomings of British is now popular and too. It is not as called the constantly show up the male taken of the unstant and the male backing-s also confirms your faith in

New York City Opera

Start of the Season

by ANDREW PORTER

York City Opera has been providing New York's opera singlehanded. Houses have been across Lincoln Plaza so discover the place where, as the company blazons across its façade, "opera comes alive." The City aeason begins with a short late-summer suo of an operetta: last year, Victor Herbert's Noughty Marietta; this year, Sigmund Romberg's The Student Prince. The show was written for New York, inwas writted for New York, in 1924, but in idiom it is a weak. late-Viennese operetta with plentiful echoes of Johann Strauss and Lehar, it was quite graodly cast, with Jacque Trussel, then Henry Price, in the title role and Leigh Munro, then Elizabeth Hypnes, Yashing then Elizabeth Hyoes, as Kathie. Miss Hynes was charming. But the piece was eiven a common, unstylish production. It drew full houses

hegan, a Pirates of Pencance. out on by Joseph Papp's Public Theater, was ending its (free admission) summer run in the lakeside open-air theatre in Central Park, The cast was unnrthodox: Linda Ronstadt (who oroved to have pretty and accurate coloranira) as Mabel. Rex Smith (from Greose) as Frederic George Rose as Major-General Stanley, and Patricia Routledge as Ruth. The voices were amplified. The score had been arranged for a string-less combo. But it was a polished and totally enjoyable show.

While The Student Prince

The opera season "proper began with a revival of Anna Bolena in which Oliva Stapp was efficient, but hardly more than that, in the title role. Susanne Marsee was a fluent Jane Seymour. There was an able coloratura bass, Samuel Ramey, for whom the coloratura bass passages usually cut could be restored, and an able coloratura tenor, Rockwell Blake; for whom ... Vivi tu. usually omitted, was reinstated This was perhaps the fullest Bolena to have been played in our day, even though the overture was omitted. (At Glyndebe presented every three years and their aim must be long boure in 1965, six movements were omitted and five drastically abridged.) But fluent singing is not

enough for Bolena. Donizetti's dramatic operas need declama-tion. Some of their most famous phrases moments for which Uasta, Grisi, Callas were celebrated—are no more than simple recifative for actresses to bring to life. The production, created for Bevely Sills in 1973, had been restaged by Jay Lesenger. It was a poor affair, in a dreadful set with a central platform approached by three steps. Up and down the singers went, up and down, pausing at Fathy, the 86-year-old Egyptian architect and artist, is an indi-cation of the sort of genius the times to sit or stand on the steps. The court ladies sat while anne stood: Percy grabbed the king's arm in public argument: ..Mr. Ramey's Henry VIII lacked majesty; and in general there was no attempt reconcile · · historical plausibility, 19th-century stage convention, and the susceptibilities of a modern American

answer to the search for new audience. forms. The Aga Khan Award is The sorry tale continued with a aerious beginning to a long Don Giovanni, a revival of John Cox's production last spring, with a new cast, except for Carol Vaness's Anna. rehearsed by Mr. Lessenger. Another wretched set (by

With the Met closed, the New Michael Annals) cramped the it is a lovely score but also action. The production alter- because it is well done. There nated between the slackly tradi- are two casts. In one. Diana tional and the feelily innova- Soviero is a sweet and flexible good, and perhaps some Met tory. The graveyard scene was Letta: in the other. Marianna regulars have been drifting relocated in "a stonemason's Petros is sweet and flexible and yard," which made nonsense of also invests the role and the the Commendatore's words and music with character. Her presented the tremendous scene timbre recalls the limpid pasat half-strength, since the sages of Callas's voice—rich ye; atmosphere of awe and mystery. delicate, and carrying a fascinalthe sense of near-blasphemy ing touch of resin. One Nadir. inviting supernatural retribu-tioo, had been merrily tossed supple tenor; the other. Joseph away in a silly search for novelty. At the end, Giovanni Zurga, Dominic Cossa, is rough was tied up and carried off by but strong: the other. David his servants. Anna calmly sat Arnold, has a cultivated baridown to sing the passionate, flery "Or sai chi l'onnre." But Miss Vaness, the next opera and so seldom does.

> a strong Elvira. Samuel Ramer. Zurga duet, not usually one of sang Leporello well. Justino the highlight s of Pochcurs. Dlaz, as in Spoteto years ago, brought the house down when was a "promising" Don Gio-Miss Petros and Mr. Arnolo sang vanni: wonderful looks and it. Calvin Simmons, making a bearing, an excellent voice- City Opera debut, conducted everything right for the role. somehow nothing comes of selves and make much of Biret's it I have not seen the other exquisite instrumental invenrevivals: so far Dic Fledermans, Cormen, La Bohême, horbiere, and Butterfly. Now for the good news. production of Bizet's recordings. Robert O'llearn's Pecheurs de Perles, unstaged set is simple and picturesque, professionally in New York with plenty of usable flat space.

Evans is more ordinary. One Zurga, Dominie Cossa, is rough ione of precise focus, of the kind one longs to hear in French important American apprano. The "Welsh" edition a regave us a very fine "Non mi storation of Bizer's original dir." Heather Thomson was store, was used. The Leilawith a poetic response to Bizet's tions but often persisted in a metronomic bear through pas-sages that need rubato. He should study the De Lucia

since three Met performances Cynthia Auerbach's production. in 1918 (with Hempel, Caruso, simple and sensible, leaves the and De Luca), packs the house singers free to express themat every performance and selves and make much of Blat's deserves 10—not only because music.



Samuel Ramey and Susanne Marses

Camden Jazz Week programme

Two full-length compositions first performed at last year's lowing night sees the return by British composers are Brackhell Jazz Festival. among the highlights of the brook orchestra will perform Westbrook's The Cortege, the

On the following night will be the premiere of a new work today to November 1.

New York by keyboards player
On Wednesday the Mike Westbrook orchestra will perform Geoff Castle, and played by a ten-piece band. Also appearing first part of a trilogy on the fundamental theme of Life/ quartet of altoist Phil Woods.

Death/Life, based in part on The Week begins with the the classic form of the New British debut of the World Saxophone Quartet. The fol-

group, The Stars of Faith. Also Camden Jazz Week to be held commissioned by the Jazz Skin, an Afro-Caribbean 11-at the Round House from Cantre Society for the Camden piecer. On Friday is a strong double

attraction from the U.S.A., the Chico Freeman quartet, and the quartet of guitarist James "Blood" Ulmer. Full details from the Jazz

Centre Society, 35 Great Rus-sell Street, WC1 (580 8532).

SOCCER by TREVOR BAILEY

Six of the best should boost Chelsea Lloyd's defensive play on Open

B. A. YOUNG concert.

THE BIG ovution the Chelsea for some time.
Players received at balf-time Although New and after the final whistle was fully deserved.

at Stamford Bridge for this division match, and if Carr had not brought off several fine received at of the bear celved aix of the best. If the Blues continue to serve

goals in this quantity there should be far more spectators for their next home game. Each of the young Chelsea Mide's six goals was delicious and clean-cut, a colmination of

fine attacking move. Everyone who had the good fortune to see them on this casion will certainly want to

pay another visit.
Both Chelsea and Newcastle possess the support, tradition and facilities for First Division football, and on this evidence the Pensioners could well, like their fellow-Londoners West Ham, gain promotion this

It must be admitted that the visitors, with a team which both flanks and regularly lacked an adequate defence maturity and heart, are unlikely to convert the centres into to return to their proper habitat goals.

Although Newcastle provided indifferent opposition, it is still a considerable achievement to score six goals in the second been even larger.

Perhaps the best illustration to football of this calibre and of the gap between the contestants was when the home team, leading 5—0 and reduced to 10 men, were still able to increase their lead after a long trasting spearhead with the increase their lead after a long trasting spearhead with the determined dribble down the clever, forceful Walker, while determined dribble down the wing and a perfect cross which enabled Lee to complete his hat-trick.

Attacking

What was the secret of Chelsea's success? The answer lles in their successful application of that old footballing tactic of breadth; attacking on a broad front, and stretching the opposing rearguard until it snaps, crossing accurately from from Wimbledoo recently for mean so much more, both flanks and regularly only £20,000, a genuine hargain At present in the

The employment of two deep- very persistent. line wingers makes it easier to cast out of defence, or mid-field to an unmarked colleague, and less dependent on the ball into space and the quick one-two play-off.
There is much to admire

hard to understand why they started the season so poorly. Lee, tall, brave and good in the air, forms the sharply con-Driver on the right and Rhoades Brown on the left wing had not only the ability to beat a full-back both on his inside and outside, hut also possesses that oldfashioned virtue, which makes

such a tremendous difference, of

heing able to centre with

Convincing

Driver, who was purchased in this age of hysterical transfer fees is clever, deceptively fast sadly, attra-hecause of his long stride, and than 10,000.

In mid-field Fillery was a revelation, and surely Britton must be just about the most accomplished substitute halfback in the Second Division.

The Chelsea defence is less convencing, though Roffe is a

about the team which Geoff well-organised balf-back, and Hurst has fashioned, and it is the massive Drop brings in experience to an enthusiastic side, which understandably is rather short on maturity, so that they do sometimes give the hall away unnecessarily when not under pressure.

This weakness could be the blggest threat to their hopes of returning to the First Division, which with their reduced but still formidable overdraft is so essential. It is not merely that their

home gates would automatically increase, plus the attraction of hig attendances for local derbys against Arsenal, Tottenham Hotspur, possibly Crystal Palace and probably West Ham; but their share of away gates would At present in the Second Division several cinbs, rather sadly, attract crowds of less

TENNIS BY JOHN BARRETT

of last year, Martina Navrati-lova, 6—4, 5—7, 6—3 in 2 bours and 17 minutes of high-class play. This was Mrs. Lloyd's 55th win in the 57 matches since her return to competition last May.

Miss Navratilova, a Czech wbo expects to win U.S. citizenship this month, was caught in the classical dilemma of a natural attacking player facing a solid ground stroker on a slow court. She knew she must continue to attack and hope to volley enough winners off the rasping passes that she had to expect.

obvious on court and the two are second class citizens at also hold opposite views about Flushing Meadow. She helieves the correct course of action over the greatly increased prize the preposal to hold a separate money, and the promise of a U.S. women's tournament next draw of 128, have been offered Angust at the giant Meadowland Centre in New Jersey, two alarmed at the prospect of try-weeks before the Centenary ing to run their anniversary U.S. Open at Flushing Meadow. As defending champion and a U.S. citizen. Mrs. Lloyd be It is reported that 14 of the which lieves the women should support top 20 women have signed an ends.

IN A THRILLING final to the foat the women are on the way Meadowlands venture, and not activity of Capitol Sports, a pionship provides. -

There is parity of prize money with the men next year; it will total \$1m; they are promised the same 128 places in the draw as the men; and the trend this year towards fairness in the scheduling of women's matches on the show courts during TV coverage can be expected to continue Miss Navratilova, who left

Czechoslovakia in 1975, is less

impressed by tradition, and cynical about the atitudes of U.S. Tennis Association officials The contrast in styles is to the women; who, she claims, by a desperate association, meeting without the leading women. ..

the traditional event. She argues undertaking to support the

£52,000 Daihatsu Challenge to achieving their goals at to enter the U.S. Open. Notable Chris Evert-Lloyd, the number Flushing Meadow, and need the omissions from the list, apart one seed, heat her conqueror atatus the 100 year-old chamfrom Mrs. Lloyd, are Tracy Austin, Virginia Wade, Kathy Jordan and Virginia Ruzici.

women in the Tennis Association that if the majority of the vote for a split, she would supmisgivings.
Almost certainly—as at Wim-

association would go ahead and stage a women's tournament as part of the 1981 U.S. Open. Many of the lesser players will he tempted by the prize money. The decision will be taken at a meeting in Washington during

the Colgate Series finals on January 11. Television is central to the question. The Open is covered by CBS, and the women dislike its treatment of their matches. NBC has promised Meadowlands at least 71 hours of live time plus bigh. year. lights programmes during the nine days of the tournament which would include two week-

from Mrs. Lloyd, are Tracy commercial side of the U.S. five years. It reportedly expecta However, Mrs. Lloyd has said to carry some of the Open sponsors with it to Meadow-Then there are the players'

port that decision, albeit with husiness managers, who see the opportunity to sell their clients lucrative endorsement bledon in 1973, when 79 men contracts, on the hasis of boycotted the tournament—the exclusive television expusure. exclusive television expusure.

The fact that any new event will have only an emply title does not seem to worry the militant womeo, who seem determined to continue the development of women-ooly tournaments. These began in 1970 when eight leading women Gladys Heldman who then found the Virginia Slims cigaretie makers as aponsors of the women'a tour the following

The damage to the image of tennis as a worldwide game bringing together men and women would be serious If the Another influence is the Meadowlands venture takes off.

Monday October 27 1980

Cutting where it matters

total spending. Careful monitoring and control of public sector costs, particularly wagea, is now more crucial than ever. But swingeing cuts in services and social security transfers, or further increases in public sector charges, are not the appropriate response to likely over-runs in public spending and borrowing which are the result of recession

in fact the unanimity of the trol over public spending. This opposition to public spending is the inefficiency of many parts presents certain dangers. presents certain dangers. For there are separate macro- and micro-economic reasons for wishing to limit public apending which are apt to be confused hy the general coorus of indig-nation about the coliapse of to Mrs. Thatcher's call for expenditure control over the

apparent inability to control total spending, but also with its failure to distinguish between tha likely economic conse-quences of different types of spending cuts. By concentrating its public spending cuts on capital investment, rather than on wages or employment and, worse still, by classifying increases in prices and charges as " reductions in spending," the Government ensured that most of the burden of its austerity drive fell on private-sector output and employment.

More serious mistakes of the same kind have been made during the past year by imposing low ceilings on nationalised bursts of frenzied activity. The industries' horrowing, while Government's most important leaving their management free contribution to the long-term to offer their employees exces-sive pay increases and to would be to find ways of introcharge their customers whatever ducing this permanent element prices are required to cover of cost-consciousness into the wage costs. The review of many cosy corners of the public nationalised industry pricing sector.

THE GOVERNMENT seems at practices which the Prime last to be taking to beart its Minister has asked the Tbink own injunctions about the need Tank to undertake could use to re-establish control over fully be extended to look at public spending: even the rate of growth of the defence budget is now under serious attack by figures between borrowing that Treasury Ministers. But in their is used to finance productive fervour to make up for last inveatment in revenue-earning year's mistakes. Ministers must assets and that which is aimply be careful to distinguish be- used to bridge the gap between tween the control of individual tax revenue and current spending on the provision of government services. It is on this gap that more public attention

The microeconomic objecthe indiscriminate approach to public spending cuts are even more obvious. Over the past year the nation's preoccupation with general economic decline has been so great that the Government seems to have lost sight of what, for most people, ia the main argument for greater conof the public sector. Some doctrinaire Conservatives may regard blanket reductions in public sector activity as desirable in their own right. But spending cuts in the general election did so hecause they The blame for many of the were keenly aware, from Government's present economic personal experience, of the difficulties lies not just with its waste which is to be found in many parts of the public sector.

Indeed, during the election campaign Mrs. Thatcher occasionally seemed to imply that the elimination of waste would alone he sufficient to secure large reductions in public spending within the sort of time scale which ber economic strategy required. This bope was obviously unwarranted since major cost saving exercises produce results over periods of years, rather than months. Furthermore, their effectiveness depends on the maintenance of continuous control rather than occasional

The problems that for trying to keep the rate of growth of sterling M3 to within the target range of a 7 to 11 per that the Bank of England is now the lender-of-Russia faces

Kremlin window: the view may surprise you. It does not show a world cowed by an aggressive Russian colossus; it is a world where things are going wrong, full of potential dangers.

Take Afghanistan. It may not bave become a "Russian Viet-nam." but Soviet forces are bogged down in that inbospitable and sparse country. The entire credibility of the Soviet Union in the Third World has suffered hadly as a result of the

Afghanistan has driven both China and Pakistan into closer alignment with the U.S. It has put the Soviet Union at odds with the Islamic revival. It has dealt a had blow to Moscow's persistent attempts to depict itself as the enemy of colonial-

was extending its influence in Africa. Angola and Mozambique appeared to be coming its the long-time Prime Minister way, perhaps even Zimbabwe. Further north, Ethiopia bad Alexei Kosygin, was due to bis become Moscow's ally. There poor bealth; but it did have become Moscow's ally. There has been no final result in any of these regions, but Moscow no a successor who was associated longer is making progress. The attractions of western financial potential are strong: the new regimes in southern Africa are wary of linking their future to Soviet Communism.

They increase America's potential power in a contest, should it ever come about, for mastery in the Middle East. Egypt has openly thrown in its lot with the U.S. Tehran may be at logger-heads, with Washington, but U.S. Tehran may be at loggerheads with Washington, but
Iran's Islamic fundamentalism
has no common denominator
with Soviet Communism or
Soviet imperialism. In western
Turone the Spanish and Italian
sheed of the West and itself. Europe the Spanish and Italian ahead of the West and it still Communist parties are far from commands great sympathies to heing the vassals of Moscow that the formerly colonial world. they noce were. Even in eastern Enrope, under the guns of Soviet forces, things have gone wrong. Moscow is puzzled about how to respond to the upsurge of iodependent trade unionism in Poland.

Moscow's book, events in Poland new faces, quite possibly with are qualitatively different from new policies, must take over trnuble that Moscow has had from the old guard; and elsewhere in eastern Europe Russia's masters, both the old since the war. The defection of and the new, may feel more Yugoslavia occurred on the insecure, and therefore be more fringe of the Soviet bloc; reform unpredictable than has been in Hungary bas since 1956 stop- believed.

LOOK AT the world through a ped short of clearly challenging the Communist Party's claim to be the voice of working people; Romania's isolation never questioned Communist doctrine at all: if anything, Mr. Nicolae Ceausescu, the Romanian dicta-tor, is more in the traditional Russian Communist mold than even the masters of the Kremlin.

Poland is the problem that it

is hecause of a record of fighting for its rights, and because it ties athwart Russia'a lines of communications with East Germany, in some ways Moscow's most important, but also its most exposed, ally. The Kremlin leaders prohably need not be afraid that-discontent of the Polish kind will cross their own borders. The system is too deeply entrenched. But they cannot but be nervous about the second successive failure of the Soviet harvest. Since Stalin's day, trouble on the farm has Not long ago Russia, through day, trouble on the farm has its ally and cat's paw, Cuba, again and again led to upbeavals in the regime.

bases in Somalia, in the Horn of Africa: and in Oman, in Arabia.

They increase American acquired new have coincided with times when the political leadership is failmiticed that Russia is ruled by old men.

the formerly colonial world. Badly though Russia has managed its economic affairs, the West, tho, is in economic difficulties-it also bas leadership problems.

Poland. firm conclusions. But two To borrow a phrase from things are plain: sooner or later

Sir GEOFFREY HOWE this norning probably feels rather like a nervous examination candidate facing a stiff oral test and knowing that his

Later today he is due to appear before the Treasury aad Civil Service Committee of the Commona to account for the monetary mess of the summer. He faces an uphill task. Many of the MPs are bighly critical to atart with and the monetary record under examination is hardly glittering. Sir Geoffrey is also unlikely to be able to provide many clues about what will happen from now since the decisions have not yet been

His first problem will be to explain bis cautiously optimistic remarks to the commit-tee at the end of July. He told the MPs then that, after taking account of all aspects. "the money supply was probably under control." Since that date official figures have revealed an B per cent jump in July and August in sterling M3, which includes cash and bank current

The result bas been a furious inquisition personally conduc-ted by the Prime Minister. -All and sundry have been taken to task and distinguiabed domestic and foreign gurus have heen summoned to seminars and meetings. This has been accompanied by a good deal of recrimination within what are often euphemistically (and now rather ironically) known as the authorities—the Treasury and the Bank of England. Behind the Whitehall hattle

are issues of key importance the future of the present over-

The recession has caused more private borrowing

draft system, the way in which interest rates are fixed, and possible changes in the methods of financing tha Government's borrowing needs.

The Government's commitment to its monetarist approach is not, however, in question. There is no serious challenge to the view that controlling the rate of growth of the money supply is the key to reducing the rate of price Inflation in the medium term.

The issue is how, and even whether, monetary control can be achieved. The problem is

cent annual increase have been first-resort, not just the tradi-indirect. They have been via tional lender-of-last-resort. changes in interest rates and in to finance public sector borrowing without expanding the 1I per cent.
money supply. Similarly, there has been the hope that changes came the problems caused by in the level of short-term interest rates will influence the private sector's demand for bank credit.

The world is not, however, so

Peter Riddell examines the summer monetary explosion and the options for changes in the present system on the day Sir Geoffrey Howe, the Chancellor, is questioned by the

all-party Treasury and Civil Service Committee of which Mr. Edward du Cann is chairman.

uncomplicated. For example, public sector horrowing has not only been much higher than expected—at least £1½bn above forecast levela in both the last and current financial years—but it bas also fluctuated sharply. This is partly because of a bunching of disposals of public sector asseta and of tax payments towards the end of the financial year. There was, for example, a swing of £6hn between the first and second quarters of this year.

Even if normal variations are excluded the change in borrowing was still £41bn and this does not make for a smooth pattern of monetary growth.

Officials directly concerned with funding would argue that asset sales, partly responsible for these swings, do not really belp to reduce borrowing since the assets compete with gilts for institutional funds. At the same time, the sharp

rise in interest rates has only had a limited impact on the growth of bank lending. This is partly because the deepening recession and the associated profits and liquidity squeeze bas left companies with no choice but to borrow more from their hanks. Such distress borrowing bas become unavoidable. Moreover, the increased interest payments have themselves had to be borrowed and have been reflected in hank lending.

These pressures bave put serious strains on the financial system. The first result bas been upward pressure on interest rates. For the whole of a pint pot without having control of either the quart or the pot. The result has, not surprisingly, heen more than a little leakage.

Until now the more than a little this year the Bank of England

The second result h the level of public sector bor- that monetary growth bas been rowing. The aim has been to well above the upper end of the set a level of interest rates official target range for much which will allow the Government of the past year-at an annual to sell sufficient gilt-edged stock rate of at least 15 to 16 per cent. compared with a top limit of

> the corset and its removal in mid-June. The corset restricted the rate of growth of interest-bearing eligible liabilities (a large part of the banks'





deposits) and thus indirectly sought to restrict the expansion of their operations. In practice, the corset encouraged massive avoidance. banks awitched operations

through uncontrolled channels. This had the effect of making tha published monetary figures look better and understating the underlying growth. It was always recognised that when the corset was removed banks would switch some of their operations back into conventional channels This would inflate the published rate of monetary growth while making little difference to the underlying trend.

The scale of the post-corset adjustment was, bowever, substantially under-estimated. The consequent 8 per cent jump in the money supply was therefore a profound sbock. Between a half and two-thirds of the rise could be explained by the unwinding of the corset, but, equally worrying, was evidence of an excessive rate of underlying monetary growth.

This episode has been interpreted in several ways. The Bank of England view, expressed by Mr. Gordon Riebardson the Governor, in his Mansion House speech earlier this month, was that the monetary parformance and prospects are not as had as is commonly thought in view of the demands put on the system. He said the swings in monetary growth largely reflected swings in public sector horrowing (a not

so subtle nudge to Whitehall). But, he said, public borrowing should now fall, inflation was past its peak and there were

tentative signs of a slowdown in the private sector demand for bank credit. Consequently, after allowing for the corset distortions, the rise in sterling M3 over the whole of the target period to next April might turn out to be much less than has been generally supposed. This is also the bope in Whitehall.

Richardson noted the "sheer erratic variability" of the in-fluences on sterling M3. His conclusion was that undue importance should not be placed on short-term developments in any single monetary aggregate. Instead, it is necessary to take into account other monetary aggregatea and the real economy (profits, jobs and output). Taking account of these signs, be concluded that monetary policy had therefore been restrictive. Indeed the Bank has become increasingly concerned about the extent of the squeeze on the real economy caused mainly by the

strength of sterling. Ministers appear to be more Impatient about the present monetary system. In his Mansion House speech. Sir Geoffrey said that the frequent use of the corset between 1973 and 1979 suggested " at least that present arrangements may not be adequate, even over the mediumterm, for the fulfilment of a policy which rests upon the priority of meeting monetary targets and reducing the rate of monetary growth."

Attention has focused particularly on whether some of the recent fluctuations in mone-tary growth could be avoided

STERLING M3: seasonally adjusted

Percentage change oc

if the authorities sought more direct control over the banking for a monetary base system under which the Bank of England would directly control the growth of financial balances

held with it by the banking

system. These balances are the

fulcrum of the banks' opera-

tions. On a longer-term basis Mr. Such a system would have far-reaching implications. For a start the Bank of England would no longer supply funda on request (as lendar of first or last resort) to ease the banking system's shortages. This in turn' might mean the end of the overdraft system; at present the hanks are willing to allow their customers flexible borrowing facilities because they can always balance their books.

> Similarly, the authorities would have to surrender much of their current influence over interest rates which might fluctuate (both up and down): more than at present in response to market pressures.

Under a monetary base system

this flexibility would be re-

There would, in addition, be serious transitional problems, as it might take up to five years for a new system to settle in

In his speech, Mr. Richardson said "it was possible to imagine tighter or more rigid control of the creation of money acbieved on a more continuous and shorter-term basis."

But be warned that "temporary pressures and distortions -would then be turned back more

Sir Geoffrey in the hot seat abruptly on the real economy in-stead of being reflected in tem-porary variations in monetary

growth."
The final autrome of the currend review is still uncertain but some broad conclusions have become clear in the past two or three weeks:

First, Tirs. Thatcher's anger about the monetary mess of the summer and ber direct intervention make it likely that some changes will occur. Too much has been said to permit a continuation of the status quo.

Secondly, everybody agrees that direct quantitative controls on deposits, such as the corset

or the lending ceilings of the 1960s, are not the answer since they create distortions.

Third, the objective should be a more market-determined system of fixing interest rates. This view has caused wry smiles among some practitieners who remember that until May 1978 MLR was, in theory, fixed in tine with market rates, but in practice this free-dom was often overridden by the Government But there is still a desire, if possible, to make changes in MLR less political and more responsive to market forces.

Fourth, a switch in the immediate future to a fullyfledged monetary base system seems unlikely because of the extent of the upheavals involved. But some moves in that direction are possible, perhaps involving an extension from the clearers to all banks of the requirement to maintain a minimum level of cash balances at the Bank. This was suggested in the consultative Green Paper last March which also called for the end of the increasingly cumbersome reserve assets ratio

Recent pressures a test for any framework

which requires banks to bold specified abort-term financial holdings as a minimum percentage of liabilities.

Fifth, and possibly most significant, there is general agree-ment that the public sector should be less reliant than now on sales of gilt-edged stock to financial institutions. The intention to expand direct fund raising from the personal sector has already been signalled by the enlarged issue of inflationproofed "gramy bonds" and by the British National Oll

Corporation's revenue bonds. tion io sales of gilts will, it is hoped, reduce yields on longterm bonds and make funds available to attract industry to return to the long-term capital market via issues of debentures and loan stocks. Such issues should reduce industry's dependence on the hanks for external finance and help to limit the growth of the money supply.

Yet whatever the many deficiencies of the present system and the scope for improvement, any framework of monetary control would probably have found it difficult to cope with the pressures of the last 18 months.

Monetary control may look much easier when, or if, the inflation rate is reduced and public sector horrowing is brought under control. Sir Geoffrey is likely to have a demanding two hours this afternoon.

Business is blooming

The resignation last week of and top economic manager, Mr. with beavy industry, Mr. Nikolai Tikbanov, could be a pointer that the military are increasing their influence and demands, though that implies on chalto party supremacy as

We know too little to draw

Candy. Pace. Ogden Nash may be dandy and liquor quicker. But orchids are exotica, probably cheaper . . . and the up-

and-coming soft commodity.

A little way outside the normal run of crops handled aion bonaza. by Sime Darby, these delicate Claiming copyright infringeblooms are the latest product of the Orient to join the prosaic palm oil, rnhher and cocoa more commonly listed among the Malaysian conglomerate'a shipments to Britain.

That Malaysia's biggest company, turning over £500m a should concern itself with exporting aingle flowers is intriguing in itself. That it

and ambitions—"There's a lot of competition"—is distinctly Its sole customer. Marks and Spencer, is less secretive but not much more help. "We are selling more than a ton a week. I was told. "I don't know how you hreak that down, but it's an awful lot of orchids." And at 99p each retail, it sounds like a not-inconsiderable amount of

ahould refuse to disclose figures

Marks and Spencer's recent activities in the Far East, it seems, go far beyond looking around for export-minded growers of monocotyledons. Eight weeks ago a Bangkok businessman opened his first store selling St. Michael branded British-made clothing. Now he has three shops and

Double dealing

turoover.

Fact and fiction are now becoming legally entangled in Dallas, scene of the popular televised soap opera.

While small-screen addicts throughout tha world wait impatiently for the next series to find out who shot the villainous

J. R. Ewing, the producers of Tory Party), he is currently shire. Bringing prospects for the Texas family saga are train-serving an apprenticeship of a up to 150 johs in the first three ing their legal guns on another real live Ewing. It turos out that there is a real Robert Ewing, who also owns an oil company, living down near Dallas. And simply by stamping his own name on T-shirts and other knick-knacks, be has been busily casbing in on the televi-

ments, Lorimar Productions, the television film company, bas started legal proceedings. Ewing faces a \$1.5m suit for damages and a claim for the seizure of his more than nominal profits. Ewing protests: "I don't see bow anyone can stop me from more urgent. he says, ia using my own name." and is spending on erosion control. suing Lorimar for trying to do

High fliers

It is hlatantly obvious that by basing his new subsidiary, Loral International, in Britain, and by appointing two Britons to its Bernard Schwartz leaving little to chance in his bid to have his Bronx-based Loral Corporation win the contract for electronic surveillance and missile bamboozling hardware in UK's updated Jaguars. Schwartz has already staked strong claim for the contract by agreeing that should the con-tract fall his way, Racal will manufacture his aptly-named Rapport system in the UK. Now.

influential allies. Warner, the diplomat. Is a former NATO Minister and ambassador to the UN, and sits on the board at Guinness Peat. at the weekend. Warren, the technocrat, started out as a lowly de Havilland apprentice. Working his way through Smiths Aircraft Instru-ments, Military Flight Systems

in his stable, he has two mightily

different kind, as Parliamentary private secretary to Industry Minister Sir Keith Joseph.

Bad tidings

County Commissioner Thomas Flowers of Hoopers Island, Maryland, is not a man much given to bypocrisy. A firm opponent of the \$3.5m project to build a bridge at Chesapeake Bay, he never made any secret his view that the structure is a waste of public money. Far And at the opening ceremony the other day he took the opportunity to spread his opinions nationwide.

"We are gathered here." he

announced to the assembled dignatories and Press. "to dedicate a hridge that is a monument to man's waste, a monument to governmental interference and inefficiency. "Our great Creator and Father." he appealed, "bless this hridge and those who will use this structure to meet their needs. knowing that wind and wave and tide are daily at work destroying that which has been built."

Plugging the gap

with MP Kenneth Warren and Bravely chasing around the European MP Sir Fred Warner country trying to clear up the country trying to clear up the mess left hy British Steel's closures, the mop-and-bucket brigade of the corporation's job creation subsidiary. BSC (In-worth £150,000—on the strength of what proped to be a dustry) claimed another success

machinery 6,000 miles from and Friday's close. and Elliott Automation (and California to the bleak landscape dubbed the "silicon chip" of the of the Garnock Valley in Ayr-California to the bleak landscape

years, Butcher Boy (UK), a subsidiary of Laser Manufacturing, will help fill the gap left when British Steel shut its open-cast melting sbops, threw 700 out of work and raised unemployment in the valley to 11.5 per cent. The joh creators found William Laser in Los Angeles, fretting over the lack of capacity in his existing facilities, high transport costs to his European

markets and a dire shortage of

skilled labour. In Garnock he was provided with a 20,000 sq. ft. advance factory, handy access to the Clyde container port at Greenock, and all the metal-working skills he could hope for. Although the Irisb tempted him with their extravagant tax inducements, "finance." he said, was not a major considera-ion." What he wanted was the ability to produce the company's products to its U.S. atandards and improved delivery times.

BSC (Industry) will be belp-

ing by supplying Butcher Boy with the equipment to get started on lease, while its parent can be relied on to ensure that it has all the steel it needs.

Kruger coup. One group of clearing bankers

glumly surveying a large hole in its pocket following a major Krugerrand coup late last week. Charterhouse Japhet, which, while its face may be red, stresses that its financial affairs -worth £150,000-on the strength of wbat proved to be a

will. I bear, spend this morning

forged hank draft. In concert with the Scottish
Development Agency, they have
lured a leading U.S. manuof Krugerrands fell £10 between facturer of meat processing the time of the alleged crime



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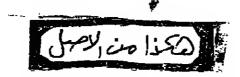
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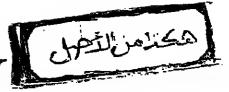


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FINANCIAL TIMES SURVEY



Monday October 27, 1980

West Germany

Helmut Schmidt—Europe's most influential leader—is at the start of what may be his last full legislative period as Chancellor. He has never pushed his country to the forefront of international politics, but some of his supporters think the Federal Republic should play a stronger role in the 80s both within and outside the European Community.

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196.1

187.1

401.3

Election confirms a stable middle road

By Jonathan Carr, Bonn Correspondent

THE WEST GERMAN General almost certainly bave won Election this month was markedly less support—and important for two main reasons. might not even still be in Helmut Schmidt's position as the most influential leader in Europe, and it underlined the attachment of his country to a attachment of his country to a middle road in politics. What are the international implications - and lessons?

For one thing, Herr Schmidt has gained more parliamentary room for manoeuvre in foreign and domestic policy. In the old Bundestag (lower house) his Social Democrat Party (SPD) and its liberal ally, the Free Democrats (FDP), had a majority of only 10 seats over the Conservative opposition. The Chancellor and his aides were constantly looking over their shoulders at an SPD Leftwing which could, and some-times did, endanger that slim

In the new Bundestag which is probably at the start of his holds its first meeting next last full legislative period as month, the SPD-FDP will have a margin of 45 seats. It is gest that if be is to play a more true that most of the gain is active role as initiative affairs. true that most of the gain is active role as initiator and due to the particular electoral catalyst in European affairs, boost given to the Liberals, and then be will never be in a that part of the SPD is stronger position to do so than grumbling that the Chancellor he is now. Further, it is

What might Herr Schmidt do with this new-found albeit relative, freedom? He has been Head of Government now for more than six years, which is longer than any federal chancellor apart from the first one, Dr. Konrad Adenauer, who beld office from 1949 to 1963. The election victory means that, harring the unexpected (such as desertion of the FDP from the coalition), Herr Schmidt will be in power until autumn 1984, when he will be aged 65. True, Dr. Adenaner was still in office until well into his 80s, but the stress of the Chancellorship is now much greater than it used to be.

In other words, Herr Schmidt

U.S. has not played the consistent role its allies hoped for, According to this reasoning there is thus both a leadership vacuum in the West and a need to organise greater co-operation between the medium-sized states on the European con-tinent—in both East and West. Could not the Federal Republic

under Herr Schmidt take on this task in the 1980s? One counter-argument is that Herr Schmidt has never been keen to see his country pushing itself to the forefront in international politics. He knows that the Federal Republic's economic and financial success often aroused envy which, in

Intermittent

Council, the gathering of heads of state or government of the European Community (EEC) countries,

But the European Council has only intermittently been able to function in the way both Paris and Bonn boped for, And ran too "academic" a cam- argued, the Soviet Union bas France— despite President paign. Herr Schmidt is losing isolated itself Internationally Charles de Gaulle's grandolse no sleep over these charges: through its military intervenvision of a Europe "from the suithout him the SPD would tion in Afghanistan, and the Atlantic to the Urals"—is

Europe, was mingled with memories of the Nazi era.

He used to say that if any real leadership role were to emerge in Europe, then it helonged to the European

neither as important to the Russians our as close to the U.S. as foreign and domestic—hindering West Germany's ability to neither as important to the Rus-

W. Germany

Area

9,363

Population

220

plus supplementary costs. † December 1979.

There remains the concept of a Franco-German leadership tandem and that bas worked several times: for example, over introduction of the European Monetary System (EMS). Fur-ther, President Valery Giscard d'Estaing's talks with the Soviet leader, Mr. Leonid Brezhnev, in Warsaw this summer belped break the ice for Herr Schmidt's own Kremlin discussions shortly afterwards. (It is not true that Herr. Schmidt was put out because President Glscard only briefed him at a late stage about the aim of the Warsaw talks.) It transpires that the President was himself not certain until the last moment that the talks with Mr. Brezhnev would actually be held—despite press reports from Warsaw indicating the discussions were definitely

But in the end it was Herr Schmidt who achieved the breakthrough prodding the two superpowers to negotiate on the problem of intermediaterange nuclear missiles. It is hard to imagine a German Chancellor doing that a decade -and in that respect alone Herr. Schmidt bas assumed (willingly or not) a special re-

influence events. To the East, the labour unrest in Poland has it used to he. not only caused Herr Schmidt to lose in Mr. Edward Gierek a It would be foolish to dismiss these points out of band, but it would also be wrong to take leader he admired and trusted above others in the COMECON

Inflation

rate† % + 5.4

+17.2

+13.3

West—measures which have brough new tension between Bonn and East Berlin. To the West, major new political initiatives in the EEC depend first on the resolution next year of budgetary and agricultural problems of hair-raising complexity. Hopes that the EEC might he able to make a firm contribution to reducing Arab-Israeli tension bave not so far been fulfilled, and Bonn has looked on belplessly at the Iran-Iraq conflict, painfully aware of

countries, it has also worried

East Germany enough to take steps to restrict visits from the

21.30

10.20

16.90

role in the last year or two is going to be less competitive. That point leads to a further because of its growing economic economically in this decade question. Is West Germany's power. Some might think that than in the last. There are domestic political stability sufpower is now in decline to even signs that the opposite ficiently judge from the large current will be true.

broader account deficit this year Further, the difficulties in ship role? (probably about DM 30bn or "ostpolitik" are not the first. A few year (probably about DM 30bn or "ostpolitik" are not the first. A few years ago there could Germany's experience has les-2 per cent of CNP), the smaller — and it is safe to suppose still have been legitimate sons for other countries.

its almost complete dependence

on imports for its oil.

than usual trade surplus, the that they will not be the last, herce domestic dehate over They do not of themselves public sector borrowing and the prove that the whole policy signs that the Deutsche Mark is not the high-flying currency

Excluding loans and other claims of rest of

COMPARATIVE STATISTICS 1979

Gross National Product

Share as of of industrialised

countries

5.7

35.2

only a short-term view. It is true that West Germany is bearing a particularly large share of the total payments deficit of the Western iodustrialised countries: the mirror image of part of the buge surpluses of the oilproducing states. It could even be seen as a sign of economic strength that the German

to strengthen and the inflation Germany was able to play a It would be highly premature foreign affairs, one hastens to somewhat more active political to conclude that West Germany say, not in domestic politics, role in the last year or two is going to be less competitive.

That point land the politics because of its growing accounts.

Republic was misconceived, nor that the basis of mutual advantage on which it was founded no longer exists. Much the same goes and treasures. for developments within EEC, where a "crisis" emerged times without number mixture of direct election and before, only to be overcome because the consequences for proportional member states of failing to agree were seen to be worse

Statesmanship

than lhe cost of compromise.

Exports

DMon as of GNP

167.1

333.2

In both cases-east and west - West Germany is relatively deficit bas reacned its man single state to inquence controlled without still louder single state to inquence controlled domestic cries for import in the way it desires, but it will need statesmanship of a will need statesmanship of a black order. Bismarck, Germao current account deficit that master of balancing power is likely to become smaller politics, would surely have next year, the Deutsche Mark revelled in the difficulties, it worth noting that Herr rate to remain well below that Schmidt takes Bismarck as of almost all other countries, something of a model—in

domestic political stability suf-ficiently firm to underpin a

doubts. Not that the Federal Gaulle's uneasy vision glaucous sea where the fisherman's net hauls up monsters trary, it looked like a model Western democracy; with a devolution of power, a responsible trade union organisation, an pendent central hank and

34.5

judiciary, and so on. The most interesting lesson from this recent election result, and the course of the preceding campaign, is not simply that the Federal Republic has a voting system which favours coalition but which keeps splinter parties out of the Bundestag. That has always been true. More important is that after over 30 years the West Germans seem to bave found a sense of tradition of

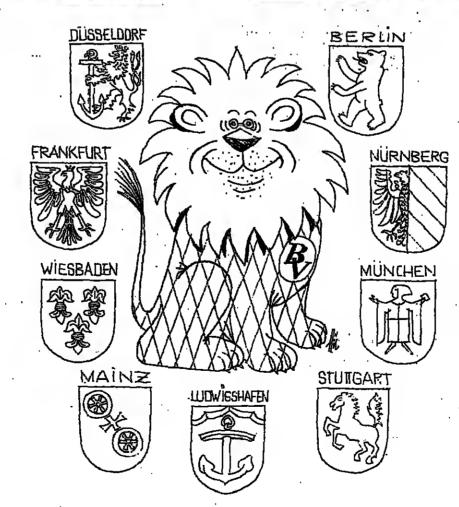
That point brings this article back to where it hegan. Herr Schmidt's international influence is extensive not least because of his country's domestic stability, and that stability has been furthered by competent leadership ficiently firm to underpin a of the Centre, No national politi-broader international leader cal model can be transposed

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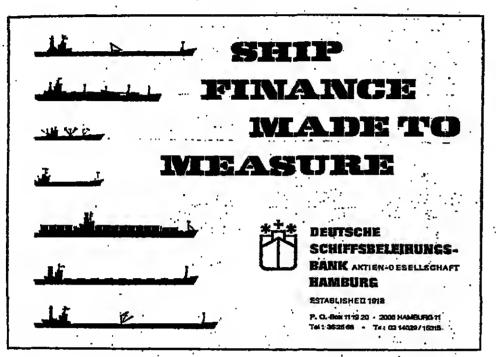
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Present victory may lead to future divisions

POLITICS

ROGER BOYES

BLOOD, sweat and tears characthe October General Election campaign in Germany which returned Chancellor Helmut Schmidt to power and which torpedoed Herr Franz Josef Strauss's chances of ever becoming the country's leader.

The sweat glistened on the brows of the Free Democrats, the small Liberal Coalition partner of Chancellor Schmidt's Social Democrats, who claimed to be fighting for their very existence. After a strenuous campaign, the FDP actually won 10.5 per cent of the vote their best result since 1961 and well over the 5 per cent mini-mum needed for parliamentary representation. Fur them the sweat has paid off, for they have returned to the Coalition with their bargaining power greatily strengthened in relation to the SPD which captured only 42.9 per cent of the vote—that is scarcely more than 0.3 per cent more than in the 1978 elections By contrast, the FDP gained 2.7 per cent on the 1976 result.

The tears, some crocodile and some real, were being shed and repressed at the headquarters of the Christian Democratic Union, the Opposition party that managed only 44.5 per cent of the vote—that is, over 4 per cent down on its 1976 result and its worst result for 30 years. To some sections of the party, defeat has one redeeming feature. It has sharply reduced the influence of Herr Strauss, the Bavarian premier, on the running of the party. Herr Strauss for some two

decades had nurtured ambitions of being Chancellor but was unable to win over the party from his strong but narrow Bavarian power base. Eventually, after threatening to with-

Chancellor Schmidt and Foreign Minister Hans-Dietrich Genscher in happy mood after their election victory

214

over serious differences. Herr

Genscher has already moved to. defuse one potential source of

conflict by asserting that he will not be demanding a new Mini-sterial portfolio for his party.

The FDP already has four

important Cabinet posts: Herr

Genscher at the Foreign Ministry, Count Otto Lambs-

dorff at the Economics

Ministry, Herr Baum at the

Interior Ministry and Herr Josef

Nonetheless, the following

ruptive to the coalltion in the

would like to introduce a special Bill guaranteeing the

maintenance of strict capital-

Ertly at Agriculture.

Election results for the main parties

(Rumber of seats and percentage of vote)

draw the support of the Bavarian Christian Social Union Party from the CDU, it was decided last year that he should be the official opposition challenger to Chancellor Schmidt. His chances were never great but a series of tactical errors and his inability to rally the whole of the opposition behind him made for almost inevitable

The blood was real enough, creating a shocking and grisly creating a shocking and grisly coda to a dissonant election campaign. A bomb explosion at Munich's Oktoberfest beer festival killed 13 people and injured over 200—the worst terrorist attack that post-war-Germany has known Extreme Richtsuffger in helieved to Right-wingers are believed to have been responsible. Herr-Strauss, as Bavarian Premier. interrupted his electioneering to visit the scene of the disaster. Partly ont of anger, he reacted in precisely the wrong way. He thrust the explosion into the election campaign, accusing Herr Gerhart Banm, the Federal Interior Minister, of being indirectly responsible for such terrorist activity—he was soft on terrorists and had destroyed the morale of the police, Herr Strauss said.

It was precisely the wrong thing to say so soon after the tragedy and, coming only a week before the Elections, it pust have helped to persuade a considerable number of bovering Christian Democratic coming legislative perind. supporters to stay at home • Workers co-determination in rather than to vote for him. the steel industry. The SPD

Uncontrolled

parties were quick to point out labour parity in the Boardroom was typical of the "unprediction of the Mannesmann steel and able and uncontrolled" able and uncontrolled responses of Herr Strauss when under stress. How could be be allowed to take over the charge of the country? That was, at any rate, the main tennr was at any rate, the main terms of the SPD's campaign which centred on the slogan. Stap Strauss." The slogan, it emerges from post election analyses, helped to mobilise an unusually high proportion of the 3.6m first-time voters, many of whom were SPD supporters.

But at the same time some 500,000 SPD voters concerned at the polarisation of the cam-paign and about the Left-wing of the SPD—drifted to the FDP. This has become known as the "Schmidt-Genscher" factor many voters who simply wanted a continuation of the Government of the centre split their votes (Germans have two votes) between the two parties.

The return of Herr Schmidt and Herr Hans Dietrich Genscher, the Foreign Minister and FDP chairman, means that Bonn's foreign policy will essentially continue on the same tramlines as it has for the past four years. Dialogue with Eastern Enrope and Moscow will still play an important role, the need for strategic arms talks on medium-range weaponry will still he a foreign policy priority, the strong relationship with France remains unshaken (always given that President Valery Giscard d'Estaing is re-elected next year) and Germany is as dependent as ever many is as dependent as ever on the U.S. nuclear umbrella. If anything, the Chancellor bas won a little more flexibility in his foreign policy dealings—at a time when other major countries are either frozeo in election campaigns themselves or have stumbled against the boundaries

of their power. But the shift towards the FDP In the current complexion of successful government and the Coalition may make for throw in its lot with the difficulties on the domestic Christian Democrats. Front. Already at the end of the last legislative period there of CDU strategy in the wake of on for ever and ever. Would were signs that the reservoir of Herr Strauss's departure common interest between the appears in have become so two parties was beginning to attractive to the Liberal Free

percentage points away from

tions of the FDP programme would fit in quite bappily with that of the CDU. Count Lambsdorff's determined market-orientated economic policy is quite sympathetic aections of the CDU (indeed some members of the CDU are actually to the Left of Count Lambsdorff). Should the FDP fall increasingly under the wing of Count Lambsdorff and away line of Herr Baum, then a switch of partners could become

a logical possibility.

Finally, now that Herr
Strauss, a Right-winger, bas
edged off the stage and returned the steel industry. The SPD to Bavaria, the strong Liberal Conservative faction within the CDU will clearly have its day. The main candidates to become next opposition challenger to Chancellor Schmidt are:

mann had been hiping to escape the strict parity regulations by merging its pipe and steel divisions. The FDR opposes a special law, argues that a company has the right to re-structure and has warned the SPD against clubbing together with parts of the CDU opposition to push through the law. The situation may be defused if the Metal Workers' .Union and Mannessmann can reach a compromise agreement over the next six weeks. . How . to .save Government

money: The theme of Slate indebtedness was made into one of the few effective election issues by the CDU and the Coalition is confranted with the problem, in its early months of rule, of how to sava money in the drafting of the 1981 budget. The SPD favours, among other things, cutting subsidies to farmers (an FDP Ministry) while the FDP would like the Research Ministry (in SPD hands) to pare some of its future investment plans.

• The Coalition parties also have to agree on the delicate issue of old age pension increases. The SPD favours a use in pensions linked to the increase in gross salaries (as do the Christian Democrats) while the FDP backs pensions linked

Switch

These issues will only become critical for the Coalition if the SPD decides to vote with the Christian Democrats and thus stampede their junior partner. This question seems to be the only nne at present that could persuade the FDP to abandon ship before the next Elections in 1984. On the whole it is too dangerous for a small party like the FDP to switch from a

The new Parliament will, of CDU recorded its best result predictability? They, at least, course, given the Coalition considerable impetus which will Adequer—48.6 per cent of the political scene has to be watched belp, at least at first, to smooth vole—it was still two clear carefully in the years to come.

218

Second, it is evident that por-

 Dr. Ernst Albrecht, Premier of Lower Saxony. A gifted provincial politician who opposed Berr Strauss for the Chancellor candidate position last year. He faces State Elections in 1982 and will have in focus on winning those before declaring himself a contender again. His talented Finance Minister, Merr Walther Leisler Kiep, is now active in Bonn and this may work to the benefit nf his former chief. Dr. Kohl had backed Dr. Albrecht's Chancel-lor .bid to be Chancellor-candidate of the CDU.

Dr. Gerhard Stoltenberg.
Premier ef Schleswig-Holstein.

Closely identified with Herr Strauss during this summer's Election campaign, indeed be would have been Vice-Chancel-Inr and Finance Minister under a Strauss Government, be too faces a State Election in 1982 and it is by no means certain that he will win. If he does, then he may receive the backing of Herr Strauss's Christian Social Union in the race to be Chancellor-candidate. Herr Stol-tenberg is a North German Protestant and would probably need a bridging element to the South German Cathnlics—the explicit support of Herr Lothar Spaeth, Premier of Baden Wuerttemberg, for example — before being able to integrate the

But despite the bevy of ambi-tious regional chieftains anxious to tilt at the Chancellor, the CDU faces an uphill task in trying to upset the Coalition. For one thing, it is not clear that they have exorcised Herr. Strauss for once and for all Should he revive his plan to split the CDU from the CSU. the Opposition would be in deep trouble yet again.

But much can change in four-years and all votes of confidence for the SPD-FDP Coalition seem to be based on the premise that Chancellor Schmidt will carry even a moderate successor to Herr Schmidt — Herr Hans Jochen Vogel, the Justice Minister, for example, or Herr Hers: And the Defendance two parties was beginning to attractive to the Liberal Free Jochen Vogel, the Justice dry up and certainly that interparty communication was poor. On at least two occasions, the Coalition lost important bills last summer because no last-minute agreement could be reached between the SPD and FDP.

The new Parliament will of CDU recorded its best result predictability? They at least

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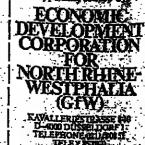




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The state of the s

Downturn could signal deeper problems

THE ECONOMY JONATHAN CARR

THE WEST German economy began this year with a bang but is ending it in sombre mood. The questions being asked are these: Is it facing the usual cyclical difficulties — something the Germans bave so often coped with successfully before-or do the problems go deeper, implying that the Federal Republic may slip down the international economic league

table in the 1980s? Take the emergence of a trade deficit in Angust. The figure was only a relatively tiny DM 133m -- based on exports of DM 24.2bn; and imports of DM 24.3bn and many countries would be delighted to achieve such result. But for the Germans it was the first monthly deficit on visible trade for nearly 15 years. To make things worse, it heavily underlined a trend existing since mid-1978 and demon-strated in the accompanying

Fig. 1. While the visible trade surplus bas droppad rapidly (from DM 41.2bn in 1978 to DM 22.5bn in 1979 and to only DM 4.5bn in the first eight months of this year) the deficit on services and transfers (such as remittances

Fig.1 FOREIGN TRADE and

CURRENT ACCOUNT

1976 :77. 78 79 '80

home by foreign workers in

DM 17.6bn surplus in 1978 to a

DM 9bn deficit last year, and is likely to be about DM 30bn in

build up visible trade surpluses big enough, which more than off-

set its deficit on "invisibles."

even the most optimistic obser-

The Boun Government had said in January that it expected real growth in Gross National Product (GNP) of a "good" 2.5 per cent this year (after 4.5 per cent last year). For a time it seemed that this figure might prove a trifle low; real growth in the first quarter was no less

In the first quarter was no less than 5.6 per cent bigber than in the corresponding period of 1979. But in the second quarter the figure plummeted to 1.6 per cent new orders to manufactur-

cent, new orders to manufactur-ing industry fell sharply and the business climate worsened

Sectors of the vehicle manu-

facturing industry were first to show signs of singgishness, fol-

annual rate of 6 per cent in May and June—implying fairly early on that the original inflation projection for 1980 had been too optimistic. Since then thare bave admittedly been signs that the cost of living is rising less rapidly — and certainly any international comparison shows that the Germans have been doing relatively very well. But It is not always easy to con-vince the Germana themsalves of that fact;

Throughout this period the Deutsche Mark has continued to weaken-though that is not to say that it has become a chronically weak currency. No donbt the growing current account deficit has bad something to do with the trend. It is hard to say for certain sioce so many accepted truths about the relationship between the strength of a country's currency on the one band and its inflation rate and current account position on the other have been seriously challenged by events over the last few years.

But it is at least true that the halt to the long-standing upward surge of the Deutsche Mark has broadly coincided with West Germany's move out of current account surplus. Last year, admittedly, the Deutsche Mark appreciated slightly in nominal terms against the currencies of West Germany's main trading

Decline

But in real terms - that is, allowing for the relatively lower German inflation rate — it dld not appreciate at all. This year against sterling and the Japanese yen. The Denische Mark bas even fallen by close to four per cent since the start of this year against the rela-tively stable dollar, thus boosting the bill in Deutsche Mark terms, of dollar-priced imports. The most serious element there is oil, for which the Federal Republic is almost

Germany) has increased. The result is that current account plunged from a entirely import-dependent.
All this bas presented the
Bundesbank — the independent central bank - with a major dilemma. It has sought through high interest rates to attract inflows of foreign capital and the red this year. Even after the first oil crisis of 1973-74 current account deficit by this route. It was an uncontroversial course so long as the domestic economy was performing strongly. Indeed it was clearly That is no longer so.

Word of the August trade
deficit emerged at a time when essential to prevent economic overbeating and still more vers had given up contesting the evidence that domastic economic growth was lagging. The Boun Government had said

The problem arose when the economy turned down—though foreign interest rates remained. high and the Bundesbank's interest in attracting inflows of capital through rates similarly high remained as great as ever. Inevitably some voices in business and in the ruling Social Democrat Party (SPD) began to complain that the Bundesbank over-emphasising foreign financing element and driving the domestic economy towards serious recession.

Be that as it may, the spectacle of a German central bank diligently trying to attract movement into the Deutsche a movement into the Deutstoc Mark to belp plug a bole in the current account is certainly a

It would not be bard to taka all the evidence presented so far, note that West Germans are novel one.

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3.7 per cent compared with 3.5 picture. The present trade per cent in the corresponding figures would indeed be cause for concern if they offered prof that West German exports were seriously loosing ground on Thus despite that boost to

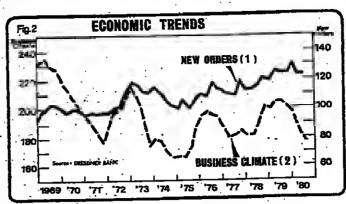
Thus despite that boost to the economy early in the year, only about 2 per cent growth in GNP is likely to be achieved.

And it has long been clear that Bonn's hopes of an inflation rate of about 45 per cent this year (after 41 per cent last year and only 2.7 per cent in 1978) cannot be fulfilled.

The cost of living rose an sn annual rate of 6 per cent in May of annual rate of 6 per cent in May of ill going up by not less than oil) going up by not less than 18.5 per cent. Exclude the price factor and it emerges that in real terms exports grew by elgbt per cent — faster than imports, which increased by a real six per cent. There is not much sign of a lack of German competitiveness there, whatever the nominal rates may seem to imply.

Competitive .

What comes next? According to the respected IFO economic institute of Munich, the growing downturn in Western economies will also bring some fall in raw material prices. Blg stocks of oil in consuming countries, as well as energy-saving measures, should belp prevant a sharp rise in oil prices (barring a Middle East catastropbe - one key assumption on which almost every economic projection has small. alas to be made). This will help keep the German import service



] Yolume of orders for industry, se "Business climate" barometer published by the IFO institute for bonomic Research in Munich: businessmen's evaluation of current

growing gap between Germany's fairly low inflation rate and that of competitor countries, should belp keep German goods competitive. Furthermore, the Western recession is likely to move in phases, with some countries emerging from it as others enter. Thus the danger of a massive setback to Germany's main export markets simultaneously seems fairly

All this, combined with services deficit in 19g1 somewhat smaller than this year's, On the export side tha rela- should bring Germany a larger less, is that Germany takes

tive weakness so far of the visible trade surplus next year Deutsche Mark, combined with and a markedly smaller current the large and in some cases account deficit. In these circumstances there is a reasonable prospect that the Deutsche Mark will strengthen, further depressing the import bill and belping to reduce the imported element of inflation.

In other words Germany in a year's time will not be fully back on the familiar virtuous circle of a very hig current surplus and a very strong Deutsche Mark it knew a decade ago. But neither will it be in the increasingly vicious circle pessimists prophesy for it.

One key condition, none the

reduce markedly its dependence on imported oil. This subject is dealt with in detail elsewhere in this survey. Suffice it to say here that this year Germany will probably be importing slightly less oil (crude and products together) in volume terms than it did in 1973; But it will be paying close to DM 70bn for it compared with about DM 15bn before. Put another way, this year the oil bill will total about 5.4 per cent of GNP against 2.5 per cent only two years ago.

This is a danger but also a challenge which, if accepted, could be a major belp in keeping Germany in the top competi-tive rank of industrialised nations. It has long been clear that the Germans have been able to sell their products in bnge volume on world markets even when the price has been somewhat higher than that of a competitor.

The reason why is that they have often been able to keep themselves a nose abesd of other nations technologically. because orders are fulfilled punctually and because they provide reliable after-sales ser-vice. The trend throughout the Western industrialised world— and beyond—towards big investment in energy savings and oilsubstitution is one from which the Germans now stand to gain enormously.

That goes in particular for the electrical and mechanical

stronger steps than hitherto to engineering sectors—two of the pares bourly major contributors to Germany's economy and export effort. But it is also true for the services sector—witness the rise of the advisory services on the increasingly complicated question of which new technique is best suited to solve which specific energy problem.

The energy crisis baa of course brought difficulties too, bence the plight of some of the German vehicle companies. But look at the benefits Volkswagen, for one respend because it for one, reaped because spotted the market trend towards energy-saving quickly enough and took appropriate

System

The German "social market." economic system belps bere. It encourages relatively rapid change to meet a new challenge—though this does not mean there are no State sub-sidies or that market forces are in fact as strongly in play as many Germans often suggest

Two outstanding questions remain. First, even good products delivered on time could be-come prohibitively expensive. Are the Germans pricing themselves out of world markets becaose of rising wage costs in particular?

released study A study released by Dresdner Bank this month com-

productivity in Germany and other countries and contains a table of competitiveness based on wage costs per unit of output. The upshot is that over the last decade Germany has become alightly more competitive (by alightly more competitive toy
this measurement) against
Belgium, France and the
Netherlands, slightly less so
against the U.S. and Britain, and
has roughly maintained its
position against countries such
as Japan, Sweden, Italy and
Spain

The message is that the German situation is not worsening as dramatically as some suggest. But there is absolutely cause for complacency

The answer to the first question leads inevitably to the second. Will the relatively smooth relations between trade unions and management in Germany be maintained? This issue too is dealt with in detail elsewhere in this survey. It is true there are problems, among them the rise of a new genera-tion of trade union leaders who were not directly involved in the post-war reconstruction. There will certainly be new frictions which will be deeply deplored by most Germans. But a glance across its borders suggests that the Federal Republic will remain hetter off in this respect too than most leading countries
—perhaps all of them. by

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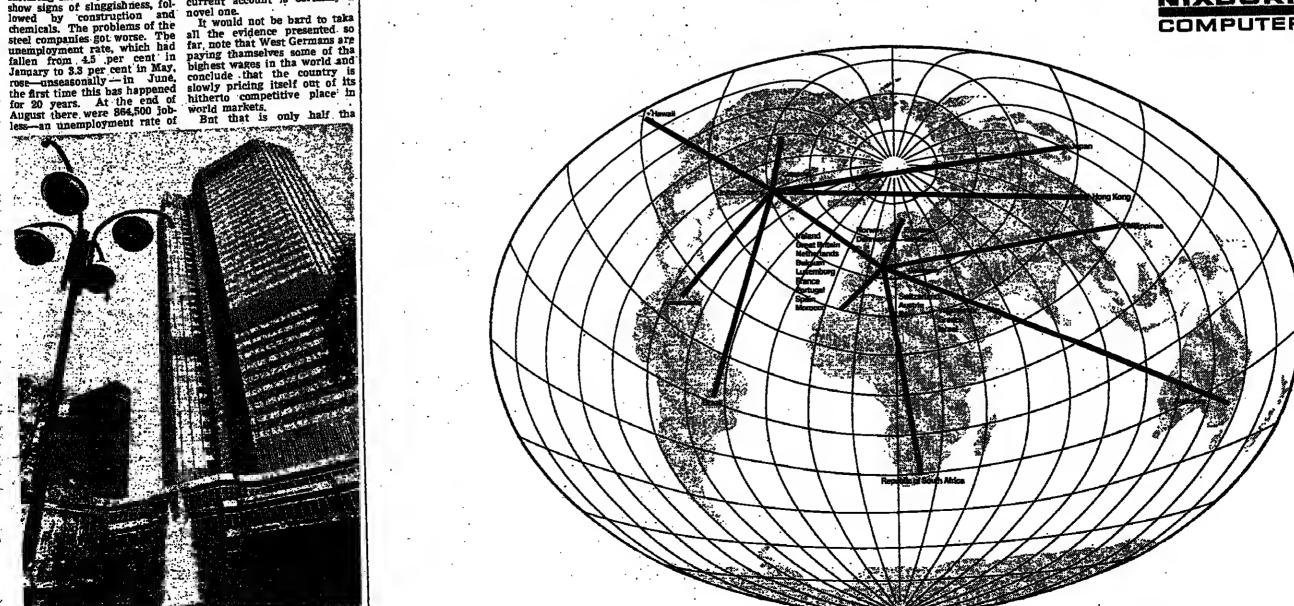
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IT IS sadly appropriate that a table of budgetary receipts and a table of budgetary receipts and expenditure is being used to illustrate this survey of West Germany's policy towards the European Community. It would be much more pleasant to report that the financial

aspect was of secondary imporance and that major political initiatives were in prospect. How nice it would be if Bonn

were ready to hrush the thick layer of dust from its copy of the Tindemans report on European union, or even to throw its veight behind the EEC reform action at the initiative of the French President, no less), but slas, most of the current evidence suggests the contrary. Money is at the heart of the matter.

Chancellor Helmut Schmidt's attitude to the identity of a new President of the European Commission, to succeed Mr. Roy Jenkins, is significant in itself. At one time he was toying with the idea that the Italian Trea-sury Minister, Signor Filippo Pandolfi, might be the man. When demestic Italian politics seemed to preclude this choice. he raised the usme of the former Dutch Finance Minister. Mr. Wim Doisenberg, Not that annointment of Invembourg's of his thinking was clear Financial problems were going to be uppermost-

and it would be wise to have a man as Commission President who had knowledge and practical experience of the field.

Ideal

And what, it may be asked, about Herr Schmidt's view that, ideally, every member of the Commission should be capable of holding a cabinet post in his home country? Might that not make for a singular clash of strong wifts when tricky financial issues, above all, were discussed? Perhaps so. At any rate Herr Schmidt has abandoned this view of an ideal commission" in favour of one in which one outstanding figure beads an efficient team-no more but, it is hoped,

devalued by its constant repetidevalued by its constant repeti-

further enlargement of the Community (to include Spain and Portugal) are almost inextricably intertwined. Bonn knows very well what it wants on the issues of hudget and enlargement, but is not yet certain how far to aim for a similar limit should he im-changes in the CAP (apart from posed on the net amount of supporting measures to cut surplus production—an aim to most European politicians have paid lip service for years while the surpluses

have grown). The Government has made clear that it wants a reformed EEC financial system "which does not one-sidedly place hurdens on just a few member states while others, which are economically no worse off, receive large net payments from the community."

It is not hard to see who oroposals made by the so-called Bonn has in mind. The accom-three wise men" (called into panying table shows the action at the initiative of the expected net contributions to, Budget next year. The first column shows the figures as they would have been had there been no agreement on Britzin's EEC Budget problem last summer. The column shows the position following that agreement.

There are three points to make, First, the net contribution of West Germany markedly increased while that of Britain has declined (although it remains fairly high). Second, France has moved from being a marginal net recipient to being a fairly big net contributor. Third, four countries fall within the Bonn definition of being "economic-ally no worse off" while being large ner recipients from the EEC budget. The Benelux states and Denmark. Those four thus have some cause to be shaking in their shoes. They could face an "unholy alliance" of the EEC's three higgest member states, all net contributors and all discontent.

Is such an alliance of the "big three" really on the cards? True, Herr Schmidt used to support the idea of a "triangle of power"—Bonn, Paris, London—on the grounds that hilateral Franco-German co-operation, though wholly desirable in itself, did not bring the optimal degree of stability in Europe. But that was before his growing disenchantment with Britain's economic policies and his gradual conviction that Britain wanted no part of such a European arrangement. Of

the net contribution of a member state should he extended thus to include Germany (as well as Britain), and perhaps posed on the net amount of any member state can receive? That would he one way of

limiting the extent to which West Germany acted as "paymaster of Europe." At the same time the Governmentat least the Chancellery, the Finance Ministry and Economics Ministry insists, often with frightening intensity, that the legal ceiling placed on the amount of Value Added Tax (VAT) the EEC can obtain

THE EEC BUDGET-1981 (Dm. m.)

Column "A" shows position as it would have been without the budget settlement with Britain this summer; column "B" shows how the position changed hecause settlement. Net contributions (minus)

and receipts (plus). -3,414 -4,965-5,371 -1,695Britain

+ 25 -- 891 +2,159 + 1,619Italy +1.707 +1.729 +1.506 +1.313Belgin m +1.406 +1.237 Holland +803 + 796Laxembourg +1.406 +1.370 Source: West German Finance Ministry

finance its Budget must not be raised. At present there is a per cent VAT ceiling, and Community expenditure will have risen to hit it hy 1982 at the latest.

The West Germans are not willfully denying the EEC funds they could raise without difficulty. The Bonn Government faces one of the toughest domestic savings programmes it has ever undertaken. Already some minor taxes are to be raised to help pay part of the last full term as Chancellor—extra bill caused by the settle—and he must be aware that he ment with Britain in the sum-will never be in a stronger mer. There is not much scopefor raising other taxes with the in the EEC. Second, in 1977 course, if Prime Minister Mrs. domestic economy flagging and virtually everyone was bemoan-Margaret Thatcher gave firm that means stringent belt ing the absence of major

griculture Policy (CAP) and about it the dangerous inno- the first course will be taken urther enlargement of the cence of an unexploded bomb. But it is also worth noting that a decision to increase the VAT Perhaps, suggests Bonn, the a decision to increase the VAT principle of an upper limit for taken by Brussels would need parliamentary ratification the member states and West Germany's case, support in the across party lines.

There are few signs that this support would be forthcoming That in turn implies that the is no course but to take firm measures to hold back the growth of EEC agriculture expenditure, which accounts for some 70 per cent of the Brussels Budget. Here, it is far from clear that France and West Germany are to accord.

The French have made it plain, in public and in private that they will not accept reform of the CAP: only adjustments to curb obuses. Herr Josef Ertl, the Bonn Agriculture Minister for the last 11 years and quite possibly fuffilling the same role for another four, is also against changing the principles of the CAP. The fear is that if this policy were fundamentally changed then the key achievement of the EEC in creating a common market for industrial goods would be threatened—with grave conse-quences for Germany above all

Enlargement

whether enough can be done to hald back expenditure withmu reforming the system itself. Past experience suggests in cannot. But. If this 17 so, see the Community afford to the new members, runing. demmes all bearing more conthern produce? The Germans none the less see enlargement as a political and, indeed, military necessity to help safeguard the southed flank of NATO.

One could hardly find a better example of the irresistible force and the immovable object in international politics. It would be fruitless to pretend a way ont of the mess is clear at present, but it is worth, in closing to recall two points.

Herr Schmidt has just come through a general election with majority—he is probably in his in 1981 the EEC is heading for otherwise and was prepared to one of its most difficult periods tallor its policies accordingly, one hesitates to use the word that would be a different Ministry who take what might a Franco-German initiative to devalued by its constant repetically.

It should be stressed there in the EEC; by the end of 1978 are some at the Bonn Foreign the decision had been taken on Ministry who take what might a Franco-German initiative to be called a more political establish the European Mone devalued by its constant repetically.

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Added impetus to maintaining a balance under restrictions

DEFENCE

ROGER BOYES

years ago he overcame lingering doubts and shed the Finance Ministry portfolio to take up his current job as German Minister of Defence. The example set by Chancellor Helmut Schmidt, himself a former Finance and Defence Minister, seemed to underline that it was an important stepping stone in the career of an

ambitious politician. But Herr Apel has rapidly discovered that in no other portfolio—not even Finance—are the options so tightly circumscribed, Germany's geography (its long border with Warsaw Pact countries), its history (which makes the non-stationing of purious wessens. stationing of nuclear weapons on its soil an important point of policy), its party political complexion (a sizeable part of the Social Democratic party was opposed to new theatre noclear weapons), its present financial state (a current account deficit this year of DM 20bn plus) and its strategic position, all these contribute making defence policy little more than a balancing act.

How, for example, does one maintain a balance between one's commitment to the NATO alliance, and specifically the U.S. with the need to maintain a dialogue with (and, at the same time, deter) the Soviet Union and Eastern Europe? It is not a static process; earlier in this U.S. election year, White

Paradoxically, the Soviet Union, in its curlously self-defeating a joint Naval Force to the traditional links with way, came to the aid of Herr Apel's frustrated defence of a permanent stationing of outside it and cult

Afghanistan aoddenly gave the Defence Ministry more leverage than it has had in years and german policy. The balance of not match up with Germany's power in the Gulf bad to be proven economic strength or restored (though by diplomatic rather than military means), forces had to be given more flexibility and defence spending that to be broated to meet the

Inners. German warships in the Indian
The Soviet invasion of Ocean. In short, the Germans
Ighanistan anddenly gave the see their defence role as essentially a European one.

The problem is that this relatively limited defence role does . had to be boosted to meet the assume a world leadersbip NATO target of a 3 per cent mantle without committing real increase. Left-wing critics itself to the responsibilities of of German defence spending—global defence that such leader-

GERMAN DEFENCE AT A GLANCE

| Military service | I5 mont |
|--------------------------|------------------------------|
| Defence expenditure 1980 | \ 38.85 Dmb |
| Total armed forces | (including 225,000 conscript |
| Mobilisation strength | 1.25m appro |
| Army | 335.20 |
| Navy . | 36,5 |
| Air Force | 106,0 |

modernisation plan — were West European union lifted tonnage restrictions on warship activity in the U.S. has been construction and new, poten-concentrated on trying to dispel tially expensive multinational this impression. In the first projects, such as the Franco-place, Bonn repeats the point German tank, were mooted.

a military superpower over- German officials also stress night. It may have an extremely that Germany views the NATO

U.S. to take the global defence temporarily winded, a supple duties and take the risks mentary hudget was drawn up while Germany merely shows to help beef up aid to Turkey itself willing to fill in the gaps and ease the strain on the left in its own defences by a German army's fuel costs, the sudden U.S. withdrawal, Much of German diplomatic

about the various limitations on But Germany has not become its room for manoeuvre. But in this U.S. election year, White House interpretation of what constituted Alliance solidarity seemed to change almost invasion of Afghanistan and the invasion of Afghanistan and the Polish troubles, talking with the East became even more difficult than usual.

Out of this weh of policy prerogatives, a coherent defence programme has to be spun.

In this U.S. election year, White hight and pave an extremely that Germany views the NATO alliance as a collection of countries with different, contributing tasks and not as a mirror-image of the Warsaw Pact. The German Alliance within NATO.

There is, for example, no of Labour." This means simply that it is pointless for European programme has to be spun.

outside it, and c hilateral military ties. There is no denying ever, that Bonn was worried about the ge of U.S. leadership. of Afghanistan, when defence terms, one of sequences of this was ing closer of the Frethe Germans in the Germans in matters. This, too, some

with Bonn's division of

pared to take only a that the know how was The German Defence appears to be prepared to ride these criticisms for sake of sealing the E German defence board

Maintaining the tredibil deterrence is the quinte the next few years as the s powers edge towards a round of strategic arms In December . medium-range missiles Europe many of the

Germany—but coupled the decision with the offer of arms control talks with Moscow. The Soviet Union promptly refused to start such talks as long as medium-range weapons were due (the first will not be deployed until 1983) to the stationed in Europe Kremlin line was, it

CONTINUED ON

مكنامن الدَّجل

Problems more complicated than the answers

FOREIGN RELATIONS

JONATHAN CARR

West Germany's "Ostpolitik" in ruins? Is Bonn breaking Western Alliance ranks to intensify its links with the Soviet Union? Is its friendship with the U.S. seriously endangered?

These questions have all been ed-in the Federal Republic and ahroad—in these last diffi-cult months. The Bonn Government, which sets great store by the "firmess and predict-ability" of its foreign policy course, has naturally given reassuring answers to each one. But the situation has become more complex than either the questions or the answers imply.

Three examples help to show Earlier this month the East Germans sharply in-creased the entrance fees which West Germans and West Berliners have tn pay to cross tha border. Not only is the marked reduction in visits to

East Germany from the West.

severe strains between Bonn and East Berlin ond pushes into

doubt about why the new measures were taken. They believe the East German authorities fear the destabilising influence of a further, major that each side had something the influx of Western visitors while other needed. That remains true fear for the achievements of a the newly independent lahour —even now. movement continues its struggle in neighbouring Poland. Herr Schmidt hod already lost a friend and leader he admired when Poland's Mr. Edward Gierek was toppled from power by the labour unrest. Now hopes of an intensification in East-West German relations have been dashed too. Worse, it is assumed that the East Germans would not have taken so drastic a step without the approval of the Soviet Union. Some voices are, therefore, sug-gesting not simply that the Ostpolitik bas run into the ground but that a new Cold War is

Clearly that might yet be the

believe endangers their vital interests. But the last decade soviet Union and its Eastern is because of these questions European allies on the other. That many Germans have Yet they have generally heen overcome for the good reason that each side had something the other needed. That remains the deep and mixed feelings—admiration for the workers and other needed. That remains the controllable? It

Benefits

human contacts, and the reaettlement in the Federal
Republic of hundreds of
thousands of ethnic Germans
from the East The much more
distant aim is to help achieve so
great a relaxotion of tension in
Europe that the German people

financial nenents from the
finan Europe that the German people. will be able to unite in free selfdetermination.

No one thinks the realisation of that aim is just around the corner, and the Polish events in underline

West Europe he maintained when a Communist dictatorship the far distance a long-planned, of Ostpolitik has shown that for and oft-postponed, meeting between Chancellor Helmut there has been at least o half-domestic opposition? Can a Schmidt and the East German Leader, Herr Erich Honecker.

The West Germans have little doubt about why the new Constitution of the Ostpolitik has shown that for relaxes its hold enough to allow at least some elements of a thorough domestic opposition? Can a more flexible situation, which is repeated difficulties between after all a key aim of the Ostpolitik has shown that for relaxes its hold enough to allow a the position? Can a more flexible situation, which is repeated difficulties between a fitter all a key aim of the Ostpolitik has shown that for relaxes its hold enough to allow a the position? Can a more flexible situation, which is after all a key aim of the Ostpolitik has shown that for relaxes its hold enough to allow a the position? Can a more flexible situation, which is after all a key aim of the Ostpolitik has shown that for relaxes its hold enough to allow a the position? Can a more flexible situation, which is after all a key aim of the Ostpolitik has shown that for relaxes its hold enough to allow a the position? Can a more flexible situation, which is a first properties and the control of the Ostpolitik has shown that for relaxes its hold enough to allow a the position? Can a more flexible situation, which is a first properties and the control of the Ostpolitik has shown that for relaxes its hold enough to allow a the position?

> The benefits from Ostpolitik for the East are a similar mixture of the concrete and the For the West Germans the theoretical. East Germany has immediate benefits have lain in pained marked economic and gained marked economic and financial henefits from the

> > For Moscow, West German industry and technology has been important—in some cases crucially so—in fulfilling key elements of 'ts economic plans. No doubt the Russians toy with the idea that the Federal

after a decade of Ostpolitik ontcome if the situation in dilemma of the Ostpolitik. How Republic might be detached so dependent on Soviet conthem if the negotiations it ever the spectrock of a West during which these contacts had Poland develops into a crisis can stability within Eastern from the Western Camp, at tracts (and raw materials) that offered to Moscow came to German Chancellor (with some soared, it also means new, which other Warsaw Pact states Europe and between East and least they would hardly be they cannot afford to stand with nothing. A dangerous dead-flanking help from the French Severe Standard Poland Control of the Severe Standard Poland Control of th buman if they did not bave that the West against Moscow when hope. But the realisation of such an aim seems, judging by present attitudes, to be markedly less realistic than the German bope of unity.

Gesture

Not everyone would share that view—either in the West io general or in at least one currently influential part of the U.S. administration. Herr Schmidt's visit to Moscow on June 30 and July 1 for talks with the Soviet leader, Mr. Leonid Breahney, can easily be interpreted as a gesture which helped the Russians out of the international isolation caused by their invasion of Afghani-

During the same visit the signature (albeit at relatively low level) of a long-term Soviet-West German economic cooperation accord, gave many cause for unease. Were the

the international situation seemed to demand it?

that Herr Schmidt's Moscow visit had relatively little to do with Afghanistan. It hod a lot to do with the problem of intermediale - range nuclear missiles, those which can hit virtually all Western Europe direct from Russian territory. This balance of territory. interests was not clear to everyone when the visit took place. However, Herr Schmidt could do precious little about Afghanistan in Moscow, beyond strongly and publicly condemning the invasion, warning of the dangers for detente and urging that Russian troops he withorawn. But he could—and did-bring progress on the

missiles issue. The Soviet Union agreed to begin talks with the U.S. on the question, without insisting that a NATO decision of last December 1. cause for unease. Were the question, without insisting that Germans really going ahead with "husiness as usual" ber first he rescinded. Under the despite their decision to boycott that decision the Western Afghanistan os the U.S. had requested? Have they become siles of its own, and 10 install ber first he rescinded. Under that decision the Western Allance agreed to produce intermediate-range nuclear mis-

lock then developed, with the Russians refusing to lalk and the U.S. highly unwilling to do The first part of the answer is so because of Afghanistan, Herr Schmidt set out to break that deadlock—not because Afghanistan did not matter but because European interests above all would be vitally affected by o further upward spiral of the nuclear missiles race. Of course, none of that means that the Soviet-U.S. talks will definitely result in agreement, but what could be done by Bonn and the Europeans on the issue has now been done.

> The second and economic part of the answer is that the West Germans are not, in general, vitally dependent on their Soviet and East European trade, although some industrial sectors would suffer considerably if a total embargo were imposed. For example, in 1970 only 5.8 per cent of West German mechanical engineeriog exports went to the Comecon countries; In 1978 the proportion had exactly doubled. At 53 per cent chose the U.S.—present, the West Germans easily in the first place—folimport about 16 per cent of lowed by Fraoce with 14 per their natural gas from the Soviet Union ond, if a deal cur-rently onder negotiation goes through, that proportion will rise to a maximum 30 per cent. If the Soviet gas were then interrupted — for whatever reason—the Germans would face a major problem, but not a catastrophic one given their energy "mix" and the diversity of their supply sources.

But that is not the crucial point here. The West German Government is pledged to support the embargo on high techlogy deliveries to the Soviet Union, imposed by the U.S. after the Afghanistan invasion. It is also ready to support an extension of the list of the Coordinating Committee on East-West Trade (COCOM), which lays down which sensitive Western products should not be exported to the Soviet Union products to Moscow, simply on

That is the point at which political self-confidence. How- cumstances

German Chancellor (with some flanking help from the French President) prodding the two superpowers into talking to one another on the missiles issue is itself a novel one. It could almost certainly not have happened a decade ogo and exempli-fies well how West Germany's international political influence has grown to match its economic

Foresight

The relative change in the political weight of the U.S. and West Germany has been a far more important source of difficulty between the two countries than any personal irritations hetween Herr Schmidt and President Jimmy Carter. It raises a whole array of new problems which demand much foresight and patience on both sides of the Atlantic.

A recent West German opinion poll makes the point well enough. Asked which country they felt to be the Federal Republic's best friend, cent. Asked what was more unportant for the future of the German people, good relations with the U.S. or with the Soviet Union, 63 per coot chose the former and only 12 per cent the latter, in 1954 when the poll-sters put the same question, 62 per cent had chosen Washington and 10 per cent Moscow.

So far so good. But the question was also osked whether the Federal Republic should wholly support Washington on foreign policy or decide in some cases to go its own way. Here 30 per cent spoke in favour of unqualified support whereas 56 per cent wanted a case-by-case decision.

The conclusion lo be drawn from these results is surely not that the West Germans are becoming more anti-American, or pro-Russian-or even more neutral—but that they bave become more pro-German (or for security reasons. But it is perhaps more pro-European, the not ready to go heyond these data is not sufficient to make pledges to hor exports of other this clear). There was a time when the Germans virtually bad the grounds that such action to accept whatever U.S. policy might please the U.S. Governdemanded, grateful for Ameriment and win the approval of can help in rebuilding their country and for the U.S. defence shield. They are still grateful, That is the point at which but that is a long way from Bonn draws the line and that offering unconditional support is one measure of o new German for American policy in oil cir-

Added impetus

CONTINUED FROM PREVIOUS PAGE

the hands of those domestic 170 F-111 bombers stationed in opponents of the NATO deci-Britain and nuclear strike airsion in Belgium, Holland and craft on U.S. carriers in the Germany (where the Social Mediterranean. But what if the Democratic party congress, after considerable soul search-

This has had o degree of success in Belginm and Holland bnt, as far as Germany is concerned, the invasion of Afghanistan has effectively quelled most murmurs of discontent. Moreover, when Chancellor Helmut Schmidt broke the ice surrounding the Soviet Union this summer he came back with the promise that Moscow would negotiate after all-providing the talks included forward-based systems.

This may prove to be one of

anne

tions

Russians want to include the submarine-based Poseidon waring, approved the NATO move). heads (actually olready counted
This has had a degree of in the unratified SALT 2 treaty) or the U.S. Phantoms based in Europe? The U.S. would then, no doubt, want to broaden the Soviet negotiating area to include a variety of modern Soviet aircraft capoble of hitting Western Europe. The list could expand almost endlessly and in the interim the Soviet Union could continue to place more and more SS-20s missiles in Western Russia so that the imbalance in favour of Moscow would rise disturbingly.



a medium-range missile agree- he a SALT 3 without a SALT 2? ment, heset as it is with definitions problems right from the victory-or rather the astonish- of Soviet action themselves. beginning?

Chancellor Schmidt's election

eginning? ingly good result of Herr But the immediata problem Schmidt's Liberal Coalition hothering the Chancellor and partner, the Free Democrats-Herr Apel is how to build an should strengthen his hand efficient form of consultation within the SPD. The intense into the forthcoming arms conthe sticking points in the coming for Chancellor Schmidt, who trol talks between Washington arms decision experienced last nuclear weapons on their soil allows these medium range "grey problem, too, of what forum is as long as arms control talks of two-year delay on its decision are being held. Even if such to accept 48 U.S. cruise missiles opposition to the new generation of theotre arms decision experienced last nuclear weapons on their soil year is unlikely to be repeated after all. Holland has imposed as long as arms control talks of two-year delay on its decision are being held. Even if such to accept 48 U.S. cruise missiles opposition does emerge, Herr while Belgium's decision now Schmidt will be oble to push oppears to rest entirely on the

took over six years to negotiote. ratified—a foct that is hitterly through his line with the aid success or otherwise of talk with How long would it take to reach regretted in Bonn. Can there of the FDP. This is partly Moscow. This is of real conbecause of his own obviously sincere wish to get talks started with Moscow and also because

> But one worry will be if the. smaller Allies, disillusioned by the slow progress on arms control talks, decide not to station the new generation of theotre

cern to Germany because it hos firmly pledged that it will not he the only continental European country to have the new weapons on its territory.

As the prospects for the arms talks become clear over the coming 12 months-will they become bogged down from the word "go"?—so will Ger-many's evolving relationship with its European NATO allies. Bonn may well find Itself growing more assertive, if only to ensure that it does not become isolated within the Alliance.

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14 - 22 March

IHM — 33rd International Light Industries and Handicrafts Fair - The Fair for amall and medium-sized Enterprises

29 March - 1 April 43rd MODE-WOCHE-MÜNCHEN International Fashion Fair 22 - 25 April

98th Congress of the German Surgical Society with Information Show 8 - 10 May COSMETICS 81 — 2nd International Trade Fair for Cosmetics, Health and Beauty Care

19 - 22 May INTERHOSPITAL — International Hospital Exhibition and 11th German Hospital Meeting

1 - 4 June LASER 81 OPTO-ELEKTRONIK Sth International Congress and Trade Fair

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IFAT — 6th International Trade Fair for Waste Treatment
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ISPO — Autumn — 15th International Sports Equipment Fair 17 - 20 September
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INFORMATION

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Immigrant population at record level

FOREIGN LABOUR

KEYIN DONE

THE SIZE of the Federal has this year reached a new halted as long ago as 1973.

Between 1974 and 1977 the total foreign population did de-cline slightly by around 180,000, but in the last two years it has headed up again to a record level. In periods when the economy has been expanding strongly, such numbers have been relatively easily assimilated, but there are now growing fears in West Germany that if unemployment problems start to grow the first to be hit will be the foreign workers.

They have long been regarded by many as a "reserve labour force" that could be employed in times of boom and more easily laid off when the economy started to run out of steam. More and more the authorities are realising, however, that this temporary workforce is taking on all the appearances of becoming a pernanent presence in the Federal

Republic.
Dr. Josef Stingl, president of the Federal Employment Office, warned receotly that foreign workers could find themselves forming a new unskilled labouring class in the Federal Republic. They are not necessarily the unemployed of tomorrow, but perhaps the pro-letariat of tomorrow. That is a sweeping remark, but I really do see this danger. They would

facing the authorities is more complex, however, than just the problems of the labour market. he arival of more and more foreign families coming to join husbands already working here combined with the birth of a generation of foreign workers'

children, whose only direct workers out precisely as family knowledge of their home coundependents. try comes from their parents' descriptions, promises to set formidable problems of social

The latest wave of would-be immigrants has occurred as a result of West Germany's very liberal political asylum laws. In Republic's foreign population the last two years there has been a surga of people from Turkey peak of 4.14m, despite the fact and a string of third world that the large-scale recruitment countries. Entreea. Somalia, of foreign workers (gastar- Afghanistan, Pakistan and India, beiter) to help fill employment turning up at German airports gaps in the booming West and border points claiming to German economy was officially be the victims of political repression According to the Basic Law of the Federal Republic, such people cannot be simply turned away: their petitions must be given a proper court

Overwhelmed

hearing.

The sudden flood of sucb "economic refugees" over-whelmed the established tribunal system with the result that cases were taking up to three or four years to be heard. During this period applicants were free to atay, under certain conditions, in Germany. The entry system has been tightened np in recent months and the flow of would-he "political refugees" has slowed considerably as a result, but the flasco of the summer months has clearly been disturbing.

Today, one in every 15 in the population of the Federal Republic is non-German, and the length of stay of most foreigners more than half have now been io West Germany for more than eight years-suggests that many have settled in the country for the long-term and are unlikely to return to their homelands. A study published recently by

the German Institute for Economic Research shows too that foreign workers from particular nationalities are sending less money back to their countries be employed as temporary wor- of origio than was the case some the movements accounted for kers and then laid off again at years ago, suggesting that family by family members. members are more often being The scope of the difficulties brought to Germany to live.

than 50 per cent higher than nationalities in among the native German popu-

Back in 1972 some 65 per cent of the foreign population were in employment, but with the growing number of wives and children present the proportion has fallen to only 49 per cent, much closer to the average for the whole German population of 43 per cent. The size of money transfers has been falling, particularly from the Turkish population. In 1972 the Turks were sending more money home than any other nationality, around DM 4,700 per worker.

By last year the Turks' transaverage of little more than DM 3,000 per worker, a figure easily surpassed by the Spaniards, Greeks and Yugoslavs in Germany who are still remitting sums from DM 4,200 to DM 5,000.

Total foreign worker payments out of Germany last year amounted to DM 6.4bn, according to estimates made by the Bundesbank, the West German Central Bank, and are an important contributor to the negative side of the Federal Republic's growing deficit on the current account of the balance of payments.

There has been, roo, a sharp turn-round in the halance of migration to and from Germany. Since 1978 more foreigners have been coming to Germany than have been leaving, a development brought about chiefly by movements of the Turkish and Italian popu-lations. Among the Italians travelling to and from Germany many were simply taking advantage of the freedom of labour movement granted by membership of the European Community and were coming to the Federal Republic specific ally to find work.

Among the Turks, however, very different picture emerges, with the majority of

What is disturbing for the German authorities is that in The birth rate among the many cities the concentration foreign population is also more of foreigners and of single neighbourhoods of the larger ladon, although it has fallen cities is threatening to create sharply, and an increasing pro- permanent ghettos, which can portion of foreigners in West only hinder the process of inte-Germany are present not as gration.

It is seen clearly in a city such as Frankfurt, which has the highest conecentration of foreigners of any of the larger German cities, In Frankfust every fourth person is non-German, but in some areas of the city, particularly around the main station and between the station and west port, virtual foreign ghettos have been formed where the proportion of foreign residents has already passed the 70 per cent mark.

The problem becomes most acute, however, in the schools. The city has more than 30,000 foreign children, representing fer payments had fallen to an about 23 per cent of the foreign population group among the city's German inhabitants accounts for only about 13 per cent.

The result is that some schools in the city have classes of more than 30, in which only a couple of the pupils are Germans. Teachers are confronted with classes where the children have nine or 10 different languages, and the city estimates that across the city more than per cent of the children starting infants school will soon be non-German.

The danger that Germany is facing for the future is that it will create a large group of second-class citizens, often denied the rights of full citizenship, severely disadvantaged in terms of education and training. for whom only be most unattracjobs in German society are available. The resentment that such conditions can arouse over the years and the danger of alienation clearly provide a fertile breeding ground for future discontent.

The majority of foreign workers have usually found themselves in jobs where there is an above average chance of being made redundant.

Foreigners have also found themselves mainly employed in sectors that are very sensitive to changes in the overall state of the economy. More than 60 Federal Republic to live and per cent of the foreign workers work. The regulations have are employed in manufacturing industry and another 10 per cent in the construction industry, to stay indefinitely still hinges Conversely, of course, some of these industrial sectors could barely function without their foreign workers.

At a company like Ruhrkohle, West Germany's main coalmining group, more than 15 per cent of the workforce are foreigners, but at some of its pits the company is almost



Foreign workers leaving the Opel factory at Russelsheim

at the coal-face. Some 12 per who have grown up in Germany cent of the country's construc- and bave done most of their tion workforce consists of schooling there, foreign labour, and foreigners also make up 13 per cent of the total labour force of manufac-

For many years the anthorities' policies towards foreign workers were clearly hostile towards making it possible for them to settle long-term in the been eased somewhat, however. since 1978, although permission on several factors such as the length of time already worked consistently, knowledge of the German language, adequate living accommodation for the worker and his family; and whether children of school-age have actually been sent to

turing industry.

Conditions for future full dependent on citizenship are being made the foreigners to work underground rather easier for young people training.

school

As the report from

German Institute for Economic Research makes clear, the political will to foster the integration of the foreign populations is now being expressed, but the facts hardly correspond yet to the hopes. "The situation today is characterised rather by fite formation of ghettos, by underprivilege, and in part by a lack of willingness on the part of both Germans and foreigners to integrate."

It is especially the young foreigners who find themselves caught between two cultures, and they are often further handicapped by lack of education. Some 20 per cent are not attending school regularly, 60 per cent do not gain their school-leaving certificate, and 50 per cent do not go through obligatory

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Leaders urged to take a more aggressive stance

UNIONS

ROGER BOYES

THE FINELY-TUNED relationship between West Germany's trade union movement and the country's employers has come in for a hattering over the past year, as both sides jostle for more bargaining power before this winter's tough wage negotiation round.

Both sides have been arguing bitterly over the maintenance of strict workers' co-determination rules in steel companies and over the use of the lock-out against striking workers. The co-determination row has also unearthed deep divisions be-tween the two Government coalition partners the Social Democrats and the Free Democrats, leading to an embarrassing pre-election conflict. In the event, the issue was put on ice until after the elections, taking some of the sting out of

But it would be misplaced to dismiss the latest turnoil in labour relations as simply a piece of election campaigning theatre. There are profound changes taking place in the structure of the German union movement which go far beyond party political haggling or wage round bombast In the first place there is

growing pressure on the aging leadership of the country's major unions to move away from their traditional consensual approach to a more aggressive stance. This emerged last month at the annual congresses of the IG Metal Workers' Union—the largest union in the Western world—at the IG Chemical Workers' Union and the smaller but influential Bank and Insurance Workers' Union. Repeatedly the criticism was heard that the union leadership had grown soft partly because of years of Social Democrat-Free Democrat rule. The union's natural leanings towards the SPD means, claimed the union critics, that the leadership had muffled their wage claims in the "national interest," ignoring the interests

of their representatives. These criticisms have considerable substance—last year IG Metall, which usually sets the pace for the rest of the union movement, put in claims for some 10 per cent but ended up settling for between 6 and 7 per cent and the rest of the country

followed suit. The union leadership appeared to have accepted the employers' argument that German labour costs were among the highest in the world and that further wage burdens would lead to a fall in employ-

But this line of reasoning had

only a limited appeal for the grassroots membership who have seen their fuel bills soar. Regional activists called on the union leadership—especially in IG Metall—to press for a special "fuel supplement" in addition to the normal wage increase. However, tha union leaders, after consulting with the Bonn Government, rejected these appeals.

Not surprisingly then, dis-illusion with the union leadership has crept in among the rank-and-file. The old generation of leaders—Herr Engen Loderer of IG Metall and Herr Karl Hauenschild of IG Chemie—have mada it clear that they have entered on their last terms of office.

These men helped to estab-lish the re-constituted union lish the re-constituted union movement after tha war, were involved in the early implementation of the worker-in-the-boardroom legislation and are close to politicians like Herr Herbert Wehner, floor leader of

Critical

They are essentially men of consensus, while the up and coming generation, best symbolised by Herr Franz Steinkuehler, the combative regional union chief in IG Metall's Baden Wuerttemberg district, have sharply critical positions towards the Government and

towards the Government and the employers.

Herr Steinkuehler, for example, has been pressing the IG Metall leadership to end the "pilot region" way of aettling wage conflicts. The pilot scheme effectively means that the first IG Metall district to settle with its regional employers sets the guidelines for most other negotiating districts. But as

the central leadership often strongly influences the decision of the first district, settlements almost always end up has moderate wage increases. : 186. The unions' particularly tough line on workers co-determination (Mitbestimmung) has to be acen in this context. The union

leaders—many of whom were involved in implementing the first 1951 law in coal and steel concerns—are auxious to prove to the radicals within the unions that no concessions will be made to the employers. This does not of course point to a quick solution of an extremely complex and controversial issue. The root of the current dis-pute is the plan of the Mannesmann concern to merge its steel and pipes divisions and thus save, it says, some DM 50m a year through rationalisation. The problem is that such a merger would free Mannesmann from having to comply with the 1951 co-determination law which provides for strict parity

the supervisory boarda of steel and coal companies. The move would instead put Mannesmann under the jurisdiction of a far more flexible 1976 law which provides for Mithestimmung in all companies (except coal and steel concerns the SPD, who were active when the Federal Republic was parity but gives the casting vote to a representative of the shareholders and provides that at least one representative of management has to be included

between labour and capital on

 $\mathcal{H}_{0, (\pi_{0})}$

 $\{a_{i,j+1},$

in the workers' delegation. The unions were never happy with the 1976 law and fear that as a consequence of the Mannesmann move it will be easier. For steel companies, for example, to

reduce their workforces. But underpinning the union case are both tactical and symbolic considerations. The symbolic aspects is that the Mitbestimmung regulations were the first real test of union strength in post-war Germany. the first real victory for organised labour at a time when workers had lost their set-

> CONTINUED ON NEXT PAGE

WEST GERMANY'S AGEING UNION LEADERSHIP

The age structure of the 105 executive board members at the head of Germany's 17 main unions: 9 are younger than 40

22 are between 41 and 50 years 71 are between 51 and 60 years 3 are older than 60

wadata wahaali samili lalamenik.

Key factor in the nation's economic development

TECHNOLOGY

ROGER BOYES

ONE OF the more noticeable ideological gulfs in the new Social Democrat/Free Democrat Government centres on the German economy's ability to respond to shifting market demand by quick innovations. How far should the State help companies to research and develop new products and thus make them more internationally competitive in troubled times?

The views of Count Otto Lambsdorff, the Economics Minister, have been known for some tima and indeed are etched on the hearts of his Liberal Free Democrat Parllamentarians. "Market forces," he said recently, "are not as hind to the future as some people would have us helieve." "Some people," almost certainly embraces his Cabinet colleague. Dr. Volke Hauff, the Research and Technology Minister. A left-inclined Social Democrat. he helieves that husinesses should be financially aided and encouraged to innovate by the State, especially during an economic slowdown. Employ-ment levels have to be main-tained along with competitive-

The conflict is not as stark as it at first seems. Both Ministers agree that German exporters are facing hard competition (German productivity is strong but the combination of high wage and raw material costs, plus social henefits, has seriously hordened small husinesses) and cheap imports are increasingly penetrating traditionally strong German Industries (optics, cars) which have not reacted swiftly enough to changes in demand. Both Ministers agree that companies' ability to introduce and adapt new technology will be one of the key factors in the economic development of the

Innovation

dispute, or rather whether the Ministry is really focusing enough on techno-logical innovation or whether it is issuing tacit forms of subsidy to prop up old industrial struc- fastest tures. The Economics Ministry ls not opposed to the use of five of the largest R and D subsidy, but it distinguishes between "good" subsidies those used to modernise and rationalise — and "bad" subsidies-those almed simply at maintaining capacity in industries that are stuck in the middle of structural crises (steel, for example).

A clear case in point was the granting this year of over DM 200m in soft loans—partly from the Research Ministry, partly from the Provincial State

steel company, to help finance new plant. Critics of the Research Ministry, including rivals of Hoesch, complained that Hoesch, should actually have modernised several years ago and financed the changes itself (just as other steel com-panies had). The Research Ministry was thus distorting internal competition on the steel market, it was claimed.

If the pre-Election Christian Democratic arguments are to he Ministry has thus become a creeping Socialism. quietly pushing forward the State's infinence over industry. However, the figures give a rather different picture.

The Research Ministry's proposed spending this year is DM 6.17bn (np 11 per cent on 1979) and about 45 per cent of this has heen allocated to support scientific institutions, both at bome and abroad. That leaves about DM 3.3bn for research and development projects, about DM 2.3bn of which goes towards German husiness.

Of course DM 2.3bn is a substantial sum hut it has to be compared with the R and D sums drawn from private industry. Thus Siemens, the such as the machine tool electrical group, spent DM 2.7bn industry, with margins squeezed R and D—90 per cent self- at home and hit by Japanese

R and D in West Germany. Where the State can play a

role—and all sections of the Government are agreed on this —is to help the R and D budgets of smaller businesses. The Research Ministry simply does "silicon valley" (on the U.S. model) dedicated to the forindustry and thus has to rely on companies like Siemens, drawing their own conclusions about their commercial future, to finance their own R and D. But smaller businesses, which have a good record for technological innovation, are the ones that cannot adequately keep their R and D budgets buoyant during recession. R and D personnel are among the first to be cut;

first to be curtailed. Exceptions

There are, of course, exceptions to this rule and in general even small businesses engaged in the two main science-based industries-chemicals and electronics-keep their R and D programme up to strength. But it is traditional export earners

research programmes among the

GOVERNMENT RESEARCH AND DEVELOPMENT SUPPORT FOR GERMAN BUSINESS

| 1976 1500 | 1977 1600 | 1978 1960 | 1979 2200 | 1980 2300 |
|--------------|--------------|--------------|----------------|---------------------|
| 106 | 153 | 139 | 474 | 620 |
| 1 | 1500 | 1500 1600 | 1500 1600 1900 | 1500 1600 1900 2200 |

financed-in 1978-79. Altogether competition on third markets. more than DM 21bn was spent that are the natural targets for on research and development in West German husiness sector last year, with the money being drawn overwhelmingly from the resources of private

At first sight, a hreakdown of this spending seems to support Count Lambsdorff's contentions that following market forces does not necessarily mean ignoring the future. Thus, according to the German Science Foundation, the seven fastest growing industries between 1970 and 1976 included spenders. In terms of increased sales growth, the list was headed by the chemicals sector (which spent 4.7 per cent of its turnover on R and D), the car industry (5.7 per cent), instrument manufacture and optics (4.9 per cent), engineering (3 per cent) and the elec-trical-electronics sector (6.4 per cent). Including aerospacewhich is almost entirely dependent on State funds for its R and D hudget—these five

state R and D support.

Yet for a number of reasons Research Ministry aid to small businesses has not been applied very effectively over the past few years. Dr. Hauff points out that the amount of his budallocated to small busis has gone up from DM 96m in 1972 to DM 820m this year bnt, even so, many businessmen are very critical about the delays and methods involved.

The major criticism has been of the cumbersome bureaucracy of the Ministry and other Entre-Government bodies. preneurs who could have pot restrictive as far as financing two years are claiming that they is concerned.
often have to wait for four years But the oecause of the various committees which have to investigate claims for Government help.

The delay leads to added expense and fosters the notion that it is cheaper to go ahead without Committees and fosters the notion of the committee of the co sion are actually more likely to solution could lead sectors are responsible for over preneurs (BJU), an industrial years.

80 per cent of all industrial pressure group, claims that this destroys the main advantage of smaller companies in export response to changing demand and the ability to capitalise on

> The crude facts are that it is simpler to administer a single research project worth DM 30m with a large coocern that already bas an R and D infrastructure than to monitor 150 projects worth DM 200,000 each. This by larger companies become skilled at applying for herty research sums while smaller coocerns are deterred from doing so.

> The inevitable consequence of all this is that innovation is stifled. According to a finance specialist in the CDU, Dr. Lutz Stavenhagen, "Companies tend to settle for projects which they know will he approved today by the bureaucrats rather than what the market will actually want tomorrow."
>
> Research Ministry officials maintain that their assistance is

> maintain that their assistance is intended only as a pointer towards the type of Industrial R and D that it thinks desirable -towards energy alternatives aircraft technology, data proces sing. The problem, they say is not philosophical or strategic but rather financial. If it had double its resources for in-dustrial R and D it would be able to meet most needs of the

economy.

Yet there are a number of indications that Germany is Western countries in terms of technological innovation. One measure of this trend is the amount of licences and patents that are sold and bought by Germany. Recent figures issued hy the Bundeshank, the Central Bank, show that Germany is in deficit as far as licence trans German companies are buying in more know-how than they are selling. Most licences and patents were bought in the U.S. Switzerland and Holland, with chemical companies and elec-trical engineering companies buying the most. Most exported sales of licences — went to the U.S., Japan, Italy, France and developing countries.

The State is only one cog in the R and D machine and it is clearly unfair to hlame it too heavily for slow innovation. The banks, for example, once the traditional source of risk capital, ara hecoming their product on the market in new technological developments

expense and fosters the notion likely that the new Coalition that it is cheaper to go ahead Government will try to provide without State aid. But companies stuck deep in the recessions of the state of abandon the idea altogether. Interesting tug-of-war between The Federation of Young Entre- the parties over the next four

Different

For a company to evade the 1951 law, hits at the achievements of the current union leadership and thus nudermines their position vis-a-vis their much younger, much more radical membership The second union considera-

tion in the Mannesmann row has been the need to maintain a strong wage negotiating front as the German economy hegins to slow. Worker participation at supervisory hoard level generally helps in the formulation of wage claims—information about the state of a company percolates through to the union machine via the worker directors.

Worker directors are also in a good position to keap an eye on the possibilities offered by fringe henefits, an iocreasingly important item in the overall

The nnions have proposed a number of possible schemes to Mannesmann that would allow the group to have DM 50m without having to push through a full scale merger. Mannesmann has so far rejected these ideas and will discuss the issue during its supervisory hoard meetiog on Novembar 21.

Christian Democratic opposition parity in steel concerns hut gives shareboldars a slight edge in the hoard room.

Mannesmann were to fit com- that the union leaders are a fortably within its framework, cantious breed, careful that the However unions are deeply suspicious of this solution and there is still a great deal of horse-trading ahead.

The Mannesmann row, coming as it did only weeks before the elections, provided the SPD the union leaders no with an opportunity to reaffirm friend they can gat.

confidence after over a decade its strong links with the union workers parity laws have to stay intact—and the policy clearly paid dividends. In 1976, 57.8 per cent of union members voted for the SPD and all the signs are that this support was maintained in this year's elections.

Implications

There is a school of thought which suggests that the union leadership is fighting the wrong war. While it is clearly important to have a say in companies stuck in the middle of structural crises-steel and shipbuildingit is surely even more important that the unions secure a hold in rapid growth industries such as micro-electronics.

Snch a course would help unions to steer the course of wage settlements to an accept able level, it is argued. fledgling industries from the beginning, helping to chart strategy and watching carefully the implications for unemploy-

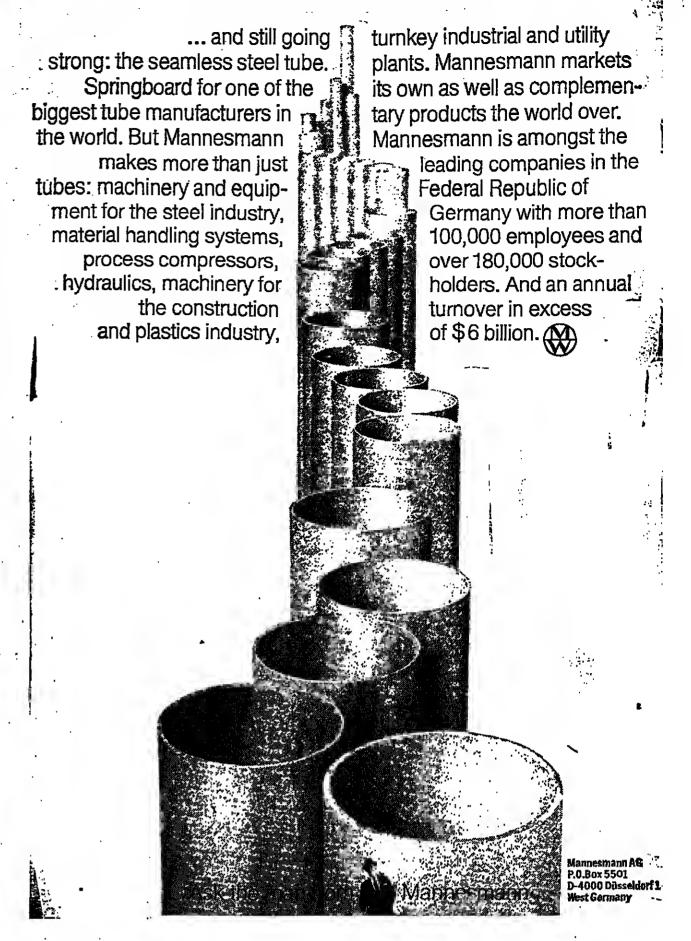
ment. Instead, say critics within IC Metall, the leadership is reliving the past, hanging on to past legislation rather than pressing for new laws.

meeting on Novembar 21.

That is a convincing line of one possible solution — argument, but it is equally surprisingly favoured by the understandable why the union leaders are on the defensive is that Mannesmann become The employers for example liable to yet another co- have this year won a case in determination law passed in the Federal Labour Court ruling 1956. This provides for strict in favour of their right to use the lock-ont.

The current union leadership is thus under siege from the A revision of the 1956 law employers and from within its would have to he passed if own ranks. Little wonder then country's economic limits are not exceeded in wage claims.
The alternative—a more aggressive approach—would probably alienate the Social Democratic Government and at the moment the union leaders need every

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ROI

Domestic answers to heavy dependence on imports

ENERGY

KEVIN DONE

WEST GERMANY 1s dependent for as much as two-thirds of its eoergy needs on imports and is therefore highly vulnerable to events in world energy mar-kets, particularly the world oil market. Last year, for the first time since 1965, the Federal Republic ran up a deficit on its current account of the balance of payments of some DM 10hp and the chief reason. DM 10hn and the chief reason for the shortfall was the huge rise in the size of the country's

In 1980, the price of crude oil has risen further and with it the size of the current account. ficit to an estimated DM 30hn. Nearly half of the country's energy needs are met by oil alone and with more than a doubling of the price of crude oil in the last two years the Federal Government in Bonn and the Bundesbank, the West German Central Bank io Frankfurt, have found that the economic hurdeos placed on the country by the magnitude of the oil hill are suddenly playtoe oil mil are suddenly play-ing an important role in under-mining their freedom of manoeuvre to steer the Federal Republic's monetary policies.

The Government's response has been to try to organise an energy policy is to try to re-energy policy that has as its duce the rate at which energy main theme the alogan "Away from Oil." hut it can bardly be said to have had any startling successes. Last year the Federal reached a new peak, exceeding

Government-induced oil saving programmes or how far it is a result of lower geoeral economic in the economy.
activity and kinder weather con-

The much slower economic growth in the second half of year means that Germany will have no problem improv-ing on its target of importing no more than 143m tonnes of crude in 1980. In the first half of the year total energy use was down by three per cent, nearly all of which was due to falling oil coosumption, which dropped by no less than 8 per cent.

The chief cause of the fall in oil use was the much milder winter, which brought a 14 per cent fall in heating oil consumption in the first six months of 1980 against the corresponding period of 1979. The Federal Economics Ministry also claims that energy-saving measures do appear to have had some impact on the industrial use of heavy heating oil, which fell by 12 per ceot in the first aix months of the year. Officials aay there are two main factors at work: industry is investing more in fuel-saving machinery, and at the same time switching to coal and gas-based processes.

Reduction

In the coming years the main goal of the Federal Republic's consumption grows in line with general economic expansion. In the years from 1960 to 1973 primary energy consumption Germany's Gross National Pro-

energy was again substantially bandle and much can now only higher than the general growth be produced through techniques

Apart from using this measurement of the efficiency of energy use, Bonn has also expressed the desire to move to more forms of energy other than oil to fuel future economic

At present West Germany relies on crude oil to provide no less than 50.7 per cent (1979 figures) of its primary energy, while other fuels play a decidedly more modest role. Last year, hard coal provided 18.6 per cent of the country's energy requirements, brown coal 9.3 per cent, natural gas 16 per cent, hydro power 1.4 per cent and nuclear power 3.4 per cent.

The use of oil has risen dramatically since the early 1950s. In 1950 it was still meeting only a tiny 4.7 per cent of Weat German energy require-ments (natural gas met the even more modest sbare of 0.1 per cent) but hy 1972 oil consump-tion had grown so quickly that it was providing 55.4 per cent of the country's primary energy requirements, the highest point it has ever reached.

Despite suffering in the last two years from the effects of 100m tonnes by the year 2000. rising oil prices, West Germany Capital expenditure of around has managed largely to smooth over most threats to its physical oil supplies and at the same time bas done much to move its Germany's dominant coal production dependence with the coal production of t dependence away from some ducer, estimates that a further suppliers in OPEC to suppliers DM 3on will bave to be spent to maintain existing mines. and Norway.

West Germany has a small amount of domestic crude oil

of 1973. It is true that this year relationship did improve but the of the country's oil required in use has actually started to Government must be coocerned meots, and there is little chance tonnes, which would give coal in restraining energy consumption.

The State is actively involved. levels.

> of enhanced recovery. Domestic natural gas produc-tion is more successful, meeting some 34 per cent of German requirements, but again there is little possibility of any significant increase in domestic pro-

Domestically West Germany has only one really important energy resource, coal, but this is extremely expensive to produce and it can only be kept competitive with imported coal later. and other forms of energy such as fuel oil and gas through a massive programme of Govern-ment subsidies. Last year state belp to the coal industry total-

gramme underway, the Federal Republic is hoping to boost coal output to a level of around Germany's dominant coal pro-ducer, estimates that a further

With a major investment pro-

Towards the eod of the cen-tury, coal could also be making some contribution towards meet-ing oil and gas demand if the Government is successful in its aims of promoting coal liquefaction and gasification technology. Feasibility studies for Wesr Germany's first commercial-scale coal gasification plants should be completed by the end of the year and plans for the first coal liquefication plants its most searching questions, will follow about nine months bowever, in the area of elec-

led DM 6.3hn in various forms programme that is heing spon-of assistance up from DM 5.3hn sored by the Federal Governled DM 6.3hn in various forms of assistance, up from DM 5.3hn sored hy the Federal Government in 1978, and this year it could prove to be even higher. The Economics Ministry is deeply concerned at the prospects of concerned at the prospects of the prospects of the prospect of the prosp having to meet an ever-growing torms of support from direct power generating capacity is in financial commitment to the grant aid to equity participation, but much of the effort of construction, while 16,797 MW contributions are putting a financing Germany's move into the effort of construction, while 16,797 MW contributions are putting a financing Germany's move into the effort of construction, while 16,797 MW contributions are putting a financing Germany's move into the effort of construction, while 16,797 MW contributions are putting a financing Germany's move into the effort of construction, while 16,797 MW contributions are putting a financing Germany's move into the effort of construction, while 16,797 MW contributions are putting a financing Germany's move into the effort of construction, while 16,797 MW contributions are putting a financing Germany's move into the effort of construction, while 16,797 MW contributions are putting a financing Germany's move into the effort of construction, while 16,797 MW contributions are putting a financing Germany's move into the effort of construction, while 16,797 MW contributions are putting a financing Germany's move into the effort of construction, while 16,797 MW contributions are putting a financing Germany's move into the effort of construction, while 16,797 MW contributions are putting a financing Germany's move into the effort of construction, while 16,797 MW contributions are putting a financing Germany's move into the effort of construction, while 16,797 MW contributions are putting a financing Germany's move into the effort of construction, while 16,797 MW contributions are putting a financing Germany's move into the effort of construction, while 16,797 MW contributions are putting a financing Germany's move into the effort of construction, while 16,797 MW contributions are putting a financing Germany in the effort of construction of the

The Federal Government has 14 potential coal-refining pro-jects under consideration, but it has warned that the plants will make very little difference to the country's overall energy supply position. Oil and gas products derived from coal will be available to meet only about 3 per cent of oll and gas demand per cent of oll and gas demand by 1990.

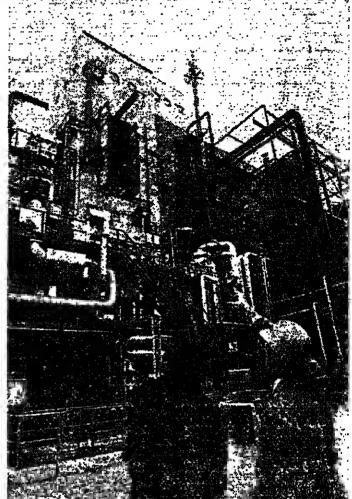
Domestic coal production may has been that state involvement be expensive, but it is the only should he kept to a minimum energy resource available in and that structural changes production, but it is only enough abundant quantities and the should be brought about market even the previous record year duct. From 1973 to 1979 the to meet just under 5 per cent Federal Republic's coal reserves forces. Price, for instance, is

The State is actively involved. bowever, in subsidising various forms of energy, especially coal, and in promoting research and development work. Last year alone it spent as much as DM 9.5bn on measures related to energy, 67 per cent went on subsidising coal production, 21 per cent on energy research projects and 9 per cent on encouraging energy saving.

bowever, in the area of elec-tricity supply and the future development of nuclear power. Support

Last year nuclear power stations provided 14 per cent of the ntility companies' electricity generation, but the delays in

The future role of nuclear energy in the Federal Republic has also been bedevilled by the inability of the authorities to push through a practical pronnclear waste and the re-pro-cessing of spent fuel elements. One of the basic tenets of ing nuclear programme will Bonn's energy policy to date permanently damage Germany's power station building industry, with the result that it will be unable to keep abreast of the



The pilot coal gasification plant at Dorsten, in the Ruhr; part of the Federal Government's feasibility study on replacing some of the demand for oil and gas with contributions from coal

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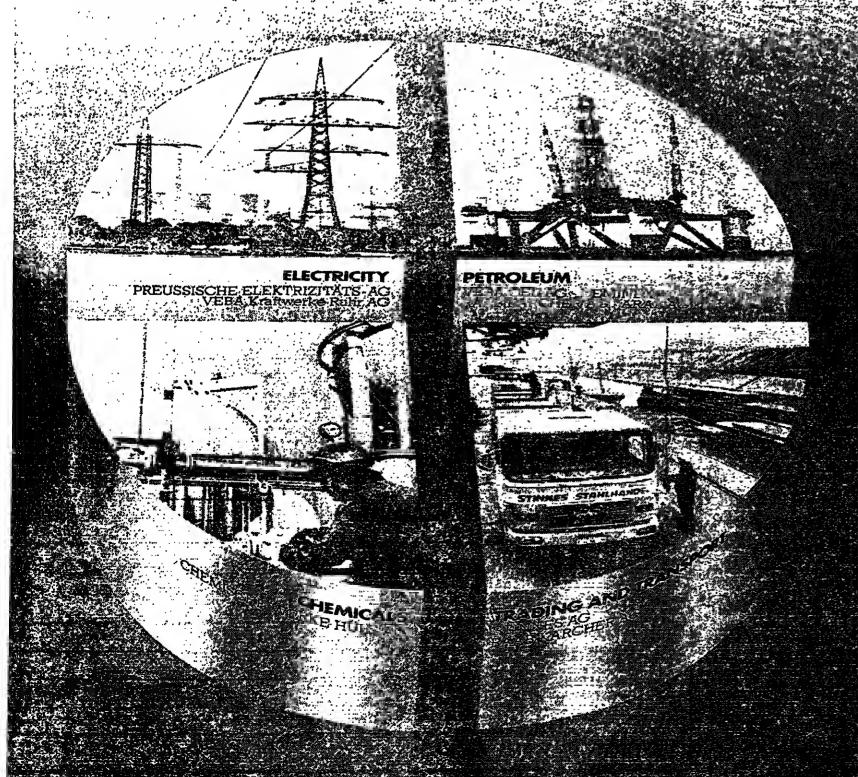
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Russian deal boost supplies

KEVIN DONE

MOSCOW'S DECISION to open formal negotiations with a West German-led consortium of European gas companies on a massive new natural gas project between the USSR and Western Europe signals a further major step in the development of West Germany's already overwhelm-ing dependence on imported energy. But it also represents one of the single most important boosts given to West German energy supplies for the late

making only slow progress in its policy of cutting back the Federal Republic's oil consumption through the increased use of coal and, to a lesser extent, nuclear power, imported natural gas has offered ltself as an invaluable alternative. One of the most positive results of Chancellor Helmut Schmidt'a visit to Moscow earlier this year was to open the way to formal negotiations on a new gas connegotianous on a new ges con-tract with the USSR, a project that could prove to be the higgest business deal ever reached between Eastern and

Westarn Europe. West Germany had been counting on boosting its natural gas supplies in the mid-1980s through the start of deliveries of gas from Iran and Algeria, but these bopes bave received nasty blowa in recent months through the revoluction in Tebran and substantial changes of policy in Algiers.

Alternatives

The rapid pace with which talks between the USSR and Western companies have developed since July are the most optimistic sign to date that alternative supplies could be available to fill the gap left by Iran and Algeria. The contract with Iran was signed as long ago as 1975, when the then government of the Shah agreed through the National Iranian Gas Company to supply some Ilbn cubic metres of gas a year to the Federal Republic, with deliveries beginning next year. Additional supplies were to have flowed to France and Austria with the gas being pumped across the Soviet Union by pipeline, but the project has been on ice since the end of 1978.

The quantities that were to have come from Algeria to West Germany were even larger. A number of customers had lined up to take Algerian liquefied natural gas (LNG) including Ruhrgas, the leader of the Western consortium in the talks with Moscow, Salz-gitter and Thyssen Gas, BEB. a joint affiliate of Shell and Exxon. Deutsche BP, the West German subsidiary of British Petroleum and Gasunie of Holland. Some of this list had completed all formal nagotiations and had signed a definitive supply agreement with Algeria, which was to bave supplied 17bn cubic metres of LNG a

year by tanker.

ahead with the project. Under the new project with Russia, Moscow has signalled its readiness to step into the breach by developing fields in western Siberia from which Western Europe could eventually draw as much as 40bn cubic metres of natural gas a year. More than a quarter of that would go to the Federal Republic.

Under arrangements already in force, the Soviet Union last year supplied West Germany with 10hn cubic metres, while another 11bn cubic metres went to Italy, Austria and France through the extensive European gas trunkline transmission system. The much higher level of supplies that is now being talked of would require an entirely new pipeline running some 2,800-3,100 miles and the entire project could cost as much as DM 15bn-DM 20bn.

Despite the strained state of relations between Moscow and the West following the Soviet invasion of Afghanistan, the Federal Government has shown little aign that it is reluctant to have to rely even more on Russian sources of energy to belp fuel the West German economy. The Bonn Cabinet decided earlier this year that the Soviet share of German gas supplies could be allowed to expand from the present 16 per cent to an ultimate 30 per cent. The key roles in the deal itself

will be played by two West German companies — Ruhrgas and Mannesmann - together with the Deutsche Bank, the largest hank in the Federal Republic. Ruhrgas. West Germany's leading gas importer and distributor has been striving over the last few years as a major priority to oiversify its natural gas sources, and it has played a leading tole in most of the large Continental gas supply deals.

Mannesmann, on the other band, is likely to be chiefly responsible for the supply of the large diameter pipes and the compressor stations en route that will pump the gas to the West. Supplementary pipe work could be won by other West German steel and mechanical engineering groups such as Salzgitter and Hoesch. Deutsche Bank appears to bave emerged as the co-ordinator of the DM 20bn credit, heading a financing consortium of more than West German and foreign

banks. One German company,
Deutsche BP, has also held
aeparate discussions with Moscow on a similar sort of gas deal, but It appears that it has given np its Independent approach and will eventually be offered a stake in the main consortium. Also in the group negotiating with the Soviet Union from West Germany are Thyssen Gas, Salzgitter and

The one other country that could emerge as a much larger supplier of natural gas to the Federal Republic in the late

Work had even begun on the 1980s is Norway. Gas ha: engineering plans for a regasification plant at Wilhelmshaven on the West German
North Sea coast, when the
Algerians finally announced northern Germany, since 1977
recently that they would not go

Supplies from the Eldfisk, Edd: and Albuskjell fields were added in 1979 and by last year gas from the North Sea-chiefly from Norway but also, to a small extent, from Holland— was meeting 15 per cent o. German natural gas consump

> The Norwegian gas deliveries to the Federal Republic amoun to some 10bn cubic metres : year at present, but a move is expected in the Norwegian Par liament next year which could make available another 20bi cublc metres a year. A con sortium of German gas im porters, together with allied companies in the Netherlands Belgium and France, is pushing for that gas, but this time they bave competition in the shape of British Gas. The next atage of Norwegian gas developmen must decide how best to coo struct a gas gathering pipeline scheme to pick up gas from a number of small fields, but Oslo is yet to say where the pipeline system will come ashore.

Jig-saw

West German gas companies working in close co-operation with other Continental sa: operators, have huilt an impres sive network of gas distribution trunk lines across Europe; from the Norwegian North Sea to the Mediterranean in one axis, and from the Czechoslovak horder to the French Atlantic coast or

the other. The latest part of the jig-sav puzzie that has been fitted into place hy a consortium of Ruhrgas, OMV of Austria and Gaz de France, is an extra line running for some 150 mile. across northern Austria from the Czechoslovak horder and then another 400 miles acros. southern Germany to the French border. Because of its central position in Western Europe, West Germany tends to act as the pivot of the entire system.

Last year natural gas pro vided some 17 per cent of Wes Eurepean primary energy con sumption. West Germany itself as the single largest customer on the Continent, is still pursu ing the hope that last year's ga: supplies of 60bn cubic metres enough to meet 16 per cent or its primary energy needs, car he expanded to more than 53hi cubic metres a year by 1990 enough to meet 18 per cent o. primary energy consumption.

At present around 34 per cen of its natural gas consumption comes from its own onshore fields, chiefly in Lower Saxony but the chances of increasing output there is remote, so all the increase will have to come from higher foreign supplies. If the goal of meeting 18 per cent o primary energy consumption it to be reached, however, there will have to be early agreemen with either the USSR of Norway. Norway. It will take at leas four to five years to develor the gas fields and build the transmission system, so there u little time to spare.

WEST GERMANY IX

Bonn belies tight-fisted reputation

STATE AID LESLIE COLITT

WHY DOES the West German Government, hardly an advo-cate of government intervention in industry, own a large steel and engineering company, a portion of West Germany's biggest industrial group as well as a slice of its leading antomobile company? The answer is to be found in recent German

During the Second World War a significant part of German heavy industry was run by a Beich bolding concern which at war's end was dismantled and split by Allied forder into smaller units. One of them, Salzgitter AG, was taken over by the new West German government.

Government owns 44 per cent of the Veba energy group, West Germany's largest company with a turnover last year of DM 36.7on and pre-tax profits of DM 1.5on. Veba was originally formed as a holding company in 1929 for the Prussian state's industrial enterprises and when Prussia was dissolved by the Allies in 1945 Veba sed into the bands of the West German Government which in the 1960s sold off the largest portion to the public.
Volkswagenwerk AG,

railways and posts, the West German Government's boldings include the Saarbergwerke AG, the Viag company and the IVG concern. Altogether the six industrial companies account for DM 3.9hp out of the DM 51hp and np to DM 550m in liquidity DM 3.9bn out of the DM 5.1bn aid. of government share capital in some 90 German eoterprises. Putting things into perspec-tive, though, the total revenues from the companies flowing into

government coffers was a modest DM 195.7m in 1979. This was a DM 35m rise over the previous year because of a higher Vebe dividend and in-creased revenues from VW, Deutsche Lufthansa and the Government-controlled company which runs Antobahn concessions. This sum, however, does not include the dividend from the Government's VW holding which goes directly to the Volkswagen Foundation.

Unviable

Many of the Governmentowned enterprises, such as eirports and canals and institutes engaged in research, are commercially unviable. Others, such as the Kreditanstalt für West German subsidies are those Wiederaufbau, which serves the going to West Berlin and to small- and medium-sized companies, and the Deutsche Germany. Companies setting up Pfandbriefanstalt are not per-factories in the so-called zonal Volkswagenwerk AG, of mitted to make more than a which 20 per cent is owned by small profit, if any at all, the Bonn Government and 20 In the area of government per cent by the State of Lower subsidies to industry, West ment incentives and tax rebates. companies will increasingly be

Saxony, was until 1945 beld by the two trusts established by the Reich Labour Front. Io 1961. So per cent of its shares were sold to the public.

Germany is not as tight fisted as its reputation nor does it try bas a bealthy spread of try bas a bealthy spread of the largest as was the case pressed West German shippyards and small-sized and small-sized the largest as was the case pressed West German shippyards are getting Federal and state bigness is unmistakable. West the invesion by the large companies into areas dominated by Apart from the expected subsidies of DM 660m which government monopolies such as comes ont to an average 10 per

> One such aided shipbuilder, Howaldtswerke-Deutsche Werft is a 75 per cent subsidiary of the state-owned Salzgitter com-pany, while the state of Schleswig-Holstein holds the remaining share.

Other Federal subsidies include an exemption of the tax on diesel fuel for ships amounting to DM 445m this year. There is also an exemp-tion of DM 350m in taxes on aviation fuel as well as DM 70m aviation fuel as well as DM 70m io uncollected taxes on oil used by petroleum processing companies. Farmers need not pay DM 640m in taxes on the diesel oil they use to run their agricultural machinery.

All told the West German Government is providing industrial subsidies this year worth DM 13.6bn and tax reductions worth DM 13.9bn.

worth DM 13.9bn.

Germany's Monopolies Commis- panies into areas dominated by sion says the 100 largest German companies boosted their trading houses — will only be share of total sales to 24.2 per stopped if the Cartel Office can cent in 1978 compared with 21.7 per cent in 1972. The top six companies accounted for 23.3 per cent of tha turnover of the leading 100 companies in 1978, while six years before their share was under 20 per cent.

Law changed

That extremely active antitrust agency, the West German
Cartel Office, in West Berlin,
notes that 224 mergers escaped
its control last year because
they involved large companies
there involved large companies
to the leading large
to more than the 87 per cent of the cases the large companies had sales of more than DM 1bn. An amendment this year to the cartel law should appreciably reduce the number of companies exempted from registering their intent to merge with the Cartel Office.

The amendment stipulates that the West Berlin office can Even nnder the new regulation the Cartel Office must still prove

prove market domination will result and not merely by apply ing its criteria for "suspicion as provided for under the amendment Plans to merge are nearly always dropped by the companies involved when the Cartel Office tells them of its objection without issuing a formal merger ban.

they involved large companies zitätswerk, Deutsche BP, taking over small firms with Deutsche Shell, Hoesch-Estel, sales of less than DM 50m. In Dresdner Bank, Salzgitter. Haniel, Thyssen, Ready Mixed, Ruhrkohle, and Westdentsche Landesbank.

Although the number of mergers handled by the Cartel Office bas increased year by year since merger controls went into force in 1974, other figures show the total number of firms in West Germany has prevent mergers if a company risen from 1.58m in 1974 to with sales in excess of DM 1bn 1.66m in 1978. However, a tries to take over a company with sales of DM 4m or more.

with sales of DM 4m or more.

manufacturing, the number of manufacturing, the number of companies rose back to the level that existed in 1968, the great the area bordering on East that a "market dominating majority of newly-founded firms Germany. Companies setting up position" would be achieved or were hotels, pensions and strengthened by the merger.

The Cartel Office says it of small tradespeople, especially west Berlin, are assured of West expects one result of this shoemakers and clothing store operators, bas fallen steadily in the carter of the carter of the majority of newly-founded firms were hotels, pensions and restaurants while the number operators, bas fallen steadily in the carter of the carter

75 of the top 100 companies in Germany do business with us.

| ^ | Sales | Sales Staff - million DM thousands - | | | Compate | Szics _ million DM | | Staf? — thousands — | |
|--|----------------|---|----------------|-----------------------|---|-----------------------|-----------------------|------------------------|--------------|
| Company | 1978 | 1977 | 1975 | 1977 | | 1978 | 1977 | 1978 | 1977 |
| Forbustrial states princes | | | | | Industrial enterprises | | | | |
| | | | | | | | | | |
| 1 Veba | 31777 29009 | 27589 25198 | 81,9 | 66, 5 519.0 | 51 Werhahn-Gruppe | 2641 2556 | 2298 1750 | : | : |
| 2 Siemens | 26724 | 24152 | 304,0 206,9 | 1919 | 53 Oetker | 2471 | 2429 2265 | 11.6 | 142 |
| 4 Daimier | 24859 | 24725 | 1752 | 169,2 | 54 Bochringer fogelbeim | 2582 | | • | - |
| 5 Hoechst | 24191 | 23298 | 179.5 | 180,9 | 55 Sildvich Sudfleisch-Gruppe | 2374 | 2153 | • | • |
| 6 Thysecu | 23459 | 21021 | 159.9 | 142,5 | 56 Polygram | 2370 2300 | 1920 2159 | • | • |
| 7 AASF | 23254 22856 | 23 181 | 115,4 | 113,8 | .58 Biffigger + Berger | 2246 | 2307 | | : |
| S Sayer | 14427 | 21392 14132 | 179,0 -3.4 | 170,4 73,7 | 59 Schering | 2226 | 2133 | 18,1 | 18.1 |
| 9 Klöckner-Gruppe 10 AEG-Telefanken | 14097 | 14286 | 162,6 | 158,4 | 68 Messerschmitt-Balkow-Blohm | 2117 | 1801 | 22,3 | 20,7 |
| II ROVE | 12778 | 11871 | 58.3 | - 579 | 61 Bayernwerk | 2085 | 1872 | • | • |
| 12 Mannesmana | 12670 | 11714 | 105.7 | 105.8 | 62 Siemens Bosch Housgerite | 2084 | 2032 | • | • |
| 13 Rabrkohle | 12488 | 10974 | 136.5 | 143,3 | 63 Conti Germen | 2030 | 1954 | • | • |
| 14 Guteboffmungshitte | 12401 | 12065 | 84,4 | 84.9 | 64 Ell Mineralol | 2029 2015 | 1813 2004 | : | : |
| 15 Esso | 12076 | 12195 | 4.5 | 4,7 | 65 Ritters | 1945 | 1812 | 29.5 | 28.2 |
| 16 Krupp | 11899 11893 | 11169 11764 | 84,7 | 86,6 | 65 Cari-Zeks-Stiftung 67 Strabog | 1945 | 1809 | 19,8 | 16. |
| 17 Deutsche Sheli | 10642 | 9167 | 64.8 | 59.7 | 68 ZF-Konzern | 1936 | 1903 | 20,7 | 19,8 |
| 19 Ford | 10475 | 10163 | 58.2 | 56,3 | 69 Magirus Deutz | 1927 | 1858 | 125 | 12, |
| 20 Bosch | 9618 | 9160 | 117,8 | 110.5 | 70 Preudenberg | 1920 . | 1821 | 23,0 | 22,7 |
| 21 Deutsche BP | 9528 | 8863 | 4,2 | 4,3 | 71 Linde | 1825 | 1667 | • | • |
| 22 Quandt-Gruppe | 9300 | 8250 | 67,1 | 65,0 | 72 Kuggilischer | 1824 | 1796 | 28,4 | 28,9 |
| 25 Metaligesellschaft | 8000 7624 | 7 <i>900</i> | 459 | 46.0 | 73 Korf-Grappe | 1 <i>807</i> 1744 | <i>1522</i> 1687 | 15,1 | 15.4 |
| 24 Flick-Gruppe | 7307 | 7361 | 34,5 | 34,9 | 75 Liebherz-Gruppe | 1707 | 1416 | 11.1 | 10,3 |
| 26 Salzgitter | 6724 | 6419 | 50,1 | 52,3 | 76 Dillinger Hutte | 1664 | 1466 | 5.3 17,7 | 5,5 |
| 27 Hoesch-Werks | 6538 | 6230 | 47,4 | 48,5 | 77 Sachs-Gruppe | 1659 | 1582 | 17,7 | 17,0 17,5 |
| 28 IBM | 6318 6264 | 6381 6182 | 26,0 13,8 | 25,1 14,2 | 78 VFN Fokker 79 Eschweiler Bergwerksverem | 1630 1626 | 1662 1290 | 17,7 | تومي |
| 29 Recentions 50 Deutsche Texaco | 5885 | 5671 | 15,5 | 5,7 | 80 Merck | 1619 | 1474 | • | • |
| I Henkel-Gruppe | 5602 | 5363 | 33,3 | 242 | SI Michelin Beifenwerke | 1574 | 1548 | | • |
| 2 Rudurgay | 5493 | 4707 | • | • | 82 HEW | 1573 | 1517 | • | • |
| 53 Mobil Qijin Dentschland | 5174 | 5025 4455 | 2,4 | 2,4 | 83 Norddeutsche Raffinerie | 1565 1527 | 1 545 1 535 | 9.8 | 102 |
| 4 Degussa 15 Hochtief | 5072 4303 | 4433 3613 | 37.1 | 28.5 | 84 PWA | 1474 | 1365 | 30 | 20,2 |
| 6 Deutsche Philips | 4204 | 4026 | 29,5 | 31,0 | 86 Tschibo | 1 425 | 1400 | • | • |
| 7 Enka | 4200 | 3 200 | • | - 1 | 57 Melius-Werke | 1417 | 1600 | - | • |
| SB Holzmann | 4197 | 3224 | 27.5 | 26,3 | 58 Beiersdorf | 1414 | 1327 | 70 | |
| 99 E.A.T. 10 Saarberg-Grappe | 4012 3821 | 3877 3446 | 3.B 29,3 | 3,9 29,1 | 90 Deutsche Contiges | 1406 1380 | 1204 1300 | 7,8 | 7,6 |
| (1 Brown, Boveri | 5784 | 3828 | 38.0 | 367 | 91 Banknechi | 1380 | 1350 | | |
| 12 Ving | 3398 | 3512 | 22.2 | 36,7 20,5 | 92 Badenwerk | 1155 | 1243 | 3,4 | 3,3 |
| 5 Deutsche Bahrock | 3357 | 2981 | 28.5 | 25,9 | 93 Chevron Erdől Deutschland | 1343 | 1279 | 0,3 | خه |
| 14 VEW | 3143 | 2813 | 7,0. | 7,0 | 94 Du Pout de Nemours | 1323 1314 | 1213 1 <i>1</i> 50 | • | • |
| (5 Grundig | 2956 2850 | 2763 2950 | 39,0 | 36,0 | 95 Orenstein & Koppel 96 Philip Morris | 1307 | 1001 | : | : |
| 7 SEL | 2797 | 2735 | 33,2 | 32.8 | 97 Alfred Teves | 1 285 | 1218 | 11.7 | 11.4 |
| is Brinkstenn | 2756 | 2717 | 4.6 | 4,6 | 98 Bewag | 1259 | 1167 | 6,0 | 6,0 0,7 |
| | 2684 | 2519 2508 | 17,5 | 17.6 | 99 Deutsche Marathon | 1253 1245 | 1621 922 | 0,7 | 0,7 |
| 0 Nestie-Groope Deutschlund | 2648 | 2508 | 15,0 | 13,0 | 100 Leonhard Monheim | 1742 | 766 | • | - |

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Disagreement over the Japanese problem

COMPETITION

LESLIE COLITT

evoked in order to prod German producers into accelerating their technological efforts as well as to get German workers to moderate their wage demands and to stop dreaming about the

said, however, that be is opposed to the Japanese exercising the rise in Japan's share of car exports to West Germany—which was 14 per cent in 1978, where they captured 9.9 per cent of car sales in the first many's their remained constant. cent of car sales in the first many's share remained constant eight months of this year. In at 19 per cent. The real loser the long run, he says, this was the U.S., whose share of would only impair the ability of the West German car industry to compete internation- to 14 per cent in 1978. ally as more than balf of its own output is exported. The own output is exported. The mechanical engineering, the only way to remain strong, Herr Wolff notes, is to plunge into the icy waters of competition exports, contributing 22.5 per cent of the country's total exinstead of being lured by the "protective fence" mentality of others, such as the EEC Cou- German market leaders bas

But West Germany'e giant metalworkers' union philosophy, calling on the Bonn nological level will allow high-Government to limit the flood of Japenese cars after they took compete successfully against the account deficit this year is likely to go the way of an earlier preAugust. Even Volkswagen's report, however, cautions that diction of a DM 20bn deficit.

Herr Toni Schmücker, who Herr Toni Schmücker, who aiming solely at technical per the large excess in West Gerpreviously opposed ettempts to block Japanese car imports, has warned the Japanese companies are the state frequently a good is and the rising remittances abroad remained remarkably stable until the second quarter than the large excess in West Gerpreviously opposed ettempts to block Japanese car imports, has warned the Japanese companies. It notes that frequently a good is mand the rising remittances abroad remained remarkably stable until the second quarter than the large excess in West Gerpreviously opposed ettempts to block Japanese car imports, has a large excess in West Gerpreviously opposed ettempts to block Japanese car imports, has a large excess in West Gerpreviously opposed ettempts to block Japanese car imports, has a large excess in West Gerpreviously opposed ettempts to block Japanese car imports, has a large excess in West Gerpreviously opposed ettempts to block Japanese car imports, has a large excess in West Gerpreviously opposed ettempts to block Japanese car imports, has a large excess in West Gerpreviously opposed ettempts to block Japanese car imports, has a large excess in West Gerpreviously opposed ettempts to block Japanese car imports, has a large excess in West Gerpreviously opposed ettempts to block Japanese car imports, has a large excess in West Gerpreviously opposed ettempts to block Japanese car imports, has a large excess in West Gerpreviously opposed ettempts to block Japanese car imports, has a large excess in West Gerpreviously opposed ettempts to block Japanese car imports, has a large excess in West Gerpreviously opposed ettempts to block Japanese car imports, has a large excess in West Gerpreviously opposed ettempts to block Japanese car imports, has a large excess in West Gerpreviously opposed excess in West G oot to continue increasing their lower price is chosen over a in West Germany continue to be of the year. Since then foreign

international competitor against West Germany in the most NO SPEECH by leading West exports: electrical and mechanical mindustrialists these days is complete without the Japanese challenge being ments and iron and steel products.

The bank notes that ports of finished goods, the Japanese assault on the West begun in earnest.

wage German companies to

exports at the present rate and reminding them that they are "vulnerable." superior German product at e considerably higher price. More goods, it suggests, are needed such as VWa classic Beetle, A trade analysis by the which although far less sophis-Berliner Bank concludes that ticated than other cars for Japan is now the only serious decades none the less provided decades none the less provided just what the buyer wanted at

Every fourth Deutsche Mark of West Germany's gross national product continues to be derived from exports, explain-ing why the German export products. Chemicals is an outproducts. Chemicals is an outstanding exception where West
German companies have maintained their large share of the
world market while Japanese
firms bave failed to rise above

The standing exception where West
mid-year was once again
exceptive with saving the
economy from recession. But
despite a 13 per cent rise in
exports for the standing exports
for the standing exception where west
exception which flattened out in
mid-year was once
again
exception with saving the
economy from recession. But
despite a 13 per cent rise in
exports for the standing exception where west
exception where west
continued their large share of the
world market while Japanese
for the standing exception where west
exception in the standing exception where west
exception which flattened out in
exception with saving the
exception with the saving the
exception with the 35-bour working week.

Herr Otto Wolff von Amerongen, President of the "confrontation" between Japan West German Industry and and West Germany on inter-Trade Federation (DIHT) has national markets until now has said, however, that be is opposed been partly concealed because

the right price.

Recovery

For the entire year, trade specialists predict a 5 per cent real increase in exports and a 5 per cent real increase in imports compared with a 7, per cent and 9 per cent rise last year. A moderate decline for next year is anticipated in both exports and imports but with a recovery coming in the latter half of the year. In the first eight months of

giant West German industrialists this year, the current account has warn that only the best quality deficit soured to DM 21.4bn, clashed with this laissez-feire products of the highest tech- after DM 6.2bn in the same period last year. A previously estimated DM 25bn current

visibles account.

The West German Economics Ministry explains the sharp deterioration in the trade balance by the higher level of import prices over the price of exports, producing a deterioration in West Germany's terms of trade. The main culprit was the price of oil, but it did not lead to anything like the sharp fall in of the German recession of that depends on economic conditions

Despite the worrying current account deficit, West Germany's Economics Minister, Count Otto Lambsdorff, bas assured his welltravelled countrymen there is no danger that currency regulations will be imposed to curb the outflow of D-Marks.

One benefit derived from rising oil prices has been the revival of Middle Eastern demand for West German plant and equipment. In the first balf of this year West German exports to the Arab states rose 10.8 per cent to DM 9.2bn, while imports from them, mainly because of soaring oil prices, jumped 66.3 per cent to DM 13.4bn.

Although demand from the oil producers was expected to provide badly needed support for the economy, they take but a modest 6 per cent of West German exports. By contrast nine Western European countries, plus the U.S., absorbed 67.2 per cent of West Germany's exports in the first half of this year while nearly the same countries, this time including Japan but minus Sweden, provided 61.6 per cent of West

the largest drains on the in- orders have fallen in most industries and in August there was an 8 per cent fall in orders from abroed which was considerably more than the decline in

domestic orders. The German Institute of Economic Research in West Berlin believes that over all there will be no appreciable drop in West German exports anything like the sharp fall in in the coming months. Whether exports experienced in 1974-75, an expected slight decline will which in turn was a major cause stretch into 1981, it notes, in the other Western industrial nations, especially the U.S. It says the slow down in imports to adjust to lower West German consumption will continue and that real imports in the second balf of this year will show a slight downward trend.

Reinforcement The sharp increase in import

prices reversed and this is expected to produce an improvement in the terms of trade which should be reinforced by lower world raw materials prices. The Institute says the nominal balance of trade surplus should improve in the latter part of this year. However, it forecasts that the continued rise in the invisibles deficit will produce a current account minus this year of no less than DM 28bn, A number of recent trade analyses show that German industry's competitiveness, unlike the 1974-75 period when the D-mark was revalued upward, has not suffered in recent years. With inflation in other major industrial countries running at about 10 per cent or double the West German rate, costs will continue to rise faster abroad than in West Germany. The day may not be far off when West German - made goods will be

regarded as reasonable in price

compared with West Germany's

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Bankers wonder if days of rapid growth are over

BANKING

STUART FLEMING

a few weeks ago. The question ability. Some bankers including Dr. Wilfried Guth, co-spokesman at Deutsche Bank, are beginning many Germans, disturbed by to ask themselves whether they what they fear may be emerging must now reconcile themselves evidence of a long-term deterio- to slower growth in the 1980s. ration in their country's

After their experiences over

question.

That the years of the West
German "Wirtschaftswunder"
have been fat ones for bankers
as well as for the population at
large is not in dispute. In the
large is not in dispute. In the forman "Wirtschaftswunder" have been fat ones for bankers as well as for the population at large is not in dispute. In the 1950s and 1960s bealthy profits were to be earned financing were to be earned financing industrial expansion and then are larged in the star of the population at the blg international banks of course, there have been divergent trends. Deutsche Bank, the biggest of the commercial banks, achieved an 8.9 per cent rise in operating profits in 1979, while some of its major

the expanding sales of consumer structure, co-operative banks rivals reported significant profit interest rates for this has under-transaction and thus possibly goods. In the 1970s came the anticological profit interest rates for this has under-transaction and thus possibly mined the long-established lose e customer." For their part dramatic expansion of many of been surviving the difficult contraction and thus possibly management and contraction and the long-established lose expansion of many of been surviving the difficult contraction and the long-established lose expansion of many of been surviving the difficult contraction. tha banks' overseas operations, growth which at first added

That is not a particularly cheerful prospect, particularly for the big international banks who must take into account the past two years many West what impact such a period of German bankers are beginning to ask themselves the same their competitive position with

ditions with less trouble.

A recent study of the profit-ebility of the West German banking industry in 1979 carried oot by the Bundesbank, the nation'e Central Bank, high-"HAVE THE fat years gone?"

"HAVE THE fat years gone?"

"HAVE THE fat years gone?"

"The past two years, however, many West German banks, particularly the commercial banks, have been suffering a steady, and increasingly disturbing erosion in their profitting erosion in their profittings. Some bankers including banks edopted.

"The past two years, however, many West German banks, the nation's Central Bank, mganthe trends. It also added a few caustic comments about some of the business policies which certain banks edopted.

Broadly speaking the picture it presented was of a decline of around 4 per cent in the operating profits of the banking in-dustry as e whole, but declines of 10 per cent and 13 per cent respectively for the big commercial banks and the privete banks. In contrast, the credit co-operatives increased their operating profits by 20 per cent and the instalment sales financ-

ing institutions by 7 per cent. Within these overall figures,

the pressure on the commercial banks' profitability continued and in some cases intensified to the extent that it has sparked speculation in some Frankfurt banking circles about the possibility that some of tha banks mey begin to look for economies through staff reductions. Rising labour and administration costs were identified by the Bundes-bank as a key factor contri-buting to the pressure on bank-

ing profitability. To some extent the pressure on the profits of the big banks is a reflection of the sharp decline in interest margins on international loans, a decline which bas affected all the inter-national banks to a greater or lesser extent and which, in the case of the German banks, has weakened one of the supports for the earlier growth of profits.

Undermined

But of greatest significance in both the sbort and the long term has been the by German standards, remarkable rise in

tractual lending policies of tion of events is amply illus-some of the banks. These trated by the comment of policies were based on what has Commerzbank in its annual proved to be too ready an assumption of relative stability in interest rates and in the margin between the officially established Discount and Lombard rates at the Bundesbank and the rates which the banks

Put simply, the commercial and private banks have been Bundesbank'e monetary policy, shifts which have made it more risky for the banks to make medium-term loans at fixed has risen sharply. In some

tion of events is amply illusreport that: "What wa should like to see during future tightrein periods, however, are earlier and more indicative changes in key interest rates to provide the signals without which e convincing monetary

The problem for the banks now of course is that they can caught out by shifts in the no longer be sure to whet extent the traditional relationships will reassert themselves for so much is changing. They might normally expect that in a period of economic slowdown such as rates at a time when the cost of economic slowdown such as of funds to finance these loans the West German economy seems to be beaded for, interest cases it seems the banks compounded their problems in this respect by assuming that it this is not bappening as quickly would not be long before as in the past and there must be serious doubts about whether the old relationships re-established thermsalves.

COMMERZBANK

The index shows the share performance of 60 of Germany's leading companies

would not be long before German interest rates fell and the old relationships re-established themselves.

Thus, at one point in its examination of profitability trends in the industry in 1979, the Bundesbank comments:
"Acting in accordance with the maxim 'expansion is more important than profit' they (the banks) seem in some cases to have preferred to accept s narrowing of the interest rates margin rather than forego a constant the performance of the Deutsche Mark on the constant than the past and there must there may also interest rate of the Deutsche Mark on the constant than performence this in managing the performance of the Deutsche Mark on the constant than better the casing of interest rates of the Deutsche Mark on the foreign exchanges. The constant that U.S., the feilure of that country seriously to come to grips with its inflationary difficulties and the instruction in the interest rate of that country seriously to come to grips with its inflationary difficulties and the instruction in the interest case of that country seriously to come to grips with its inflationary difficulties and the instruction in the interest case of that country seriously to come the interest case of the case in previous economic downturns.

While a further leosening of the Deutsche Mark on the constant control of the U.S., the feilure of that country seriously to come the interest case of the case in previous economic downturns.

While a further leosening of the



F.A.Z. -

The German national newspaper read by more top bankers and insurance managers than any other daily or weekly newspaper or magazine in the Federal Republic.

Source: LAE 1978. Readership analysis of decision makers in Germany's economy and administration.

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Man of innovation and influence

Stuart Fleming profiles Dr Wilfried Guth, joint chief executive of Deutsche Bank, who plays a prominent role in creating world banking policy.

ington this month chose Dr. Wilfried Guth, the 61-year-old co-spokesman of the Deutsche Bank, as the most innovative European banker of the year, it underscored the growing influence of Dr. Guth on the thinking of his peers outside West

colleagues is only part of the story. In today's world the influence exercised by s chief executive of a major bank can stretch well beyond the boundaries of the Strength market. daries of the financial markets. For the scope of a bank chief executive's business interests has been vastly expanded as the 1973, begun to play an even larger role in the financing of countries, and not just of the people and businesses in them.

The banks are well aware of the advantages of baving a top executive who commands international prestige. Such a man, who can deal successfully in the Chancelleries and Finance Ministeries of the world as well as in its banking parlours, is an asset which translates into bigger profits and more business; it is an added bonus if he has the diplomatic skills needed to exercise a leadership role in

From bis background, Dr. Cuth clearly bas the range of experience for the prominent role be is playing in the emerging debete over how best to tackle the challenges facing the banking industry in a world present Dr. Cuth is, in effect, joint Chief Executive of the largest bank, sharing the role with Dr. F. Wilbelm Christians. He did not join the bank until 1968. Before that he had been the Executive Director of the International Monetary Fund for the Federal Republic and, from

WHEN THE bankers attending 1962 to 1967 s member of the risks are now too bigh for the the International Monetary Board of managing directors of banks to undertake such s prefund annual meeting in Wash-the Reconstruction Loan Cordoninant role again, at least in the Reconstruction Loan Cor-poration, the agency responsible so far as lending to the oil for administering Marshall Plan importing developing countries funds in Germany.

Dr. Guth began his banking If efforts to spread the career at Germany's central burden are successful then the bank, the Bundesbank, where be beaded the research departing the International Monetary ment. At one stage last year it, Fund and the World Bank and seemed a strong possibility that the West hopes) the OPEC But the significance of the be might be nominated as the surplus countries will begin to prominence Dr. Cuth bas successor to Dr. Otmar play a bigger role. Such a achieved among his banking Emminger, the Bundesbank development clearly impinges president who retired at the end of 1979.

Leading role

IMF, must inevitably be seen as partly the result of some of the ideas he has floated for dealing with the risks associated with recycling the protracted. OPEC surpluses, anticipated as a result of the surge in oil prices.

in the past two years. The banks played the leading role in the wake of the first. "oil shock" in 1973-74; financing deficits of developing the oil-induced developed and countries. It is in part the result (highly - profitable) expansion that top bankers bave been forced to take into consideration broader issues than merely the creditworthiness of a borrower when making lending decisions.

For, in the context of lending to countries, "creditworthiness" often comes down to a question political risk and that can be influenced not only by the decision on whether to lend or not, but also by the economic and political forces st work in the world. Decisions to lend money in, say, Poland, Yugo-slavia or Turkey clearly raise broader issues than what rate of interest to charge. While the bankers were happy

enough to play a leading role recycling surplus funds from the first oil shock many of them, including Dr. Cuth, bave been making it clear that the

directly on the interests of the banks. The terms on which such lending is made available, in Leading role what circumstances and to which countries, are issues which will directly affect the already running in some countries.

> It is for these reasons that Dr. Guth, for example, sees the need for closer co-operation as well as between the banks and the other prospective lenders, the IMF in particular. He is well aware that the banks' own freedom of action could be constricted by the circumstances in which such co-operation is undertaken, but already Deutsche Bank itself has been making special efforts to meet and discuss such issues with the top executives of other major

> It is against this background of the need for co-operation that perhaps the most controversial idea Dr. Gnth bas floated needs to be set. At e gathering of top bankers in New Orleans this year he sug-gested that the world's leading banks ought to consider setting up some form of joint sup-port system to deal with crises which might threaten the world's financial system as e re-sult of an important bank get-ting into financial difficulties for one reserved for one reason or another.

> Hitherto, perhaps because of initial dominance in international mar-



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STOCK M.

STUART FL

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Dr. Guth: Banks must co-operate

kets, and the lesding role which U.S. foreign policy played, it has tended to be one or two American bankers who have made the running in public in the debate over banking issues of this breadth. The emergence of Dr. Cuth, a European banker prepared to take the risks associated with playing a lead-ing role addressing some of (the West bopes) the OPEC as private, takes on an added significance in this context. But, as he himself points out, a banker must not forget that in the end it is the interests of his bank which he must serve, so it is important not to lose touch with the dey-to-day business issues which his bank must

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Current account deficit presents policy problem

THE BUNDESBANK

STUART FLEMING

WITH A self-assurance which has hecome its hallmark the Bundesbank, the West German Central Bank, has over the past two years successfully steered a course through the unpredictsweeping both the international financial markets and the Ger-

Its performance bas at times atood in stark contrast to the all too public difficulties which the Federal Reserve Board in Washington bas bad in negotiating similar treacherous shoals. The contrast is an easy one to make and, put so beldly, unfair. Central Bank, the Bundesbank does not have to contend with a political establishment (or a population) which seems too often to pay merely lip service to the fight against inflation while simultaneously fanning the nation's inflationary psychology—for example, in artificially stimulating a housing market which was already seething with inflationary expectations.

Again, unlike the Fed, the Bundesbank has not been faced with the surges in the domestic inflation rate which threatened te overwhelm the U.S., or with the rapid changes in an already more flexible financial system which has forced the Fed to wage a constant battle to keep abreast of innovation in the

Inancial markets. the Washington Fed

Frankfurt, some fundamental public confidence that, by Ger- monetary policy in view of the made in Central Bank policy. in the domestic inflation rate economy. On the other hand it That the changes in Frankfurt would not be allowed to get out has felt that its flexibility in have attracted rather less attend of hand. The hanking system, encouraging a downward drift pragmatic hand that has adjust to some of the implica-appeared to be bolding the tions of the Central Bank's fine

It is interesting to note here that the continuity which has characterised Bundesbank characterised policy through this period came, even though leadership of the Central Bank passed ont of the hands of Dr. Otmar Emminger. Dr. Emminger retired at the end of 1979 to he succeeded as hesd of the Bundesbank by Karl Otto Pobl, a man whose political and journalistic background has had something to do with the evident flexibility with which the Bundeshank has been. operating.

it should be remembered that the shift in German domestic monetery policy in the direction bravely in view of the experience in other countries, likes "fine tuning" began to come into effect under Dr. Emminger. This "fine tuning" variety of manifestations but using conceptually it has amounted to ments. a greater distinction being made between monetary policy techniques aimed at curbing or enhancing the liquidity of the banking system and those aimed more directly at affecting interest rates.

That the Bundeabank has been able to ride both of these horses Having established that the at the same time at least to some extent, to tighten or ease ore formidable challenge to is a privilege it has enjoyed in growth and perhaps even reces-S. policymaking than simple part as a result of the greater mparisons allow, it remains rigidity in the German financial

that, as in Washington so in system and in part because of wanted to pursue too strict a adjustments bave had to be man standards, a worrying surge weakness tion owes something to a more however, has already hegun to that its days are already numbered.

The additional flexibility the Bundesbank has had as a result of fine tuning through such operations as repurchase agree-ments (used for the first time last year), foreign currency swaps with the banks and quotas on Lombard credit, for example, desling with financial markets which have been shrnted off course by unexpected developments, particularly overseas.

Abrupt changes in the direcperating.

tion of currency flows in
Having said that, however, response to, for example, the wide swings of interest rates in the U.S., sudden changes in the foreign exchange markets' assessments of the key dollar/ Dentsche Mark exchange rate and some fundamental changes in the German economy itself are the most obvious challenges Emminger. This "fine tuning" which the Bundesbank bas of monetary policy baa had a found it easier to cope with by using its fine tuning instru-

. In the past months the fine

tuning bas been in evidence as the Central Bank-bas resisted demands for sharper reductions in its key Lombard rate beyond the half percentage point cut to 9 per cent in September, but at the same time to ease the liquidity in the banking system party because of growing con-cern about the impact of too strict a monetary policy on the the German economy began to as bad to deal with—political liquidity without having to make weaken in the second quarter and economic, national and fully compensaing adjustments of this year and is now beaded ternational-have presented a in administering interest rates, for a period of, at best, sluggisb

The Central Bank has not

encouraging a downward drift in short-term rates has been limited by the renewed surge in Prime has again risen to the 13-U.S. interest rates where the per cent-14 per cent range. Against this background it is feared that too aharp a drop in German rates could stimulate a renewed outflow of currency and threaten the Deutsche Mark on the foreign exchanges

Complication

It is in this area that the Bundeshank today faces a rather more difficult policy problem.
The movement of the German current account into substantial deficit—a deficit as large pro portionately as any the U.S. has run in recent years—presents the West German Central Bank with some new policy problems The financing of this deficit will complicate the Bundeshank's policymaking. Ensuring that the Deutsche Mark does not become another chronically weak cur-rency, however unlikely that may seem, is another. German exports bave remained strong the possibility bas to be reckoned with that West Ger-many will find it difficult to get its current account into the

How the balance will be struck between the benefit which a steady (rather than a rising) Deutsche Mark might bave or helping exports, and the greater difficulty Germany will have in such circumstances in avoiding importing inflation, is clearly of crucial importance. Political measures promises to be all the support for tough anti-inflation more necessary in the years immediately ahead. Fortunately there is no sign that the support will be lacking or that the Cen-tral Bank will be slow to call upon it in order to get inflation



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Strong rally by long term bond market

STUART FLEMING.

PERFORMANCE of the and equity markets in Germany over the past again been dominated by monctary policy of the idesbank, the West German ral bank. hrough much of the period

further tightening of letary policy aimed at curb-inflation and coping with urbing shifts in capital flows a result of changing inter-onal circumstances, in parilar U.S. monetary developents, presented the nations ck and bond markets with fimidable challenges. Since stay, bowever, the long-term bond market bas rallied strongly, reversing the sharp toward movement in bond toward movement in bond fields which took place in the pening months of the year. The rally in the equity maret has been much less convincig. bowever, and there is little performance as the "year of the idence to suggest that German private investor." The banks, vestors are about to give up eir preference for fixed in-me securities. Earlier this ar, in March, the Commerznk index sank to its lowest
el since 1975, hitting 667.6.
e recovery since then has
en the index back to the 740

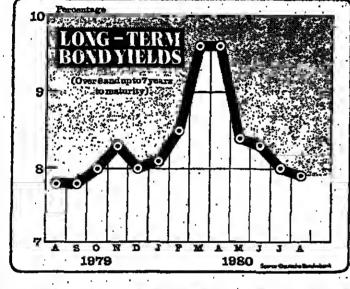
Dramatic fall

During the second balf of short-term money market lds had begun to move above long-term bond yield the ter had stuck around the per cent mark peaking for year at 8.4 per cent in vember. By the middle of wil this year money market ilds had moved above 10 per at and the long-term bond ald to 9.6 per cent, producing. German standards, a amatic fall in bond prices.

Significantly, this risc in alds meant that at no point the current cycle have bond elds fallen below the officially masured rate of increase in nsumer prices which, on a ar-on-year hasis, appears to ve peaked in May at 6 per ot. One says officially easured since there is, among e men, and more especially e German wamen in the ect, considerable scepticism out whether official statistics flect fully the prices which

ey are having to pay. Whatever satisfaction bond restors could draw from their al rate of return, bowever, has be set against the capital sses they suffered until April. te significance of this may lie part in the fact that amongst automobiles.

ose investors who had to watch



the value of their investments alump were thnusands of individual investors. In 1979, the tightening Bundesbank monetary policy had virtually driven the banks from the bond market. Thus the Deutsche Bank dubbed 1979'a bond market

who in the previous four years had taken up around 50 per cent of the bond markets net sales, took only 8 per cent, while private investors took around three-quarters. The Bundesbank put bouseholds investment in bonds in 1979 at around DM 30bn, three times the amount of the previous year. Some of these investors will have learnt that fixed interest securities can be as volatile as ordinary abares. These developments in the

German stock and bond markets are in some respects rather similar to what has been happening in other nations' financial markets. Even though Germany has not suffered the same inflationary problems as, say, the United States or the United Kingdom, investors, including private investors, have been turning to the fixed income and hond markets and away from the equity market. The bond market has been playing a steadily increasing role as an investment medium.

Some investment managers maintain that the increasing orientation of investors towards income rather than capital gains producing investments reflects the relatively poor pro-fits performance of many companies. There are, as one investmeni manager put it, only a handful of growth companies in the German economy. More-over at a time when the economy is more volatile some of the nation's biggest concerns operate in highly cyclical indus-trics such as chemicals, pharmaceuticals, capital goods and

steady dacline in the earnings multiples at which the shares of many major corporations sell from around 15 times to nearer seven or eight times. Indicative of the investors' preference for income, those among these corporations which have low dividend yields and payout ratios improve dividend payments. But at a time when there is

concern - about - the - level - of profitability of corporations, and when equity capital is so expensive, interest in ordinary share investment bas been further dampened by unease over what some investment managers ability of companies to main-tain their equity base and finance investment.

Latterly, investors in ordinary shares hava also had to concern themselves about the evidence that a cyclical downturn in economic activity began in the second quarter.

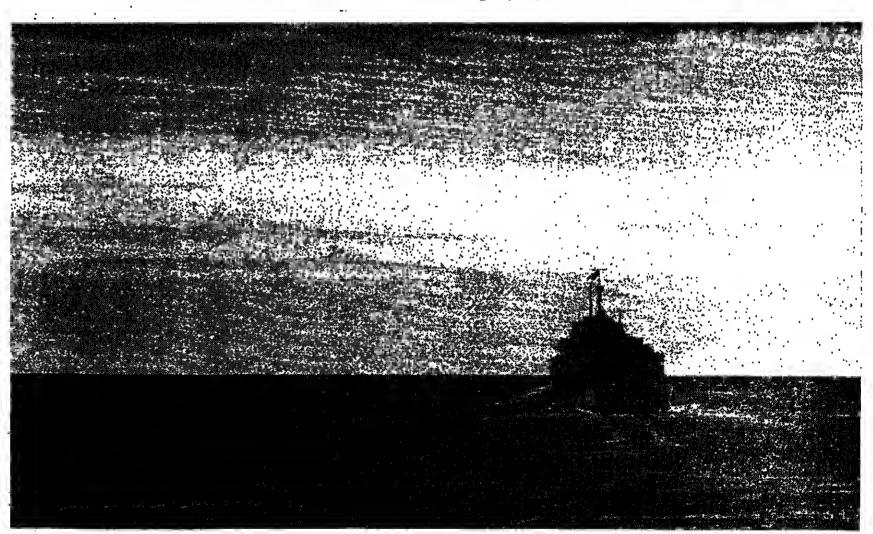
Encouragement

In contrast, the bond markets have been encouraged since April by the initial easing of unprecedented U.S. interest rates, signs that inflation is slowing, and the cautious easing of monetary policy by the Bundesbank which lowered its Lombard rate from 9.5 per cent to 9.0 per cent in mid-September after earlier, more cautious

steps to relax policy.

But investors are sensitive to the problems the authorities have in easing rates at a time when U.S. interest rates have begun to rise again, and when the nation has to be concerned about financing its balance of payments deficit and guard flow of capital. Thus there are doubts about the extent to which bond prices can rise further after the strong rally they have seen since April which has taken the average yield down to the 8 per cent level.

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Flexibility in the face of challenge

MECHANICAL ENGINEERING **JONATHAN CARR**

THE mechanical engineering industry has long been-and is likely to remain one of the cornerstones of West Germany's economic success. Indeed, there are signs that this sector in the 1980s will have a chance to do even better than it did in the second half of the 1970s. Can it grasp the opportunity, and what are the accompanying

An attempted forecast first requires some definitions and a brief look st the industry's probrief look at the industry's progress to date. The sector, composed very largely of small- and medium - sized enterprises, employs more than 14 per cent of the country's industrial workers, accounts for 11 per cent of its total turnover and no less than 18 per cent of its foreign sales. As the accompanying table shows, the mechanical engineering sector. Followed, in second place, by the electrical engineering industry (22 per cent). It is, of course, also truck that the sector is peculiarly sensitive to a downturn and that its export success bas often served as a welcome balance to declining domestic demand.

That has partly been the story far this year. In this first

Germany's exports of mechanical engineering products responsible for this result was exceeded its imports of these s hoost in real terms of 10 per 200ds last year by DM 37bn. cent in exports to other Western goods last year by DM 37bn. cent in exports to other Western The importance for Germany's European countries, which have overall visible trads surplus which totalled DM 22bn last vestment in new engineering year—thus hardly needs under-lining. Nor is it surprising that economic downturn and the West Germany retains its posi- high cost of credit. tion as the biggest exporter of simultaneously, engineering engineering goods in the imports rose in the first eight Western world, despite strong months by 14.1 per cent. Despite and increasing competition from the Japanese in particular.

gives a highly positive explanation, but few who have studied the industry will be inclined to disagree with him. He says, "the German mechanical engineering industry lives from the German mechanical engineering industry lives from the first eight the U.S. alone DM 4bn-engineering industry lives from the backbone of the mechanical engineering sector. Finally, this sector—at least year (and in 1979 West Germany bodd the U.S. alone DM 4bn-engineering industry lives from the backbone of the mechanical engineering sector. Finally, this sector—at least year (and in 1979 West Germany bodd the U.S. alone DM 4bn-engineering industry lives from the backbone of the mechanical engineering sector. Finally, this sector—at least as much as any other and more than most—depends on a content of the mechanical engineering products, at midyear), the mechanical engineering sector. the quality of its products, its top technology and inventiveness, its progressive management and its reliability in fulfilling contracts."

It is worth adding that this sector—with its wide diversification from machine tools, office and information products to industrial plant and building equipment-also shares especially heavily in any general domestic sconomic upturn. For example, in 1978 more than 40 per cent of total West German investment in plant and equipmeot went to the mechanical engineering sector. Followed, in second place, by the elec-trical engineering industry (22

mechanical engineering sector last year exported goods worth DM 56.4bn—that was 56 per cent of production—against an export share of 46.8 per cent st the start of the decade.

Put another way. West Germany's exports of mechclearly been increasing their in-

this high rate of increase the difference in the base figure for How do the Germans manage measurement of export and Herr Tyll Necker, Vice- import growth is such that the

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to August of 2 per cent - a taste of harder times to come. At home, the test of the

business climate in manufacturing industry carried out by the IFO Economic Institute of Munich showed an increase in pessimism in the late summer. The high cost of credit, unfulfilled sales expectations and sinking profit-turnover ratios are making companies less ready to invest, and the mechanical engineering sector will be among the first to hear the

However, there are two reasons for hope that the coming involved in energy investment business is poor, and that is recession will not be either as may continue to do well.

severe or long-lasting as that in the mid-1970s. For one thing, pects? First, some of the prob-

of 1979, while foreign orders making it the third biggest overwere np by 6 per cent. How-ever, that foreign figure in-cludes a downturn from June new investment to help master less than the ratio achieved in the energy crisis will prove so strong that this will continue to provide a backbone of demand throughout the general economic

Divergence

well suffer a business downturn in 1981, while those directly

engineering sector could only other major German industrial sectors—including vehicle con-struction, chemicals and elec-tricals—and far less than that considered normal for many foreign competitors

This weakness in earnings is One result of this is likely to linked to another problem which be an increasing divergence in affects most parts of West Ger-the business position of indiman industry but the mechanical whole mechanical engineering sector in particular.
whole mechanical engineering
sector. Companies building construction and agricultural
man industry but the mechanical
engineering sector in particular.
This is the relatively high level
of borrowed funds of the German enterprise by comparison
with a British or U.S. counterman industry but the mechanical
engineering sector in particular.
With a British or U.S. counterman industry but the mechanical
engineering sector in particular.

This is the relatively high level
of borrowed funds of the German industry but the mechanical
engineering sector in particular.

This is the relatively high level
of borrowed funds of the German industry but the mechanical part. It implies continuing high interest payments even when

skilled and inventive manage-ment and labour. But figures from the German Institutes of Higher Education suggest that the engineering profession may have lost its drawing power for students, at least for a time. All that said, it is worth

emphasising that almost all the challenges facing this sector in the past have simply spurred It to renewed efforts and continuing success. For example, the high-flying Deutsche Mark 4 per cent.

which some felt might cause It is sometimes suggested innovation in the products that only the largest enterprocess—particularly developed the prises can draw full benefit ments in micro-electronics—the increasing pressure to helping remove some of the disadvantages of scale which increasing pressure to disadvantages of scale which increases the disadvantages of scale which increa to still greater technical devel-opment and delivery reliability. Foreign markets were not held without pressure on profits but they were maintained nonethe-less, and can be extended. Looking ahead, West German

MECHANICAL ENGINEERING INDUSTRY

| | 1970 | 1978 | 1971 |
|------------------------------|-------|-------|------|
| Labour Force (Millions) | 1.2 | 1.1 | LI |
| Enterprises ('000s) | 6,542 | 7,839 | 7,80 |
| Production (Dm bn) | 57.1 | 93.3 | 1005 |
| Turnover (Dm bn) | 60.9 | 97.4 | 103 |
| Exports (Dm bn) | 26-7 | 54-2 | 56-4 |
| As % of production | 46.8 | 58.1 | 56,8 |
| Imports (Dm bn) | 8.6 | 16.4 | 19.1 |
| As % of home supply | 22.1 | 29.5 | 30.1 |
| Gross fixed asset investment | | | |
| (Dm bn) | 3.8 | 4.4 | 5.1 |
| As % of turnever | 5.8 | 3.9 | 4.2 |

industry is expecting an annual average increase in sales of input of the big concerns, but more than 3 per cent, and an they tend often to be quicke investment quota (as a per- in putting the results of their centage of sales) of more than research to practical work in

that the smaller companies will come off very much aecond best in the 1980s. But studies car-ried out by the IFO Institute which fits the German mech-confirm what may be suspected. anical engineering sector very

clearly not match the research research to practical work to innovation in the production helping remove some of the disadvantages of scale which the smaller concerns have to far faced. Flexibility is the

Healthy performance, but not immune from trouble

ELECTRONICS

KEVIN DONE

THE ELECTRICAL and electronics industry has yet to be as bard-hit as other sectors of German industry, such as motor production chemicals, by the general slowdown in domestic economy, but recently the slower pace of new

Changes in the fortunes of the electrical industry usually trail about six months behind the movement in other major sectors, because of its place towards the end of the production pipeline, but most com-panies would probably have expected to have benefited to s greater extent this year from the Federal Public's economic boom last year and in the first three months of 1980.

In 1979 output i the sector grew by some 3.5 per cent in real terms, a disappointing President of the industry's Germans are once again heading orders it has received shows that result given the average 5.4 per started to fall by the end of the National Association, naturally this year for a record surplus it too cannot remain immune cent expansion across the whole year. New orders for the whole

from the effects of world-wide of manufacturing industry. recession.

Although th electrical industry is expecting to do rather better than the average this year major AEG, have already sounded the warning that the recovery of the first six months of 1980 cannot be expected to last.

> The rate st which new orders have been flowing in has dropped behind the expansion of sales and production in recent months, which inevitably means that the expansion of sctivity in the sector, one of the most important branches in German industry, will have

of the electrical and electronics electronics exports—with a industry were up by some 7.8 value of DM 35.2bn—second per cent in the first months of only to the U.S., which took 21.3 1980 compared with a rise of per cent of international trade 10.9 per cent in the sector's in this sector.

turnover.

Last year the Federal Republic was still bolding a slight new orders for electrical capilatal goods—boosted by the high in the export of electrical goods. industry—rose by some 15 per goods actually declined by around 3 per cent. Important segments of the consumer market are giving clear signs that the saturation point has nearly been reached, and manufacturers are having to pay increasing attention to innovating new products and to developing the replacement

Despite this general trend, bowever, electrical consumer goods manufacturers have enjoyed a small recovery in the first balf of 1980 with the value of new orders rising by 3.7 per cent to DM 11.1bn compared with a marginal decline of 0.2 per cent to DM 10.7bn in the same period of 1979. More lively demand abroad, particularly for household appliances, accounted for most of the improvement, nominal increase in the new orders taken in the domestic

Supported by the cushion of new orders built up last year, sales of the electrical industry first balf of 1980 by 11.2 per sector has been marked in abead of AEG, particularly cent to DM 51.6bn compared receot years by the wide disforming markets where with a rise of only 4 per cent in the first half of 1979. This year, according to the latest figures from the West German Electrical Industry Federation, exports have jumped by 14.4 per cent to DM 16.2bn in the first six months while domestic sales bave increased by 9.9 per cent to DM 35.4bn.

The stronger performance of the electrical sector in the first half is also shown by the rise of some 9.3 per cent in the industry's production, which has meant that employment too has risen slightly by 1.6 per cent to some 998,000. In terms of the size of the sector's workforce electrical and electronics groups are the second biggest employers in the Federal Republic, after mechanical engineering. The recovery in the industry's fortunes means that since the summer of 1979 the number of jobs in the electrical industry bas started to rise again slowly after s decline

that lasted several years.
Ominously, however, this
trend could be short lived, as the level of capscity st which electrical companies are operat-ing scross the industry has started to slip, falling from s peak of 85 per cent in March to 80.5 per cent by the end of June. It is again the weaknesses of consumer electrical and electronics products which are most exposed to the challenge of imports, particularly from the Far East, that is undermining plant operating levels. In the capital goods sector companies were still working at around \$4.3 per cent of cspacity by the middle of the year, and new jobs are still being created in fast-growing areas such as computers and data processing. For some time the most successful areas of the German electrical industry have been the manufacture of telecommunications and measuring and control equipment, which even in the second quarter of the year reported production increases of as much as 15.7 per cent and 12.8 per cent respectively. Prodoction in the computer products area also climbed by 9 per cent in the second quarter, but activity in the area of power generation equipment appears to have reached its peak. Whatever its problems in

specific sectors, the West German electrical and electronics industry is still a major powerhouse of the economy and will provide one of the keys to the Federal Republic, raising its overall level of exports in order to cut back the massive deficit on the current account of the balance of payments. In 1979 it accounted for 18.6 per cent of free world electrical and

level of investment spending and equipment and its share of by German manufacturing world markets in this sector industry—rose by some 15 per was more than twice as large cent, demand for consumer as that gained by France (8.9 per cent) and the UK (7.5 per cent). German electrical manufacturers' main markets are found in the neighbouring countries of Western Europe-46.2 per cent of exports went to other member states of the European Community and a further 18.6 per cent to EFTA (European Free Trade Area) members — while only a tiny penetration of the Japanese market has been achieved with less than 1 per cent of West German electrical exports going to Japan.

As with last year imports to the German market are still growing faster in 1980 than exports, and here Japan is insvitably playing a major role, particularly in some sensitive areas of consumer electronics which have been virtually taken over by imports from the Far East. Japan accounted for 10.3 per cent of electrical and electronics imports to the Federal Republic last year with a value of DM 2.30n, against West German exports to Japan in this sector of DM 316m.

At a company level the development of the West Ger still be as high as DM 200 man electrical and electronics Major problems are s the two biggest groups in the industry, Siemens and AEG-

Telefunken. Siemens has had its sethacks, chiefly brought about by the slump in power station building in Germany and elsewhere which has hit its important subsidiary Kraftwerk Union, but it has still grown strongly against fierce world competition. It is the fifth largest electrical group in the world and is expanding in its domestic and forei quickly its activities in the U.S., markets.

the world's most important market for electrical goods and equipment. Even its nuclear power station building activities have received a major boost this year with that agreement being reached with a received for the state of reached with Argentina for the construction of the DM 1.5bm Atucha II power station.

Exhausted

By contrast, AEG-Telefunker, was brought close to collapse last year after years of losse virtually exhausted its financial reserves. Fighting against time the group was given hope for the future by a massive financial re-structur-ing which involved the pumping in of nearly DM lbn of new capital by its shareholder; (which now comprise virtually all the major banks in Wes-Germany) along with further financial support from insurance groups and major West German industrial concerns.

The AEG rescue was an extra ordinary example of the read ness of the private sector. Germany to pool its resource in supporting one of its allimembers. It was also a maj demonstration of the power the big banks in the Feder Republic to take the leading r in the formulation and pract of German industrial strate This year, however, under new chairman, Herr He Duerr the group has appear to make some progress towa a return to profitability in 19

although losses this year co local manufacturing presen But the greatest question m banging over its future must wbether its recovery will halted, almost before it bas: the ground, by the grow recession in West Germany elsewhere. In its still weaker state it is far from being w prepared to live through a p longed decline in demand electrical and electronics go

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WEST GERMANY XIII

Falling production expected to give way to growth

CHEMICALS

KEVIN DONE

THE SUMMER months bave been unhappy ones for the West German chemicals industry as it bas been overtaken by the recession hitting some of its most important markets. Falling sales and production have begun to blta deeply into profitability, ontput at some plants has sunk to such a level that several thousand workers are being put on to short-time

After enjoying a record year in 1979, the West German chemicals industry, the largest in Western Europe and the biggest chemicals exporter in the world, had in any case been expecting only modest growth in 1980. After expanding pro-duction by 5.6 per cent in 1979 and 5 per cent in real terms in -1978, chemicals manufacturers had set their sights more cautiously this year on real growth of around 2 per ceot, but even this target looks like proving over-optimistic.

Preoccupied

LOUN

The volume of production will show a steeper fall as the size of the industry's turnover has been inflated by the higher prices imposed for many pro-ducts in the wake of the dramatic surge in the cost of energy and oil-based feedstocks. Chemicals producers have become increasingly preeccupied with the problems of passing on the rapidly rising costs of raw materials to their customers especially as they see little chance even in the longterm of switching significantly

to other feedstocks. With the slump in demand in recent months from important customer sectors, such as the automobile, building and textiles industries, however, the most immediate goal has been to try to hold current price levels and to stop the price Whatever the pessimism Republic's car makers have had eroslon caused by the fierce about the short-term ontlook, an enviably strong home market international competition in a bowever, the chemicals indus—less than a quarter of sales

sbrinking market.

customers have now chosen to other industrial sectors by the all, derives as much as 70 per privately by German concerns draw down stocks rather than confident margin it did in the cant of its annual turnover from and institutions between 1974 place new orders.

Most com- foreign markets in the form and 1979, no lass than 14.7 per

recession bas therefore chiefly hit organic chemicaols, and especially plastics and fibres, dyestuffs and dyestuffs organic industrial chemicals, after rising in the first three months of the year, suddenly went into steep decline with falls of between 10 and nearly 17 per cent in the four months from April to July.

The fall is made to look particularly sharp because last year the chemicals industry enjoyed something of a freak year in which the normal seasonal dip in demand in the summer months did not occur. and senior company executives are profoundly uncertain about the industry's immediate prospects.

What chemicals executives are months did not occur. What chemicals executives are whether this autumn the industry can pull out of the summer trough or whether the recession is going to deepen further.

Preliminary estimates from some of the sector's biggest con-cerns suggest that September has indeed proved better than expected; sales were only around last year's level, but at least the rot had been halted.
Other companies are not se optimistic and are still not expecting much of a turn round until perhaps the second quarter of next year.

The fall in demand has bad e drastic effect on the operating levels of some of the industry'a plant. Hoechst, tha second largest chemicals group in West Germany has seen operations at its plants in the Federal Republic fall from 85 per cent of capacity in the first quarter to 80 per cent in the second quarter, and then to an average of only 65 per cent in the third

Some plants, particularly in the dyestuffs sector, have been orking at levels as low as only 50 per cent of capacity and it is here that Hoechst has been forced to introduce short-time working for nearly 3,000 employees.

Bayer, another of the "big three" West German chemicals similarly hard-pressed and has also put aeveral thousand employees on to short-time

try is still confident that it can The sectors that have been look forward to growth rates hardest hit are precisely those in the 1980s that will be above which last year showed the the average expansion of the strongest growth, product areas German economy although it

strategies for the 1980s.

The German chemicals industry may not employ as many people—just under 550,000—as the other major industrial sectors, motor vehicle manufacture, mechanical engineer-ing and the electrical and electronics industry, but it does rival them in terms of its annual turnover and it has certainly been the most aggres-

axpansion.

Last year the "big three" account ef its must be companies, BASF. Hoschst and Bayer—the offspring of the present activities.

The big chemical groups has been earmarked for started earlier than most to 12 per cent of the total.

Already this year H wild up local manufacture Already this year H had brought no stream in Texas for the in the started in the stream in th of the U.S. and ICI of the UK. of maney it has invested some \$190m represent the com-Bayer, perhaps the most directly in foreign markets. Of pany's largest single capital internationally-minded of them the DM 33.8bn invested abroad project to date anywhere in the of the U.S. and ICI of the UK.

of around 4 per cent a year for not far behind with 68 per cent chemicals production into their of sales coming from outside Germany.

BASF has traditionally been the member of the triumvirate which has kept closest to home markets—a factor determined perhaps by its much greater involvement in basic petro-chemicals and oil, gas and coal also naw found abroad and it is in the middla of a major sive in the post-war years in reorganisation of management its drive for international responsibilities at the top level responsibilities at the top level

Farben—were the three largest chemicals groups in the world in terms of sales, nutstripping even international rivals of the stature of Du Pont and Dow Germany in terms of the amount monomer, which at a cost of the stature of Du Pont and Dow Germany in terms of the amount monomer, which at a cost of the stature of Du Pont and Dow Germany in terms of the amount monomer, which at a cost of the stature of Du Pont and Dow Germany in terms of the amount monomer, which at a cost of the stature of the s

pany planners appear to be either of exports or local manu-cent was accounted for by building an average real growth facture abroad and Hoechst is chemicals and pharmacauticals companies, against 9.7 per cent by the nearest rival, the electrical and electronics industry, and only 5.7 per cent by the motor vehicle industry.

A group such as Hoechst, with sales worldwide expected this year of around DM 29bo. has an investment programme worth some DM 1.8bn in 1980 in progress and next year is production and processing—ont in progress and next year is more than half of its sales are planning to sanction future expenditure of some DM 2.16bo, of which 40 per cent will be spent abroad. Its main foreign investment targets are other West European countries, which will take some 19 per cent of the total, and North America, which has been earmarked for some

Already this year Hoechst had brought no stream two plants in Texas for the produc-

The completion of these plants inevitably means something of a shift in investment emphasis, but last year, North America accounted for some 24 per cent of group capital spend-ing with West Germany taking only some 52 per cent.

Original research

The drive to establish such a strong presence abroad has come from the need to operate close to the customer in the world's biggest chemicals markets, such as the U.S., and also from the necessity of drawing on original research work from around the world, particularly for developing new products in sectors such as pharmaceuticals and agrochemicals.

But it is also true that for-eign manufacture bas allowed the German chemicals companies to get around some of the very bigh costs associated with manufacture in the Federal Republic.

Apart from the feedstock cost advantages enjoyed by the U.S. chemicals companies, West German chemicals groups claim that labour costs in the chemicals industry in the Federal Republic last year were also 27.9 per cent higher than in the U.S. Hourly costs were \$13.20 against \$10.32 in the U.S. (The calculation is based on an average exchange rate of DM 1.83 to the

dollar last year.) West German chemical companies' labour costs first began to outpace the U.S. in 1975. Since then the gap bas widened sharply, partly as a result of exchange movements, but also because of the rapid increase in manufacturers are confident West German industry's social that the recession this time costs. These are now double the round will not be as serious as

Despite the bigh level of investment abroad, the West German chemicals industry is also the biggest exporter of chemi-cals in the world from its bome total exports. The industry has the way the economy is going a healthily large surplus on its balance of trade with imports will begin the new year on the last year totalling DM 24bn. Imports this year, however, have pend on at what point a revival been rising faster than exports. Starts.

A major part of these foreig aales come from sectors such as pharmaceuticals and agrochemicals, where German companies can bring the strength of their impressive research and development effort to bear. It is also sectors such as these which provide the industry with its most stable source of revenues and which are not so prone to wild fluctuations in times of recession as are the big commundity chemicals, such as

West German chemicals

the nne that followed the 1973-1974 oil price increases, but they have been disturbed by the setbacks of recent months. "I don't want to disguise the fact that we are looking with base, with exports last year of some anxiety at 1981," says Prosome DM 44bn—equal to 14 per fessor Rolf Sammet, chief cent of the Federal Republic's executive of Hoechst. From

Imports erode a traditionally domestic market

MOTOR INDUSTRY

KEVIN DONE

CONFRONTED by a flagging domestic economy, recession in important export markets and a concerted attack by the Japanese on their home sales, West German motor vehicle manufacturers are having to ask themselves some awkward questions about bow they are to survive the rigours of the

After five boom years, jobs in some parts of the industry bave started to look distinctly vulnerable and imports have increasingly begun to est into a market that has hitherto been marked chiefly by West German motorists' traditional loyalty to domestic products. The Federal -less than a quarter of sales have fallen to importers—with a higher level of car ownership (one for every 2.7 inhabitants) than in any other part of Europe.

sold in foreign markets—the West German motor vehicle industry bas built itself into one of the major pillars of the Federal Republic's economy. As many as nne in seven workers in the country are dependent, directly or indirectly, on the industry for their jobs.

All manufacturers accepted that, after the prolonged boom of the second half of the 1970s, demand would have to weaken, but most bave been taken by surprise at the sharpness of the fall in sales this year. What should have been a gentle cyclical dip in demand has been worsened by the fact that it bas coincided with a widening world recession and that it is occurring at a time when the Japanese car industry has itself chosen to mount a major assault on the German market, the richest prize in Europe.

The turning point in the domestic market came as long ago as mid 1979, but a bectic final spurt of activity in the first half of the year, combined with continuing strong demand from foreign markets, meant that are highly dependent on will no longer be able to out. With success, two, in export German car production still such a backlog of orders that Herr Schmücker accepts that cannot expect to equalise their oil as a feedstock and where strip the growth rates of most markets—more than 50 per cent rose to a record level of 3.93m. It is cushioned from all but the at the moment the Japanese cost disadvantages at that cost

of last year's record production last year. At the same time new car registrations within the Federal Republic only slipped back marginally to 2.62m from the peak achieved in 1978.

Registrations slump

But in 1980 it has been a different story. The motor industry has been the barbinger of a general slowing down in the West German economy and in the first eight months of the year new car registrations bave slumped by 10.4 per cent to only 1.74m units. Matters bave been aggravated for most domestic manufacturers, bowever, by the sharp incursions the Japanese have been making into this shrinking market, taking 9.9 per cent of new car sales from January to August as against a share of only 5.4 per cent in the same period last

Apart from the Japanese, only Daimler-Benz among the domestic manufacturers bas been able to buck the trend by lifting its sales in the German market this year. The Stuttgart-based manufacturer of one of the world's most prestigious cars has been able to live off

the attack by Japanese imports. convince car workers of the wage round particularly difficult for the difficult for the car makers.

They bad presumed, a trifle serionsness of the problems the arrogantly, that their technological lead and the "superiority" of German products needed to try to close the gap.

could still bold the loyalty of most German car buyers. Last year the ground gained by Japanese imports was indeed largely at the cost of other importers, chiefly tha French and the Italians, but this year the German car manufacturers themselves have had to start making room for their Japanese rivals.

executive of Volkswagen, the largest car maker in the Federal Republic, admits: "We can no longer flatter ourselves that we have a clear lead in quality over the Japanese. With major car plants in West Germany shut down for the bis Japanese opposite number. in 1978, Expenditure this year summer break the Japanese Absenteeism is also higher will be about a third higher than took as much as 15 per cent of among assembly line workers the investment planned by the abnormal month partners but in Germany than in Japan. abnormal month perhaps, but it shows the direction in which the industry is beading.

At first most other German along with other industry The growing problems of com-car makers thought that they leaders he is currectly engaged peting with Far East manutoo were largely insulated from In an intensive campaign to facturers could make this year's

The trade unions have

already started to make it plain, however, that the car companies

needed to try to close the gap. has flagged total imports have Currently the car industry risen to some 481,950 cars, equal reckons that the Japanese can to 27.7 per cent of the market build a car for about 20 per compared with only 24.5 per cent less than a German company, giving them a big price year. The chief response by advantage in western markets, German manufacturers to date even when the transport costs has been to underline their comfrom Japan to Europe and the mitment to the industry's very U.S. are taken into account. ambitious investment pro-Hourly wage costs in the gramme which is aiming both at Federal Republic's motor indus-new model programmes and at Herr Toni Schmücker, chief try (the basic wage plus social rationalising production executive of Volkswagen, the casts) amounts to around outloods with an increased largest car maker in the DM 25 against only about DM 15 emphasis on automation and the rederal Republic, admits: "We in Japan. In addition the use of robots. The automobile German car worker puts in lodustry expects capital expendi-fewer bours, about 1,600 bours to jump this year a year as against just under DM9.5bn compared with 2,000 hours a year worked by DM7.4bn in 1979 and DM5.7bn that companies are bracing themselves to make a major

> CONTINUED ON NEXT PAGE

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WEST GERMANY XIV

Quota threat from EEC unites producers

STEEL

ROGER BOYES

industry, after months of unruly price-cotting and hardnosed competition, was shocked into unity earlier this month by the threat of compulsory production quotas being applied by the European Commission. The evangelistic call of German steelmakers bas long been: "Brethren, let us return

to the way of the (relatively) free market, where the efficient can prosper and the lame ducks fall by the wayside." German steel producers, need it be said, are among the most effi-

As a result, the prospect of Eoropean assuming emergency powers to impose compolsory production teelmakers genuinely snook the German industrialists. The Government too was coocerned but it had for over two months been warning the industry that if it did not get its house in order Commission would be driven into introducing compulsory measures, if only as a bridging measure until the middle of next year when a voluntary crisis cartel could be

Bot how long the current semblance of unity among German steel producers can last is open to question. They may now be prepared to toe the line on a voluntary cartel, if only to avoid something worse, but their inclination is

Sceptical

steelmakers about sceptical its architect, the European Industry Commissioner—right from its inception in 1976-77. The idea of the scheme was to create market stability by agreed crude steel production levels, by a system of minimum price levels and by finished proluct steel targets. The Germans feared that once introduced such a scheme would become a permanent feature of the andscape and would be used by fundamentally inefficient producers—Britain and France, State funds.

In the event, however, the breathing space provided benefited who seized the restructure relatively painlessly. Nonetheless, it was clear to them that necessary consensus collapsed. because of cheap imports and the shrinking market.

By the summer of this year the Commission bad to suspend the last remaining enforceable minimum price for hot-rolled steel coil, the basic material for flat steel used by the car in-dustry. Because of the declining market-induced by the recession and a general slowdown in the key motor sector-the Commission's minimum price was

well above market levels. Meanwhile boles were also being torn in the Davignon production quotas. After a sharp drop in consumption—but with production levels still roughly as high as in 1979, a boom year —the Commission announced that European steel-makers should agree to cut production by 13 per cent in the final quarter of 1980. Otherwise, it said, there would be chronic overproduction and prices would tumble out of cootrol. Ioitially most German pro-

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ducers were prepared to play

to be fairly imposed and not applied in such a way that they penalised the German duct mix). companies for their efficiency. This was a counsel of perfection, as many producers were able to claim that they were a special case. The Italian steel industry said it was willing to cut its production but only from a much higher production base which it claimed made an unfair

Italian imports bave this year market. Meanwhile Kloeckner-Werke also claimed that it was being discriminated against by the production restraints of the cartel. The German producers had agreed to fix their quotas in good year for all the German

comparison. The net result is

that Italian output is expected

at its present bigb levels. Cheap

Bremen plant fully on stream As a result, bound by "artifi-cially low" quotas, the Bremen fraction of its true capacity and mated DM 100m a year.

Kloeckner thus felt no longer bound by the quotas and there ensued a row with the German which insisted that the company provide its exact production

been at least temporarily healed. Kloeckner is back inthe fold - compulsory quotas would almost certainly be more - and is prepared to discuss the formation of a revised and more realistic form of voluntary cartel. Apart from giving Kloeckner higher production quotas, this new cartel said Dr. Herbert Gienow, Kloeckner chairman recentlysales office. That would go some towards accusations of price-cutting.

The fact is that for all the talk about free markets a reformed voluntary cartel until demand picks up again, as boped, in 1983; Bot as Dr. Gerhard Ollig, the Economic Ministry's steel expert, indito accept that there has been a structural shift to Third World steelmakers and that rethinking about the rola of European steel.

This points in only one direction - further rationalisation, streamlining and diversification, increased research into new uses for steel and new energy-saving techniques. If the voluntary cartel can allow the producers to reorganise redundancies, then so much the better.

Rationalisation within German steel industry has begun to take an interesting new shape. Thus Krupp and Hoesch are investigating ways of streamlining future production and eliminating production overlaps. It has been suggested, for example, that Hoesch might be prepared to abed its oldfashioned Siemens Martius plants much more quickly than planned and thus allow Krupp jump in to take over soma of Hoesch's crude steel production customers. In return rolled steel orders that normally would bave been placed with Krupp could be placed with

Thus two arch-rivals, in the face of the steel crisis, bave to a remarkable live-andlet-live agreement. There is, they stress, no question of a

along with this but they in- merger and the companies will assistance—the Hoesch case was sisted that such quotas would compete in the special steels have to be fairly imposed and area (which is playing an increasing role in Krupp's pro-

> These plans are still fairly tentative but many steel prorevival in steel demand to put their financial bouses in order. This in turn will make diversi-fication and consolidation of existing non-steel subsidiaries Thus Salzgitter, tha State-owned steel group, managed—thanks to good results in the crude to resch balanced result last year for the first time in years. Thyssen the largest and most successful ofits from DM 100m to DM 167m and Kloeckner used the pick-up in steel demand to launch a major capital reorgan-isation which it believes could take it out of the red this year and perhaps enable it to resume

Unease

While most German steel companies genuinely welcomed Kloeckner's capital write-down about the way it behaved. Dr. Detley Rohwedder, chairman of sbarply criticised Kloeckner, for example for undermining the "crisis undermining

dividend payments next year.

But Herr Robwedder himself has come in for criticism from After some intensive lobbying by Herr Robwedder—a former State Secretary in the Econorecently given cheap loans worth DM 240m by the Federal Research and Tachnology Minisand the State of North Rhine-Westphalia. The loan will go towards the replacement of the three Siemens Martin plants by a single new oxygen

This form of subsidy is not in itself remarkable, certainly that the company could bave carried out the same replacemuch less cost and without resort to the Government,

German steel companies bave long complained about the subsidies given to their European competitors — subsidies they claim are being used to prop np outdated structures and excess capacity. Yet German producers have now become simply a more blatant example than most.

Thus steel concerns are entitled to providential State grants towards the installation of blast furnace filters. statutory requirement. At leas three major steel groups have diversified into shipbuilding and as a result all have benefited from a DM 660m Government shipyards programme and from other coastal State relief

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Nonetheless German stee companies have not been alor to cut back capacity and t hreathing space" the Davignon plan. Since 197 the industry has cut back crud steel capacity by some 1000 tonnes and 120,000 jobs have gone-largely through natural This has made for a generally efficient industry.

vulnerable to the fall in co sumption in Europe and the U.S.—a situation further complete cated by the U.S. anti-dumping import penetration. Impor from non-EEC countries espec ally have grown over the b six years.

ing on a recovery in demand 1983-84 as the Western work cyclical trends favour demand from sectors such as the con-struction industry. But bow is the industry to survive in meantime? Prices will stay lo especially given the curren uncertainty surrounding to Davignon scheme, and costs a workers settled for around Z r cent in the last wage round a wage claims are expected to:

Above all, the banks are. inning to be concerned a Indeed have started to play large role recently in persuadi the German steel companies reconcile their differences. I the one band the banks estim: that German steel product will fall by only 2m tonnes of 1979 to reach 44m tonnes to year. On the other, bank client in the motor, shipbuilding an construction industries major steel consumers reporting troubled times. Steely prospects of a 1974-type in covery are looking slim. Clearly bankers will think twice about surprisingly dependent on underwriting further inves various forms of Government ment in capacity.

Motor industry

CONTINUED FROM PREVIOUS PAGE

financial effort to close the competitive gap in the 1980s.

in the late summer by Formove to cut the workforce at While car sales have fallen this year hitting manufacturers and components suppliers alike, there has been one bright spot on the scene. This is continuing strong performance of German commercial vehicles, which so far bave shown little sign of being overcome either by the slowing down of the domestic economy or by the recession

Tha onset of the recession and the advent of higher energy prices has had an important impact, however, on the car market and especially on sales of larger saloons of two-litre capacity and above. The greater consciousness of the importance of fuel economy has brought about a substantial shift in buying patterns which has hit threa manufacturers in particular, Ford, Opel, the West German subsidiary of General Motors, and Audl, the Volkswagen

Both Opel and Ford have been car, the Kadett, which forced to cut back their work launched last year. Output forces in recent weeks after long periods of short-time working, and Audi too bas had to go in for short-time working this autumn as domestic sales of its suffered from its lack of a r

Audi 100 model have plummetted by 38 per cent in the first eight months.

The slump of sales of some of the larger Ford and Opel modela has been equally dramatic. New registrations of Opel's Rekord fell by 34 per cent in the first eight months of the year from 162,108 to 106,801, sales of the Ascona fell by nearly 33 per cent while demand for the larger Commodore and models slumped by around 65 per cent. At Ford similar figures have been reported. Sales of the Granada in the eight months to the end of August were 52 per cent below last year's level, and Capri registrations dropped by 41 per cent in the same period. The plunge in sales of the larger cars has led to the first reduodancies in the German motor industry for several

years. First Opel cut 5,900 jobs from its Rüsselsbeim works near

Frankfurt and this was followed

redundancies, measures t have cost Opel around DM 9 and Ford about DM 135m. Limited The profitability of both co panies has plunged as dran tically as their sales and Or has warned that it might w turn in a loss this year. The

Cologne and Duren plants

6,000. Both companies

employed a similar formula

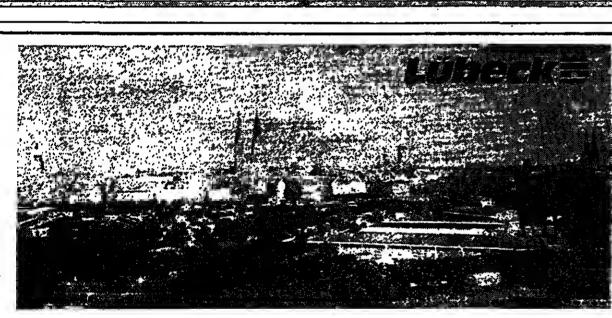
early retirement and volunt;

drop in profits is coming a particularly sensitive mome when both companies involved in major investme programmes. Opel is spendi some DM 6bn from 1979-13 on new model programmes the rationalisation and exp sion of production Ironically for Opel while bas been laying people off fr the production lines of its lar modela, it has been unable satisfy demand for its new sn continue to be limited

new components plants

Ford, on the other band, competitor in the onc part the market which has sho some life in recent mont namely the smaller medit sized models, which have be dominated by Opel's Kade Volkswagen's Golf and a host imported cars. This major 1: has now been corrected w Escort, but the new model not come a moment too and its success is crucial Ford's survival and its chap

of winning back some of a Germany's motor industry far from pessimistic about chances in the 1980s and in bome market it still expects average growth of around 2 cent a year over the n decade, despite the prerecession. Opel bas already si gested that the lowest point? the decline of damand may he heen reached and it was so prised by the strength of deal demand in July and August.



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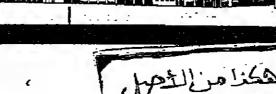
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WEST GERMANY XV

The Government hopes that economy of scale will allow the industry to compete more effectively in the world market, but its long-laid plans have yet to come to fruition.

Merger still shuffling to conclusion

AEROSPACE. ROGER BOYES

LOWLY, step by painful step. prospace concerns are edging hat will, in Bonn's view, create r internationally competitive invaft industry. That was the tory three years ago and it is

he story now; rarely can a merer have been so tortuous; so lear in its conception, and yet o baroque in its implementa-

ween the Bavarian-based Mes-erschmidt - Boelkow Blohm MBB), thriving on a steady ow of military contracts, and the Bremen-based Vereinigte Sugtechnische Werke (VFW) inggling to keep alive an untable partnership "Ponn feared the worst - jobs

bre threatened in the north, was unnecessary and be; it deplication of work be-tren MBB and VFW, and the recoment was becoming peply involved financially in FW. The answer was a merger, ith MBB taking over VFW, robably for a token sum, and the moniding the two comanies into a dynamic new Euro-

It was, as they say in airport saster films, all 'systems go, int, as regular filmgoers will how, that is the point where ie problems begin.

Marriage

bout how to assess the financial abilities of the two sides and "I valuing their assets.

After 10 years of partnership, ad become closely intertwined copter co-operation with the CFW-Fokker group con- German aerospace industry. isted of holding companies in folland and Germany which ach had a half-share in a cenperating companies in both

Under the terms of the breakyp. Fokker was to pay back half
by B8.6m loan which was lowed and the result was a deal which seemed to bring the merger that much closer. Krupp (which bas a 35.2 per cent stake in VFW, UTC (with its 26.4 per cent stake) and Bremen

a divorce. Fokker however will not repay Government guaranteed credits of DM 280m taken up to finance the VFW-614 production. Moreover, it is only prepared to pay back its half of the DM 83.6m loan if it achieves profits of at least F110m 2 year between 1980 and 1997.

An expensive divorce in terms of continuing liabilities for VFW and for the German Government. Yet the difficult disengagement negotiations were paralleled by the astonishing success story of the European Airbus A-300, which has seen sales soar even in relatively untried markets like the Middle The idea was simple enough.

The idea was simple enough.

We was German Government year profits were pushed up aw a north-south imbalance befrom DM 2.55m in 1978 to DM 9.79m thanks to airbus sales and to contracts landed by Erno, its space engineering subsidiary.

This had two main conseonences. In the first place it made VFW shareholders ex-tremely reluctant to sell out cheaply to MBB, and secondly, it ensured that there would be a long bargaining period with MBB, not just about price but also about future division of

labour. Net effect: yet further delays on the road towards a merged concern, and growing irritation on the part of the Boun Govern-

The original notion was for two of the principal VFW share-holders, United Technologies and Krupp, to sell their stakes to the other major shareholder, the City of Bremen. Bremen would then aell the lot to MBB and the merger would be com-

Although this idea, conveived Marriage
In the first place VFW had free itself from its troubled interests of United Technologies and to a lesser extent those of the partnership aggled for more than two years have to assess the financial would self out but in fact its would self out but in fact its its stake (26.4 per cent), and After 10 years of partnership, to negotiate a part in the new his was far from easy and far European aerospace concern, rom comfortable, as both sides especially building up its heli-

More problems for the Bonn Government: the last thing it wanted was a major American ral holding company based in stake in the new merged com-This in turn ran pany which after all was sup-companies in both posed to compete with the U.S. manufacturers.



The first pre-production Tornado multi-role combat aircraft on its first flight at MBB's Manching facility

be determined after an inde-pendent valuation had been made of VFW, and Krupp would co-ordinate all three holdings This still did not solva the

This still did not solva the dilemma of a U.S. presence in the new company even if Krupp co-ordinated the 10 per cent bolding and beld a supervisory board seat—its long-standing wish. United Technologies could still theoretically cause difficulties if, for example, it cama to the strategic planning of a belicopter sales drive in the U.S.

Side-stepped

This particular burdle was crossed, or at least side-stepped rossed, or at least side-stepped, last mouth when UTC agreed to sell its VFW stake to Krupp. Krupp, the steel and eogineering group, now holds 61.6 per cent of VFW and is in a position to dictate terms to MBB.

The consensus of opinion is that it has made the merger easier and has almost certainly

easier and has almost certainly guaranteed Krupp that coveted seat on the supervisory board. But why should United Technologies have caved in so suddenly after holding part of VEW for some 20 years? UTC itself issued a statement.

full of breezy altruism: it no longer wanted to stand in the way of the foundation of the new German aerospace industry. There are likely to have been two other motives. In the first place, it realised that some of its more limited objectives such as helicopter co-operation with Europe—could be achieved just as well through the vebicle of joint ventures with MBB. Secondly, the valuation of VFW seemed set to be a generous one and UTC, for the first time in several years, looked as if it

26.4 per cent stake. merger negotiations. The inde- be all that profitable in the start concerns.

sell VFW to MBB in return for a pendent valuation puts VFW a 10 per cent holding in the new worth at DM250m, but MBB is concern. The asking price would keen that the costs of the divorce keen that the costs of the divorce from Fokker are taken into account and that the asking price be pushed below DM 200m. This has led to considerable

This has led to considerable bitterness in the recent phase of the merger talks which have otherwise been distinguished more by fatigue than acrimony.

MBB bas repeatedly said this summer that the merger is on the brink of being clinched and that the valuation costs are a mere formality. VFW's share-bolders however feel far more strongly about the matter and fear that MBB is trying to stamfear that MBB is trying to stam-

Indeed the Bonn Government bas been putting a degree of pressure on Bremen—as a VFW shareholder-to agree soon on a valuation and speed up the proceedings. But Bremen has other worries—above all it is con-cerned that VFW might be excerned that VFW might be ex-cluded from the design and systems management in the new merged concern. If VFW becomes simply a production adjunct of MBB, dependent on whatever surplus contracts can be steered its way from the Munich-based company, then jobs will be threatened and some of its undonbtable technological expertise could well be

These then are the two principal problems now facing the merger-can VFW and MBB agree on a common evaluation of VFW's assets and can VFW secure an equitable division of labour within the merged con-

MBB executives are talking of the merger being clinched by Christmas, but the same cry was heard (albeit from different quarters) last summer and the summer before.
One niggling doubt remains,

DM44bn worth of net profits last year and VFW pushed its profits up to DM9.8m, but it is not at all clear that profit growth will be able to keep pace with the substantial sales increases

expected.

Will the concern be flexibla enough to respond to market developments, especially given the strong state interests in the two companies? Apart from Bremen's stake in VFW, both Hamburg and Bavaria bave a 43 per cent share in MBB. All of them will be sharply watching to ensure that any streamlining of production does not create an excessive amount of unemploy-ment in their states. pede flam into accepting a lower price.

The Bonn Government does not view this as a major prob-lem and argues that both Ham-hurg and Bavaria bave shown themselves to be particularly accommudating shareholders in

Rising costs

The only other shadow over the future of the new concern is one shared by other European aerospace companies; that of rising material and design costs on the one hand and sbarp over-seas competition on the other-The soaring costs have been felt in both civil and military divi-sions—with the Tornado multi-role combat aircraft price reaching an estimated DM 67m compared to DM 15m, when it was conceived 10 years ago. Moreover the European Airbus is not expected to break even

for some years yet. The West German Govern ment is under no illusion that the merger offers a panacea, but the immediate answer to the cost problem is in size, that is both economy of scale and breadth of ambition.

The new industry, Bonn opes, will be able to look tives. Even if it comes off, will beyond the negotiating details it all be worth it? The combined of the past three years and seize The price however will not it all be worth it? The combined of the past three years and seize be finalised until both MBB and turnover of MBB and VFW will on growth sectors — such as VFW agree on a mntually be in the region of DM 3bn— space research and satellite denot much compared to the U.S. velopment — exploit them and grants with whom they will be another sticking point in the competing. The concern may not league of European aerospace

Production continues to rise despite incentives

AGRICULTURE

JOHN CHERRINGTON

THE British Government bas been pressing for some time for EEC member states who create surpluses which become a charge on Community funds to carry some of the load themselves. These sentiments did raise an echo in West Germany

Yield per cow bas been increasing too, and once the exist-Herr Josef Erti, West German

Minister of Agriculture, was then making statesmanlike noises when attacking the mani-fest disadvantages of the Common Agricultural Policy. At the same time Baron Heere-mann, leader for 10 years of the German Farmers Union (DBV) was suggesting that some discipline should be imposed on chronic overproduction. However, the approach of the alections appears to have muted these sentiments, and in any case, West German farmers have reacted to all such exhortation and even financial induce-ment by producing more and

This is particularly the case in dairy farming. There has, it is true, been a significant reduction in the number of producers. but there has been almost no reduction in the number of dairy cows and production continues to increase. In fact from the period January to July 1980, West German milk deliveries to dairies rose by 5 per cent con-tinuing a trend which has been evident for the last decade.

cows were removed from the national herd without, however, making any difference to the

their departure coincided with improvement bas been because rearing increasing numbers on of the price incentive, again remaining farms.

of the price incentive, again thanks to the MCA which

his counterpart in the Nether-lands, where much of the milk Holstein. is produced from compounds But now that the tha German dairy farmer was producing almost entirely from his own farm resources of fodder. But by 1978 the pro-duction of cattle compounds had increased by 60 per cent over

creasing too, and once the existing breeda are gradually replaced by the Black and White Holstein, yields will undoubtedly approach those of Holland and the UK, where the proportion of these cattle is over 70 per cent as against 44 per cent in Germany.

Protection

The certainty of increasing dairy production is assisted by the strength of the D Mark, which provides a measure of protection through the monetary compensation system. This at present means a levy of 9 per cent on farm imports from other member states. This is bitterly resented by traditional exporting countries such as Holland and Denmark, who believe that Germany should take more European Community products. But this concern is not confined to dairy

The German pig industry is very well developed, with about three times the numbers in the UK. Germany is still a net importer of pigmeat, but the scope for expansion is there, together

total census figure. What seems duction is the second highest in rather more easy for farmers, to bave bappened is that the community and in 1978 but they would soon adapt cows removed were either reached an all-time high of themselves to changed circumpassed on to other farmers or 23.9m tonnes. Part of the stances.

There was a time when Herr enabled new techniques of Erti was claiming that, unlike cereal growing to be practised.

But now that these methods have been adopted over the whole country, it is probable that the consequent overproduction will be impossible to reverse. Once farmars everywhere have learned high-output farming, any disincentive by means of lower prices would probably stimulate them to prodnce even more.

It is frequently said that the problem of German and EEC overproduction for that matter is the stimulation offered by the high prices needed to support the mass of very small farmers which make up the whole. Once the small and part-time farmers are eliminated, by going into industry or retirement, a leaner, harder agriculture will take its place: one which will be abla

to accept lower prices and so lessen the cost of the CAP. This is a fallacious argument. Already some 80 per cent of German production comes from a minority of full-tima farmers and it is from this sector that the increased output will coma.
The part-timers, with secondary
jobs to cushion them, are probably less driven by the necessity to force production to the maximum to make ends meet. Where they fit into the German scheme of things is to provide a stable social base to the population as a contrast to the increasing industrialisation in

the towns. Nor is it sensible to believe that the elimination of the MCA that German farmers were forequantities of potatoes are grown output due to the competition
most in taking advantage of the
for feed, a cheaper ingredient from other member states.
EEC schemes for going out of than cereals. Pig keepers are
milk production by means of also protected by the MCA Agriculture is inherently just
which, since 1977, some 500,000
system.

Consider the Consider that very large protection would cause a fall in
for feed, a cheaper ingredient
from other member states.

Agriculture is inherently just
as capable of viable and Cereal growing has in no way as that in any other member been limited by the small country. The MCA arrange-average farm size. Overall proments simply made things



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WEST GERMANY XVI

On this and the next page, Financial Times writers profile six leading figures in West German affairs.

Gerhard Stoltenberg

Premier of Germany's northern-Stoltenberg as Germany's next personal ties—which may have most State, Schleswig Holstein, Vice-Chancellor and Finance slightly hurt his standing in the exudes a sense of self-discipline Minister. and well-brushed sleckness. It was But behind the cool facade Stoltenber there is a glowing ambition have suffered too badly from which radiates from him like being identified with the losing light through a lampshade—he candidate. light through a lampshade—he

is a man on the move. The silver-haired politician career that has been studded with clever and politically expedient decisions. Should be make a bid for the leadership of the Christian Democratic opposition now that Herr Franz Josef Strauss has been defeated in this month's general elec-tion? Or should he mark time in Schleswig Holstein, stand clear of the in-fighting and throw in his lot with the bloodied successor to Herr

It is significant tribute to his talents — in a party not exactly hrimming over with talent—that a third question does not have to be asked—should he give up his ambitions in Bonn and be content to be a in Boin and be content to be a provincisl politician? A definite no is the answer to the unasked question — Herr Stoltenberg would clearly like to rise to the top of the Christian Democrat pole. The only uncertainty centres on tactics and timing tactics and timing.

Dr. Stoltenberg has been an up and coming politician now for more than two decades. He wss once the youngest member of the Schleswig Holstein Parliament, the youngest member, at 29, of the Federal Parliament, the youngest member of the Csbinet (as Science and Research Minister) under Chancellor Ludwig Erhard, chairman of the CDU youth organisation at the age of 27. Now be is 52 and still has time

ship—and ultimately perhaps the Chancellorship of Germany by lining bimself up so closely with Herr Strauss in the latest general election cam-

Ooce viewed as a rival to Herr Strauss, Dr. Stoltenberg was wooed over to the Bavar-cooversational gambit ends with lan's side in early summer. By an interesting pause as if Dr. the eod of the summer, Herr Stoltenberg is walting for a vote

October morning Herr Eugen Loderer, head of the IG Metall

Suttgart picket lines just being

set up outside Daimler and

Bosch. The idea was partly to show solldarity for a strike that

was unique in post-war German

labour relations—it was the first industrial dispute to be fought over working cooditions rather than wages.

But Herr Loderer had another motive. He wanted to check on

the fiery strike leader, Herr

Franz Steinkuehler, the district organiser who was running his

first strike at the age of 35and this in an organisation that

has sn almost Kremlin-like respect for aged leadership. In the event Herr Loderer could

have stayed in bed—Herr Steinkuehler had been up for several hours, drinking coffee,

cracking jokes and giving occasional orders to the pickets.

That was seven years ago. It would be difficult to recognise Herr Steinkuahler now. He

drives around in a hlack official

Mercedes, is deputy chairman of the Baden-Woerttemberg

Social Democratic Party and

thanks to the workers' co-determination laws—he has seats on the supervisory boards of Audi-NSU and Daimler. He

is a lay judge and helps to run

Is this, one wonders, the old

story of a burnt-out radical bought out by the Establish-

ment? The shop floor revolution-

ary who metamorphosed into the armchair variety? The hard

man gone soft? Not so. Herr Steinkuebler baa

simply become a radical wolf

in moderate sheep's clothing. He

building

still represents the most serious years:—
still represents the most serious years:—
thallenge to the car and steel
manufacturers in Baden
Wuerttemberg Above all be is
south-west Germany and wins

the sharpest thorn in the side of unprecedented guarantees for

the onion-backed society Neue Heimat.

It was not to be. But Dr. Stoltenberg does not seem to

It was Dr. Stoltenberg who must take the main credit for now stands at a crossroads in a helping to make the problem of state indebtedness a major election issue. Dr. Stoltenberg, who has carved ont a role as one of the leading financial and economic brains in the CDU.



discovered the theme many years ago. The combination of Dr. Stoltenberg and Herr Strauss, himself a former Finance Minister, managed to project the issue in s campaign otherwise distinguished mainly by its vacuity.

by its vacuity.

Dr. Stoltenberg gained two other advantages from his alignment. Werr Strauss. In the first place, he became widely known in the southern states The problem is: dld Dr. of Baden Wuerrttemberg and Stoltenberg wreck bis immediate chances of party leader berg posters were to be seen on most street corners. Secondly, he asserted himself as a television politician par excellence.

Frieods say that Dr. Stolten-berg has the rather irritating conversational mannerism of talking to people as if they were in a public meeting. Each

Herr Franz Steinkuehler

leadership of IG Metall.
The Old Guard under Herr

Loderer, still subscribes to the

consensus model of labour rela-

tions that lies at the heart of

Germany's "economic miracle"
— the notion that industrial

problems can be solved in a

rational, uncontroversial way by

union leaders, employers and sometimes Government officials

sitting together around a table

and deciding on what is in the national interest. Herr Stein-

kuehler implicitly challenges this notion. He feels that workers' interests have been neglected. Over the past three

years IG Metall have never settled for more than a 7 to 8

per cent average wage increase.

even at times when the economy

was performing relatively well.

Here is a record of some of

his activities over the past three

party so far turns into a posi-tive asset oo televisioo where be emerges as strong, reason-able, factual and mature. Both assets—the exposure in

the south of Germany and the effective national television coverage will stand him in good stead should he make an immediate bld to be the Chancellor candidate of the opposi-tion. He could also probably count on the support of Herr Strauss and the Bavarian Chris-tian Social Union, the CDU's

sister party.

But what militates ogainst
Dr. Stoltenherg making an aarly
bid for the leadership is the dangerously small majority of the CDU in Schleswig-Holstein, Dr. Stoltenberg will thus have to concentrate on guarding his flank hefore the State Parlia-ment holds its next elections in The SPD in particular has made it clear that it will make an all-out effort to win Schleswig-Holstein, thus, giving the Bonn Government a majority in the Upper House.

Dr. Stoltenberg is a quiet, contemplative man with broad interests. His doctorate was on the history of the Weimar Republic and his main passion is collecting Far Eastern art. This may just have given him the distance from politics to see when jobs should be turned down or accepted. In 1962 be turned down the Defence Ministry after Herr Strauss stepped down.

In 1968 he declined the Interior Ministry after Herr Strauss stepped down, in 1968 be declinad the Interior Minisoffered to him by Chancellor Kurt Kiesinger. In both cases, he appeared to sense that the jobs, though important, would have created more problems than they were worth—and he was right.

The dilemma is now-will Dr. Stoltenberg be able to show the same restraint in the race for the leadership of the CDU. The next man to become the Christian Democrats' Chancellor candidate could well become the next leader of West Germanyand that is a prize that Dr. Stoltenberg may food difficult to

replaced by oew technology.

Summer 1979. Herr Steinleads campaign to

introduce a wage supplement to

be granted in addition to

normal wage round because of

higher fuel costs. Campaign

Wuerttemberg district (900,000

members) both in other IG Metall districts (total member-

ship almost 3m) and in other unions. Herr Loderer holds talks

with the employers and the Chancellor. Rejects pressure but

promises tough wage round. In fact all districts apart from

Baden-Wuerttemberg settle for

about 7 per cent. Baden-Wuerttemberg pushes it up to

Summer 1980. Herr Stein-kuehler challenges central

leadership of IG Metall, saving

it is too centralised. Objects to

"pilot" region system whereby first district to settle in a wage

dispute sets the pace for the

rest of the union. Calls for

shows clearly that Herr Loderer

has good reason to be worried. But while Herr Steinkuehler is

Loderer need not fear that any

of the central leadership will be

ousted in the naar future — at 43 Herr Steinkuehler is still far

too young to get any of the top

challenge is more fundamental.

not least because it seems to voice the views of many grass

roots members. It is a challeoge

to the existing pattern of wage

Roger Boyes

greater regional autonomy. Even this short sketch of Herr

extremely amhitious,

But

abova 8 per cent.

Herr Steinkuehler's

receives wide backing outside

Roger Boyes

Baden-



foreigners with more than a: passing interest in West German politics pose the question when the name of the Federal Justice Minister is mentioned. Dr. Hans Jochen Vogel is neither renowned beyond Germany nor does he receive anything like the domestic media coverage of some of his cabinet colleague Yet, if Herr Helmut Schmidt were to step down while his. Social Democrat Party (SPD): were still in power, then Dr. Vogel stands a good chance of succeeding him as Chancellor.

On the face of it this seems astonishing. It has long been widely assumed that either the present Finance Minister, Herr-Hans Matthoefer, or the Defence Minister, Herr Hans Apel, was the heir apparent to Herr Schmidt. It would certainly be foolish to rule out either. But the rise lo authority and estem of Dr. Vogel (Schmidf: "the best, Justice Minister this country ever had") is unquestionable.

Setbacks^{*}

Thus things seem to be going-Dr. Vogel's way, but it was not always so. He has sufferedserious setbacks to his cante which caused some comments tors (and even colleagnes) te write him off as a potentially Influential political force. Borrinto a Catholic family in the university town of Göttingen or. February 3, 1926, Vogel went straight to the war front from a the party he felt was most likely to keep the country out of external conflict and to give replaced by oew technology.

Social reform. come almost too easily to Hans candidates, gained a brilliant doctorate, and at the age of \$4. the youngest Lord Mayor the Bavarian capital city of Murich has ever had. He gained the office in 1960 with 64 per cent of the vote, increased his sup-port to 78 per cent only six years later, and pushed through buge building and planning programme for the Olympics of 1972.

Then success seemed to deser nim. By the time he departed to become Federal Building Minister In Bonn in 1972 the Munich SPD had swung strongly to the left leaving Dr. Vogel, best described as a reformisf of the centre, largely isolated on his bome ground. In the Federal capital be seemed lost in the national political struggle, always working hard, aiming in tha right direction but con-stanty disappointed.

Vogel's change to the Justice

Steinkuehler's recent record cabinet in 1974 changed all that He has constantly handled tense and delicate situations. ahility and courage—for ample, the pressures on ministry during the height of the terrorist threat. Not that the evidence of these qualities was to be wondered at after his er perience as a jndge in Bava He is quoted as ruefully recall it was not hard to sentence inary criminals, but to fine Bavarian butcher who put much water in his sausages & mandad coorage of an unus negotiation, to the traditional ways of settling arguments about the conditions of work in the high order. A sense of humon is not the first quality one clates with Dr. Vogel, but there all the same.

Jonathan Cair

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WEST GERMANY XVII



Dr. Iber-Schade

Dr. Anne-Rose Iber-Schade

THE NEW head of West Germany's Vereinijung von Unternehmerinnen (the assoof female entrepre-Dr. Anne-Rose Iber-Schade, bas one main goal: to promote the imaga of top women in industry. She says that, while it is no longer extraordinary for a woman to manage a company, husinasswomen still have to dispel many lingering misconceptions and prejudices here in the Federal Republic.

Dr. Ther-Schade, who has a degree in economics, entered her family's automobile spare parts and component business, Wilhelm Schade AG, in Platten Northrbine-Westphalia. and took it over five years later on the death of her father, Her tuisband became the company's technical director. Now, at the age of 57 with three grown children, she has withdrawn a little from the management of the flourishing company she and her husband have been running for 25 years to concentrate on her contribution to the association's efforts.

. Wilhelm Schade AG, with its work force of 1,500, is a medium-sized company with an anoual turnover of DM 120m. Despite its heavy dependence on the motor industry it weathered the downturn in this sector during the 1974 energy crisis virtually unscathed, thanks largely to the decision to spread the risk by supplying all West German and many foreign car producers, not only a few major ones. This policy has been accompanied by successful attempts at product innovation and diversification.

Like Dr. Iber-Schade, the majority of the 1,400 members of the association manage medium-sized businesses What special problems do they face? First of all, of course, they have rue same difficulties afflicting IN JANUARY, 1945, Marion, most entrepreneurs these days. Countess Dönhoff, was forced They bave to cope with increasing state intervention in indus-try and the resulting floods of paperwork. And, like their male colleagues, they are affected both by stringent comboth by stringent com-pany taxation, which threatens the substance of the enterprise, and by the growing social security burdens which hoost personnel costs.

On top of this, however, they have to fight against society's mistaken view that they are either single and mannish, or, on the other hand, have made their careers only through a prudent marriage or by an inheritance.

Encouragement

By no means a fiery feminist, Ir. 1ber-Schade feels, nonetheless, that in the continuing absence of equal opportunities for women it will certainly take some time before female entrepreneurs are wbolly accepted. Although she believes that temale company bosses—like their male counterparts—need only leadership qualities, the willingness to work extremely whingness to work extremely hard and staying power in order to succeed, she also thinks that even well qualified women executives need special encouragement and advice to master the over the contraction. the ever-tougher competition in an increasingly difficult economic climate. Thus, she is convinced of the continuing need for the association, which was founded in 1954 to provide a forum for mainly untrained women who had had to take over family husinesses after their husbands were killed in

the war.
Dr. Iber-Schade also urges her members to come forward and seek office In government bodies and industrial federations. This. she says, is the best way of demonstrating the female cotrepreneur's readiness to shoulder responsibility beyond her immediata concerns, and of doing away with widespread misapprehension about women in key

Dr. Iber-Schade has set the best example herself. She is a member of the board of the Economic Council of the opposition Christian Democrat Party. an bonorary judge at the Federal Social Court which rules on social security disputes and a member of various com-mittees of the Federation of German Employers. But she takes special pride in having recently been appointed—as the only woman among five men—to the respected Monopolies Commission, the advisory body to the Government which acts as a watchdog of the social market

Elgin Schroeder

Edzard Reuter

LEADERS OF West German industry are not used to being accused of hypocrisy, especially by one of their own number. It was hardly surprising therefore that Edzard Reuter, financial chief of Dalmler-Benz one of the bluest of blue chip com-panies in the Federal Republic, abould create something of a stir in West German hoardrooms earlier this year when he urged industrialists to show a little more honesty in publicly owning up to the facts of modern industrial life, to the imperfections of the social market economy and the role played today by the state.

Reuter bas been quick to point out since that he was speaking in a personal capacity, wishing to detach Daimler-Benz from any resulting disfavour. He admits too with an engaging frankness that be was astonished at the effect his outspoken address, given to an interna-tional management symposium at St Gallen in Switzerland, had had on a much wider public in Germany.

But he was clearly driven to apeak his mind because of his growing concern that younger generation is being alienated by the "hypocrisy" of modern leaders—from poli-tics, the trades unions and from industry—speaking in ona way but acting in quite another.

He is not a German industrialist who has attracted controversy in the past and ha has not courted it now, but he appears to bave hit on a sensitive narve in German industrial life, and be is anxious that society's leaders should not lose further credibility with the voung.

Reuter, 52 years old, belongs to a generation of German managers that has come to the fore since the completion of the major reconstruction of the German economy and he feels perhaps freer than many of his predecessors to try to enalyse aloud the role a modern indus-trial group should be playing in the economy and in society.

"My belief is," he told his audience at St. Gallen, "that the only people that are qualified to be employers today are those that have an intrinsic understanding that our respon-sibility for the environment is not a shackle imposed by the politicians, that our responsibility for johs is not a burden forced on us hy the trade unions, but that hoth must be accepted independently as joint responsibilities, as a duty and as a challenge."

He is unlikely to choosa to

that of a leading industrialist, Mercedes" and that it will be for he appears content with his a "smaller" car, not a "small" role on the Board of Daimler- one.

He joined the Stuttgart-based car and commercial vehicle maker in 1964 in the financial department after working for the Bentelsmann publishing group, where he had been helping to prepare a publishing consortium's application for a licence to run a commercial



Herr Reuter

television station, an institution, never actually materialised under German law.

He was appointed to the Daimlar-Benz hoard as a junior member in 1973 and as a full member in 1976 with responsibility for strategic planning and organisation. From the begin-ning of 1977 he also took over the technical planning function and was thus responsible within the collegiate board for the Daimler-Benz group's entire corporate strategy planning worklwide.

He stresses the fact that both in theory and in practice decision-taking at the Daimler-Benz board is a matter of joint and shared responsibility, but it is nonetheless true that much of the group's current ambitious five-year, DM 10bn capital expenditure programme has stemmed from his department.

Undoubtedly, the centre-piece the programme is development of Daimler-Benz new "smaller" car, which will take up at least DM2.5bn of the investment and rather when shared parts are taken into consideration.

but Daimler-Benz bas coyly want to expound on this thesis admitted to . little except to from any platform other than point out that it will be a "true

addition to the Mercedes range has been going for probably at least two decades. One version was developed in the early 1960s, but never saw the light of day, and Reuter admits that the first oil crisis in 1973-74 certainly helped to firm up plans started to crystallise in 1972-73.

The thinking bebind the smaller car is very much the product of the Zahn era at Daimler-Benz. Professor Joachim Zahn had hecome as Joachim Zann had necome as important a symbol of Daimlar-Benz in his 14 years as chief executive as the Mercedes star that adorns the bonnet of all the group's products.

Zahn finally retired from the executive hoard at the end of ast year and for many months Reuter was among the men tipped to take over as chairman. In the event the top job went to Dr. Gerbard Prinz, a fellow hoard member, and Reuter moved across to take over Zahn's portfolio in finance.

In his present fonction he is overseeing the development of Daimler-Benz'a annual report into a more informative document-a world consolidation was provided for the first time in 1978—but be is aware that the lack of common guidelines still hedevils the task of inter-company comparison.

Reuter is clearly no revolu-tionary, but be is interested in reform and more open, honest discussion of the condition and role of modern iodustry. He is himself something of a rarity in German industry, a member of the Social Democrat Party bolding office on the board of one of the country's top companies, and his views today inevitably owe much to his early family history.

He is the son of Professor Ernst Renter, the famous first Mayor of West Berlin, who held office in the first early dramatic years after the Second World War, when Berlin was the focus of world attention and its life bung on the slender thread of the airlift of goods from the West during the Soviet blockade. During the Nazi period, Ernst

Renter was persecuted for bis Social Democrat views and spent some time in a concentration

Edzard Reuter went into exile as a boy with his family first to London and then for several years to Turkey, returning first The car has been the subject years to Turkey, returning first of wide speculation since the to Berlin after the war to take project was announced in 1973, up the study of mathematics, physics and law.

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Fairs and Exhibitions

| 1981 | · |
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| 28.0206.03. | International Tourism-Exchange ITB Berlin 1981 |
| 14.0322.03. | Leisure Industries Exhibition Berlin Boats, Sports and Caravaning |
| 30.03. - 05.04. 30.03. - 04.04. | WASSER Berlin '81 Congress "Wasser", National/International Technical Conferences, Special Show, in conjunction with IFW '81 International Fair Water Supply |
| 05.0408.04. | BERLINER INTERCHIC ~122nd Fashion Fair/Main Collection |
| 09.0613.06. | 30th German Congress for Medical Advanced Training 14th German Congress for Dental Advanced Training International Pharmaceutical and Medico-Technical Exhibition |
| 29.0603.07. | SURTEC Berlin '81 - International Congress and Exhibition on Surface Technology |
| 04.0913.09. | International Radio and TV Exhibition Berlin |
| 30.0904.10. | 19th Overseas Import Fair "Partners for Progress" Berlin 1981 |
| 07.10.–10.10. | būro-data Berlin '81 Exhibition of the Office Industry |
| 11.1014.10. | BERLINER INTERCHIC - 124th Fashion Fair/Main Collection |
| 27.10.–31.10. | EL-FA '81 – Specialist Electrical Engineering Exhibition of the Berlin Trade Representatives CDH |
| 30.1004.11. | BAUTEC Berlin '81 Building Fair and Congress on Modernisation, Construction, City-Planning |
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Countess Dönhoff

to abandon her family estates in East Prussia, retreating westward on borseback through the snow before an onslaught of Russian tanks.

Today she is Publisher of Die Zeit, the Hamburg-based weekly newspaper which she belped to found in 1946 and of which she was for years Political Editor, then Chief Editor. In the inter-vening span of more than three decades her own writings and the general editorial policy of Die Zeit have had a major (although ohvionsly unquantifi-able) influence on the development of Liberal attitudes in the Federal Republic.

What is meant by "Liheral" in this context? It is not simply support for the policies of the Free Democrats (FDP), the German Liberal Party which is the junior partner in Chancellor Helmut Schmidt's Coalition Government in Bonn. True, the relative success of the FDP in this month's general election showed some voter disenchantment with the polarisation of the preceding campaign—and that is a result about which Die Zeit is certainly not unhappy.

But there is more to it than that. Countess Dönhoff summed it up nicely in a speech last year in the Netharlands, when she accepted the Erasmus prize awarded jointly for outstanding journalism to Die Zeit and to the Neuf Zuercher Zeitung. She stressed that Liberals needed -the ability to strong nervesput up with claims from the Left that they were "reaction-ary" and from the Right that ary they were veering towards Communism. "In the end the legitimate place for the Liberals between all stools," she declared, adding on behalf of herself as well as Die Zeit, " we feel very happy to be there."

only German publication to follow this kind of philosophy, but it has probably been the most consistently successful in doing so. In the student revolt of 1968, it initially supported the nusurge of the young (to the annoyance of many Conservatives) 22 a step towards necessary reforms. But it firmly condemned the gradual rise of violence associated with tha movement (to the anger of the young extremists who felt this was the only way to overturn the old system). It deplored the terrorist attacks of 1977 en leading public figures, but in a series of articles it warned against over-reaction by the state.

of balance sense emerges in particular in her articles and comments on relations with the East, which, after



Countess Dönhoff

all, was ber homeland. She was horn on December 2, 1909, at Friedrichtein near Königsberg (the hirthplace of Kant, now the Soviet city of Kaliningrad). gained a Doctorate of Law at Basle in 1935, travelled widely beyond Europe, hut returned bome in 1939 to manage the family estates.

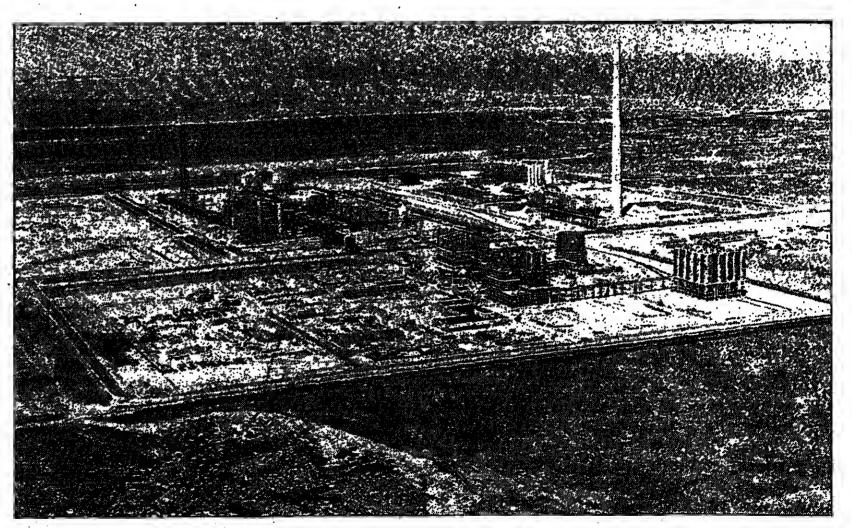
Clear-sighted

It would not bave been sur-prising if the outcome of Coun-tess Dönhoff's exile had been hitterness and strong opposition to any accommodation with the Communist states. But she is the authoress — with two of her Die Zeit colleagues — of one of the least prejudiced, most clear-sighted accounts of a visit to a Communist East Germany. The hook "Journey to a Far Country — Economy and Politics in the DDR" (Deutsche Demokratische Re-publik), appeared in 1964, three years after the huilding of the Berlin Wall and well hefore the Bonn Government launched its policy of establishing normal Of course, Die Zeit is not the relations with the East under Chancellor Willy Brandt. It was therefore no surprise when Countess Donhoff supported that policy, although more aware than its most enthusiastic advocates that the going would be slow, tough, and beset with setbacks.

> Countess Dönhoff many awards, among them the Peace Prize of the German hook publishers, the Arthur D. Morse Prize of the U.S. for services to publishing, and an Honorary Doctorate at Smith College, Massachosetts. None of this seems to alter her: she remains personally charming, quiet spoken and very determined. She continues to travel fortunately, to

Jonathan Carr

aul au und für die Zukunft.



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ten in Europa wird damit um ein allem der deutsche Markt, aber auch Farben und Lacke angrenzende Gebiete wie Frankreich und nicht zuletzt In der ersten Anlage, die im Herbst und Skandinavien beliefert werden. Arzneimittel

baut deshalb für die Zukunft. Zum 300000 t VCM im Jahr produziert. unternehmen der Welt. In vielen Ländern der Erde entwickeln, produsteht mit direktem Zugang zum Meer restonnen PVC fertigen. Weiterhin zieren und vertreiben ca. 151000 Mitauf einer Fläche von 320 ha ein Progeplant ist eine Anlage zur Produkarbeiter Chemikalien,

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THE ARTS

JONATHAN CARR

A GRAND musical tradition is alive and well and living in Munich. I am not referring lo-Herr Karl Richter and his Bach Choir and Orchestra, excellent though they are, nor am I suggesting that the Munich Philharmonic is being restored to its former pinnacle under Mr. Sergiu Celihidache (whose fans claim bim to be one of the very last of the great conductors). No. this tradition on the face of it is a more impersonal onefor it involves a building and a

State Opera, and the work is the late. laz Richard Wagner's Die Meister-singer von Nürnberg. "Was it impre-

It is quite possible that you will hear the orcbestral part his eyes glistening as he gave more accurately played at the salzhurg Festival, or better "it was bardly tolerable." interpreted (by Mr. Reginald Goodall) in London. It is even concelvable that the overall standard might be equalled in a performance at Bayreuth (although the less said about some of the recent efforts there the better). But in the end Meistersinger belongs to Munich as Boris Godunor belongs to the Bolsboi. Why is this?

had its first performance there the last act. But the riot of in June, 1868, under Hans von colour in the final scenes on the Buelow (with whose wife, it meadow before Nuremberg will be recalled. Wagner was a spectacle for which the ungrateful enough to run off). Nationaltheater pulls out every After the Second World War, one of the many stops at its it was the first work to begin a disposal - diverts the eye what-

naw series of Munich music festivals — in the Prinzregententheater, since the Nationaltheater itself still lay in ruins. And when the Nationaltheater was finally rebuilt (much in the previous style), it was Meistersinger which ushered in the new era, on November 23, 1963.

So much for the statistics, but they don't prove very much. After all Triston ond Isolde also had its premiere in Munich and is not often absent from the programme there, yet ils strenuous gloom seems better suited to more northern climes. That is a highly subjective impression, and many would not agree, but I well remember one local university professor's conclusion to a dismal discourse on the philosophy of Schopenhauer and its links The building is the National- to Tristan. He referred to a theater, home of the Bavarian performance in Munich under the late, lamented, Hans

> "Was it impressive?" I asked. "It was magnificent." he said, " it was bardly tolerable."

There is a lot about the Nationaltheater to make a performance of Meistersinger tolerable, even for those for whom sitting through a Wagner opera is a penance to he endured only for a loved one or (perhaps) for an important business contact. It is true that the seats seem to become a littla hard as one approaches For one thing Meistersinger the end of the second hour of



foolish anger . . . it is the old madness. If it balts aomewhere

it is only to gain strength in sleep. Suddenly it awakens, then see who can master it."

Strauss produced his own post-war cpitap on the Opera

House where he had so often conducted and which now lay in ruins: The Metamorphosen

for strings hased on Beethoven's Funeral March. Strauss seems

to be striving for effect in some

works, using a brilliant technique to obscure the fact that

he has little to say. Metamor-

those occasions.

cheaply purchased.

phosen is decidely not one of

Slill Meistersinger is the last

work to leave you with mourn-ful feelings. Indeed, part of the delight is that it arouses

them, only to bluw them away

again in a sinale whose opti-mism does not seem to he too

Thomas Mann (another one-tima Munich citizen) was not

The Munich-boro Richard

The theatre in Wiesbaden—one of the many German towns to have its own theatre and opera house

ever the other discomforts may

he.
So does the sight of the evening gowns in the main lobby (the Nationaltheater is an unrepentantly "dressy" place), the marble staircases, the red velvet, the gold and sky blue decorations and the crystal chandellers. If that is not recompense enough, then there are inexhaustible supplies of hot herries and ice cream, salmon and champagne.

Is it really only a few decades since the theatre and

the whole city centre was a hombed-out shambles, since there were queues for the soupkitchens, since Cardinal Faulhaber performed the first postwar Christmas Mass in the shell of Munich's main church. under an open sky?

Time and again there are passages in Meistersinger which bring back toat ara - like the great Wahn monologue of Hans Sachs. "Why do people torment and flay one another in useless,

one, a poem in which wisdom and boldness, the worthy and the revolutionary, tradition and the future, are wedded in a manner which is at once grandly joyous and at a deeper level awakens enthusiasm for life and art."

It would be unwise to try to cap that, but it is worth giving a last word of warning. On no account allow yourself to be drawn into a discussion between enthusiasts (some would say lunatics) on the best performers of Meistersinger over the years. At least, do not do so if alcohol is readily to hand.

l wall recall an argument developing between several, otherwise civilised, people in a vanited wine cellar a stone's throw from the National-theater. It was had enough when one, younger, member of the party suggested that Herr Rene Kollo, a tenor much in demand today as Walther Von Stolzing, was at least as good as Herr Heinrich Knote, a tenor in Munich around the turn of the century, of whom some recordings still exist. The contempt of the older, more ex-perienced Meistersinger hands knew no bounds. But when the same person sought to argue that any Hans Sachs today was as good as the famed Hans Hermann Nissen, who sang the role under Toscanini, there was

Only one interjection restored the peace: that the National-theater was still the best place to attend a performance of Meistersinger, and always rill be. Glasses clinked and an unseemly incident had been narrowly avoided.



Plans for privately run TV stir strong feelings

BROADCASTING -

ELGIN SCHROEDER

planning staff at Bonn'a Federal Chancellery; what be means is, it will be worse. He is referring to the changes which will be wrought by the arrival in West Germany of the so-called "new media": cable and satellite television.

Their introduction is, in any case, thought to be inevitable hy experts of every political per suasion. Nonetheless, to bring up the issue is at once to spark off beated discussion not only about the extension of existing communications but also about the current monopoly of the publicly owned radio and television system. Many Germans, including Chancellor Helmut Schmidt, think this has proved its worth over the past 30 years and do not want to see it Proponents of the "provan

system," who are nppermost tha Social Democrat Party (SPD)

which is the senlor partner in

the Bonn Coalition, argue that it has enough to offer for all tastes and warn that more television leads to apathy and the isolation af the viewer. Tha supporters of the new media, primarily the opposition Christian Democrat Party (CDU), speak of increased chances for a "bealthy diversity of opinion" which is, as they say, the basis of a good working democracy. Their demand for privately run, commercial atations is balfheartedly supported by the Free Democrat Party (FDP), which is tha junior partner in the Bonn Government. It steers a middle-of-the-road course in wanting introduction of commercial channels, hnt established as public bodies both to promote a wider spectrum of opinion and to open new markets for the electronics industry. Thus the dispute has been car-

Safeguards

The situation is further aggravated by the print medla's concern over the advent of new competitors on the already tight domestic advertising market. Take two major market trials of viewdata and teletext-techniques for providing information by linking specially modified television sets with computerised data bases. These trials, launched in Düsseldnrf and Berlin this summer, could only get off the ground with difficulty. At first, the newspaper publishers resisted the broad-casting organisations' insistence of exercising monopoly over the transmission of the new media. Now the controversy has been put on ice for the time being so that the publiabers can at least participate in the trials.

Today'a West German broadeasting organisations were established after the war, taking as a model the kind of independence the BBC enjoys. To make sure that broadcasting would never again be taken over by NDR remains intact as a p

quently formed ARD, West Germany's first television channel. During the day it broadcasts separate regional programmes, but in the evening the stations contribute to a joint effort. In 1963 ZDF, the second channel, was, founded-also in the form of a public corporation-representing all the Länder. This channel televises one single programme for the whole of Germany. A third channel, provided by ARD, offers mainly educational programmes regionally.

Political bias'

But from the first the political parties viad for more infinence in the conncils supervising and managing the networks. attraction was the opinion-forming power of the spoken word. Soon the CDU, then in power at Federal level in Bonn, began to complain that the SPD was exercising too great an influence on broadcasting, and that radio. as well as television, was leaning too far to the political Left. Ever since one of tha country's leading public opinon. polls ascribed the SPD/FDP vic-tory at the 1976 General Electo an alleged Left-wing. bias of the networks, the fight of the parties for supremacy over broadcasting has been oo. It came to a head over the NDR. North German Radio (Nord-Rundfunk). country's second largest radio and television station, and it is now threatening the whole pub-

lic broadcasting system: For a long time the Christian Democrat states of Saxony and Schleswig-Holstein had complained about unhelpful political bias from NDR which they were running jointly SPD-ruled Hamburg. Finally. Schleswig-Holstein eave notice that It too wanted to leave NDR. Shortly afterwards it announced that together with Lower Saxony it was planning to set up its own radio system, to include com-

mercial broadcasts. Although this development vas effectively barred earlier this year by a court ruling, the present broadcasting system to have won a reprieve only. The subsequent compromise of the former opponents to continue NDR as a three -state system envisages the abolition of NDR's radio monopoly in North Germany abolition at the end of 1982. Additional private channels will then be The accord also introduction of commerical radio spots by NDR next year to supplement the station's inadequata licence ina path which other provincial networks have already taken.

While-the feuding polltical parties expressed their satisfac-tion with the "fair compromise"--- the SPD because the

tha state—as it was during the lic corporation and the CDU. Nazi era—the Lander, the Gere because it will be able to man provincial states, were realisa its media plans after all solely responsible for the net (albeit with some delay) works. Nine regional stations strong protests came from the were set up, run by public sector North German newspaper pubbodies made up of representa- lishers. They attacked the tives of all "socially relevant" agreements on grounds that the different at the end of it," says parties, the churches and trade especially in regional pro- their Albrecht Mueller, Head of unions. · commercial television later on would send their advertisi revenue plummeting. they sald, would revive athe trend towards concentration in

Chemic

क्षेत्र स्थापना गर्

free-enterprise written press which had seemed be be broken after the early 1930s. So far, the print media cannot complain about lacked advertising. . Newspapers and magazines together received as much as DM 7bn of the fora DM 11hn, Germany's expenditure on advertising in 1979. Besides, concentration of the

Press may no longer be so great a problem as statistics seem to indicate. Admittedly, of the 1,200 daily newspapers to lished in West Germany tolky. nearly 1,000 are no longer what are called here "fully indupendent" papers edite their own separate staffs. while the number of indapendent papers dwigtled from 225, in 1954, to 125 in 1976, tha total actually increased again—by just one in the next three years to 1979. Only about half of the paper that receive a substantial part of their editorial content from other newspapers have a daily circulation of more than circulation of more 10,000. Of the 55 papers in the country with circulations 100,000 or more, only one does not have a full editorial staff to prepare its contents. Further more, in the three-year period till 1979 only one paper Tull small circulation of vanished. All this is a dear indication of hew much the situation on the German news paper market has quietesco compared with instance, the time between 1964 and 1967 when 38 instance. papers were forced out of blication

Largest circulation

The country's five larges publishing enterprises have roughly 45 per cent of the daily newspaper circulation marks The biggest of them, Springer Varlag, has a 25 per cent share of the total circulation with five Two of these are national state tributed: the conservative respected Die Welt and Zeitung which with street sales of just unde is the largest circulation we paper in Continental Europ To sum up, while, for risks ideological reasons, the political parties are squabbling over the introduction of the new medic the privately-owned write Press bos aolid financial group for its reservations. Alfred Neven du Mont. Predent of the Federation, of German Newspaper Publishers aays: We don't want to block cable and satellife tele vision, nor teletext and view

data, but we do losset on a fair

share in the use of the

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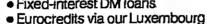
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Europe's airlines face a Laker time-bomb

IF ANXONE really wonders add another £80m to airlines' why the majority of the world's bills: airlines, especially in Western Europe, have been resisting the the British attitude for on the mounting consumer pressures one band raising user charges for cheaper air tares, the stark while on the other pushing for facts outlined in the latest cheaper air fares, especially in facts outlined in the latest charges analysis of the airline industry. Europe.

Ront Hammarskjold, The point that Mr. Hammarstyll, strongly,

meeting in Montreal today that last year, the 103 member air-lines, including most of the biggest in the world (ontside the U.S.), experienced a year of "profitless growth."

They carried a record number of scheduled passengers, at 390m, or 7.5 per cent more than in the previous year.

But they made virtually no money. Their operating revenues grew by 18 per cent to \$50.6bn (£20.73bn), but their operating costs rose by 23 per cent to \$50.45bn (£20.67bn) cent to \$50.45bn (£20.67bn). The financial results for 1980 will be even worse. By August, the scheduled services of IATA members collectively were show-

The worst problem confronting the airline is fuel, which went up last year by an average of 73 cents a U.S. gallon. Fuel now accounts for 31 per cent of all airlines' operating costs, against only 12 per cent in 1973.

The second problem is the its toll. Although there may he some exceptions, "airline operating costs in general will he hard hit by continued inflationary pressures in the year abead," says Mr. Hammarskjold. Contributing to these costs and a similar one from another are increases in user-charges UK independent. British are increases in user-charges are increases in user-charges UK independent. British round the world—the price the Calendonion, on the ground airlines pay for using airports, that hostility from foreign. navigation and other facilities. governments would make it time that the structure was The UK here comes in for impossible to secure such changed and has said it will The UK here comes in for impossible to secure such changed and has said it will agreements require that its European airlines do not bitter attack, because in the routes. Sir Freddie now intends call on allines to introduce traffic (whatever it can pick accept the idea of cheaper formers that the contract that the co

Mr. Hammarskield criticises

director-general of the International Air Transport Association, provide the answer. Governments to show a much greater awareness of the longterm value of air transport to the world's economic well-being.

Abrasive policies designed to attack the industry, such as the U.S. Civil 'Aeronantics Board'a long-standing threat to remove from members of the IATA their immunity from U.S. antitrust laws, are only one facet

However, the U.S. and British governments are not the only bodies threatening the fare-structure which LAFA defenda streamlined to permit faster increases in fares in response tn rising fuel costs. Mr. John Nott, the UK Secretary of State for trade, who is singled nut for criticism by Mr. Hammarskjold for urging lower fares, may now face a legal battle with the British arch fare-cutter, Sir Freddie Laker, which would question the right of EEC. governments to control fares at

Sir Freddie bad appealed to recession, which is now biting Mr. Nott against the rejection deeply into airline reveoues, by the UK Civil Aviation. l inflation is also taking Authority of his application for Although there may he 36 routes from the UK to Europe-and perhaps several hundred between Continents destinations - at cheap, Sky-

train-type fares.

Mr. Nott rejected this appeal current year alone, increases in to argue that the powers under new, more competitive route up) should come out of its fares as a means of stimulating that this is the right method, markets, technical development these charges in the UK will which these governments can making policies. But the EEC's country's overall share—the traffic, But in many cases they using the established procedures or investment, share markets or

to believe that our case is well

compete in third countries with

Nor is it necessarily true that

there will always be a benefit

in underdeveloped countries.

put is likely; to be reduced

readily available. These dis-

ing markets for the petro-

chemical products. They will

will elways be substantially

higher than if the feedstock

different if the feedstock is a

gas that would otherwise be

A 1727 e

well not be necessary.

8, St. Stephens Avenue,

St. Albans, Herts: 2 '.

An extra

tax bill

H. K. Stepbens.



Pictures by Glyn Genin and Roger Taylo

MIAMI

Sir Freddie Laker, flying high on one of his McDonnell Douglas DC 16-30 Skytrain aircraft and (right) announcing down-toearth fares to Miami and New York in Angust.

-Mr. Hammarskjold, indeed, restrict the granting of routes wheels are cumbersome to turn, traffic, in effect, is not diluted argue strongly that this is not wants official regulations are illegal under the Treaty of and it could be years before an far as the other country is the time to introduce them. Articles 85 to 90, any restrictions un competition.

He now threatens to ask the courts to declare that this treaty obligation over-rides the right under which the Euro-pean system of regulation, route-sharing and revenue pool-ing bas heen developed since

> any country to sovereignty over its own air-space, which implies the right to say who shall and shall not fly in it: Since not only Mr. Nott's own Department of Trade, but also the air transport establishments

the war. This is the right of

anything is done. Sir Freddie concerned. In that way, the likes to move faster, and a rights of the other country's legal prod from the European airline (and its profitability) Court might get the Commission are protected.

inflow of new airlinea with low-fare ideas, such as Laker Airways and British Caledonian, stem from fears of traffic dilu- Gatwick, it has met fierce retion on specific routes, at a sistance, and often an outright time of recession, when all "no" from the other country European air traffic is at a low and airline involved.

Virtually all enter-city air routes in Western Europe are sation, and cheaper air fares, governed by bilateral air agree- has been, and still is, a painful, of every other member of the Community, believe Sir Freddie to be wrong, they are bound to light him. At marathon, farreaching legal battle may well be in prospect.

Sir Freddie has might on his side, as well. The European Commission itself believes it is concerned. The end of the countries wants to the countries wants to the countries wants to the countries wants to ments and airlines concerned.

Sir Freddie has might on his side, as well. The European cone of the countries wants to the countries wa

Thus, protectionism remains, The foreign airlines' and strong in Western Europe. governments' objections to the inflow of new airlines with the major trunk routes, as it has, for example, on occasion out of

Thus, spreading the concept of greater air transport liberalihas been, and still is, a painful, uphill struggle. British Cale-donian knows this only too well.

Costs in all directions, and especially of fuel, are soaring: the industrial recession has depressed traffic: and losses are only just round the corner even if not here already for some carriers. Time enough, they argue, to think of fare cuis, when economic conditions gen-

erally improve.

It is a difficult argument to counter. The fact that the British airlines, including British Airways, believe that now is just the time to try to boost traffic by reducing fares, even on an evolutionary rather than revolutionary basis, does not seem to have much influence with many Continental

carriers. Nevertheless, the UK airlines have different ways of

of licence application and diplo-sources of supply.

matic negotiation.

Laker Airways, bowever, adopts a tougher stance. It accepts the current channels of ant position within the Common, is the law, and recognises that of it, shall be prohibited as those channels must be incompatible with the Common exhausted before it turns to Market, insofar as it may affect other means. But when the trade between Member States." present system fails to come up Such abuse may include "limitwith what Laker believes to be the right answer, it says simply nical development to that it is entitled to question prejudice of consumers." whether the existing processes used to grant air transport route liceneses are quite as legal as

Laker bluntly says they are not. The airline is basing its case largely on Articles 85 to 90 of the Treaty of Rome. These broadly lay down the rules of competition governing members of the Community. A memoran-dum from the Commission, dated July 6, last year, relating to the development of European air services, expressly stated that "the rules of competition (Articles 85-90) form part of the general provisions of the Treaty that apply to air transport without any Council decision being necessary."

In other words, the airlines and governments of the Community are hound by those Articles, although the Memorandum further commented that Commission currectly lacks the practicable means to ensure that the airlines regularly and effectively comply with the rules of competition." with no penalties for voiding the rules.

Article 85. for example, expressly forbids activities by undertakings or associations of undertakings which may affect making their points. British object or effect the prevention, Airways is moving slowly, restriction or distortion of com-through negotiation and with petition within the Common the example of successes on Market." In particular, this other routes like London-Paris, applies to those bodies who British Caledonian also feels "limit or control production, "limit or control production, traffic. But in many cases they using the established procedures or investment, share markets or

licence application, because that Market, or in a substantial part

ing production, markets or tecb-Il does not require much imagination in see what that clause—if upheld by the courts -would do to the current cosy bilateral air agreements on which the whole of Weslern European air transport has been

based for the past 35 years. But the Treaty goes further. Article 88 provides that member countries shall have the right to rule on the admissibility of agreements, decisions and concerted practices and on the abuse of a dominant position, "in accordance with the laws no their country," but with Articles 85 and 86 in mind. Article 90 provides that, in the case of public undertakings and undertakings to which Member States grant special or exclusive rights, Member States "shall neither enact nor maintain in force any measure contrary to the rules of the Treaty.

It is, of course, a legal minefield, and one in which the lawyers in all the countries concerned are likely to enjoy a field-day in determining how the wording of the Treaty; should be interpreted. So complex is it, in fact, that so far, nobody except Sir Freddie has tried to test it in the courts.

Mr. John Nott, last week, in trade between Member States his statement, said that "our "and which bave as their own legal opinion is that there is no provision of Community; law which overrides the regulatory systems of member-Governments. But Freddie wants to lest his interpretation of the Treaty of Rome in the European Court,

Letters to the Editor

Chemical . tariffs .

From the Director-General.

Chemical Industries Association Sir,-The article by Sue Cameron (October 14) describes well the basis of the chemical Chemical Industries Association, industry's opposition to some Alembic House, aspects of the EEC Commis 93, Albert Embantment, SE1. attsion's proposed modifications 11 to the scheme of tariff prefer-

- ciences (GSP). In considering Samuel Brittan's inclusion of the chemi-Disponour (October 16) one has to assume that he did not siread Ms Cameron's article, since otherwise he could bardly 21) supports underdeveloped surthance of the long the long of the long the Lombard column (October and will attract the 15 per cent 21) supports underdeveloped surthance. have so misrepresented our posi-

"With the two exceptions below we are not in fact opposed to duty free access to EEC markets being given to chemicals pro-" duced in the "poorer" (i.e., low full per capita GNP) countries who are trying to get a chemical in-dustry started. In such situations the intentions of GSP are probably a practical and humane example of enlightened self

interest by the Community.

What does concern us how-

ever is what we regard as the nudue restriction of the list of "sensitive" products where the numbers. preference to the exporting. Nor is it country is reduced. materials are chemicals where from petrochemical production the viability of European production is in doubt and, let it Plants will cost more to build be understood, io these cases and to maintain then in, or near we are not seeking protection to industrialised countries. Outby anything other than the agreed normal common tariff. It would seem unfair to com- advantages can be nvercome if

panies and people's jobs here the country is likely to develop to give developing countries an its nwa sophisticated engineer. unlimited advantage in competing industry but otherwise they ing with products where there is clear inability of the market be a further penalty if thereports. There is little benefit in killing Peter to sustain Paul. then have to be expurred to industrialised countries in The other misapprehension about our case is illustrated by specialised and relatively small Lombard (October 21) whn claims to find a hair-crack in gour argument for excluding the highly sopbisticated chemiwere emported, in the form of crude oil in very large crude acal industries of some admittedly lnw per capita GNP councide oil in very large crude oil in very large cr He suggests that on the contrary tries to he converted more it is the Community's intenting to give across the board trade " developing preferences to countries" irrespective of the degree of development of sectors in their industry. The EEC Commission how-

ever, has atated its intentinn of complying fully with the objectives of the March, 1975, resolu-... tion to the extent that the economic aituation permits. Moreover, it is proposed that the present modifications could mremain in force for 20 years also the framework has to be ... designed to cope with sectoral economic problems in the future which could be even more difficult than those which presently But most powerfully in justi-

fying our position we would argue that the very existence of " a sensitive list in the Commisision's proposals proves the intention of the Community to be pragmatic rather than doctrinaire in its attempts to help the developing comtries to help themselves. This, of course, has to be done without at the same time undermining the European economy by granting to afready developed industry sectors in such countries a covenant. The result is that, by positions. Why not?, these are preferential licence to trade spending an additional £700, he mostly technical officers of

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duty free. Damage from an can effectively channel £1,000 to great ability and experience, advantaged competitor is no less, the recipient. Covenants made real because it is located in a by parents in favour of their ow GNP per capita country. unmarried children who are drawing board, is not so good under 18 do not have this effect. 'In a force 10 gale.'

A recent court ruling, how Finally Mr. Hall, I can assure low GNP per capita country.

founded, and far from protecfor anyone making a covenant tionist. who has: investment income of more than 55,500; no investment income that Ados backes gross Martin E. Trowbridge ... payments under covenant of more chara f5.500, and invest- Navy, ment income of less than £5.500 10 Limerton Close, but which, if added to the gross West Park. but which, if added to the gross. West Park, a amount of the covenanted pay. Plymouth, Devon. Sitingments, would result in a total plants of more than £5,500. The excess

countries in exporting petro. Many tax experts are very chemical products derived from unhappy about this court ruling oil feedstocks costed in at below, and are disappointed that the world prices. orld prices. taxpayer is not likely to appeal. He believes that EEC plant Unless the Inland Revenue

manufacturers and contractors issues some practice statement benefit from this activity but or concession its seems this surthis is questionable. If the charge will be imposed at least demand for the petrochemical until a new case is taken to the products is in, be met. plants courts. products is in be met, plants courts.

will have to be built somewhere, Jack Harpet and EEC plant manufacturers Tax File, and contractors are more likely ... 4 Valentine Place, SEL. to benefit if construction is in

at work

the EEC than if they have to. 29 77 A 14 Contamination their U.S. and Japanese opposite.

National Radiological Protection Board

From the Assistant Director

Sir.—A printing error in the first naragraph of my letter of October 23 made me say that 26 Los Alamos workers were an adequate hasis for epidemiology. What I did say was that It was an inadequate number. because spare parts will not be ing industry but otherwise they J. A. Dennis. will be permanent. There will Harvell, Didoot, Oron.

Royal Dockyards progress vessels, and the transport costs. From Mr. A. Cutter Sir May I comment on the

article by your correspondent William Hall (October 21) on the stubborn resistance to change in the Royal Dockyards. While I would not presume to question his financial know-ledge, or the results of his comefficiently intn patrochemical products there. The case is prehensive research, I do feel the whole article reflects, quite wrongly, on the ability of the burnt but then a subsidy might Royal Navy and civil service to provide a viable and efficient service in the Royal Dockvards. Mr. Hall states that the Royal Navy insists on running the Dockyards in much the same way as Samuel Pepys. In Devon-port Dockyard we have a complex for the refit of nuclear From the Editor Tax File, great changes in methods of Sir,—The use of gifting money working, training of a skilled by tax-efficient deeds of covenant. Workforce, and "buildings to is growing.— but how many accommodate the submarines donors realise they could be during a refit. This has now building up an unexpected extra been successfully accomplished. submarines this has resulted in The benefit of a covenant is to change:

that an income of, say, £1,000. Another point not mentioned per year can be passed to a by Mr. Hall, is that the work-recipient whn is not liable to force from managerial level, to recipient whin is not liable to force from managerial level, to tax by the donor paying nut skilled and unskilled workers, nnly £706 in cash each year. The are amongst the lowest paid in £300 per year which the donor the country, and the Dockyards is treated as baving deducted, are losing many skilled men to private industry. Another point mentioned, was, although the and which the recipient can reclaim, is an amount of tax which the donor would have had Royal Dockyards are manned in pay to the Revenue in any largely by civilians there are event if he had not made the about 70 RN officers in senior

who; will man the ships. Often a design that looks fine on a

ever, has created a new problem you that both the Royal Navy and the Dockyards are movin with the times, and Samuel Pepyl is just a name in history. Althed T Catler, BEM. (Ex Master at Arms Reval

From the Chairman Electricity Council. Sir.—Mr. G. W. Rufford (October 20) makes a number interesting assertions about the organisation of the elec-

tricity supply industry in England and Wales. Perhaps because Mr. Rufford's experience has been confined to distribution matters his comments fall to take account of the need for only of production and retailing functions, which is an essential part of electricity supply in other utilities throughout the world and, indeed, in

Scotland and Northern Ireland. serious external examination that I know of, including the reports by the Herbert committee in 1957, the Plowden committee in 1976, the Select Committee in 1978 and the Price Commission in 1979, has recognised the need for overall general management of the industry, which the present nrganisation fails to provide.
The essential need is surely
tn ensure that policies which

significance are able to be decided nationally and thereafter to allow the maximum devolution of executive management This principle was spelled out by Plowden and has been fully recognised in draft proposals for the industry on a number of occasions. I take it that a similar recognition would be given by Mr. Ruffind to managerial de-valution, within the Eastern Board of which he is deputy chairman, and that he is able to identify matters of overall policy which require to be dealt with at Board level. It is not correct to sugges that the proposals made by any

of the bodies I referred to in-volve "a big pyramid concept" or a "massive unitary corporation." Such an important topic deserves balanced discussion. (Sir) Francis Tombs. 30 Millbank, SW1.

The strong pound

From Mr. R. Almond Sir,-The current strength of the pound is again causing con-cern. Apparently a strong pound leads to higher prices for British goods on overseas markets. Can the consumer expect to see reductions in the prices of foreign goods to reflect the strength of sterling; frankly I doubt it. Check the price of your foreign car, has it altered nr do the manufacturers fix the prices rigidly in each country irrespective of temporary fluc-tuations in exchange rates? R. I. Almond 3 Smithu Green.

Today's Events UK: Parliament resumes Dr. Joseph Luns, North Atlantic Treaty Organisation secretary general, talks on NATO Chamber of Commerce, EC4.

and the world situation, to European Atlantic Alliance Group, House of Commons. Mr. Anthony Wedgwood Benn speaks at public meeting, East Ham, Town Hall

Michael Heseltine, Environment Secretary, speaks at Buckhurst Hill.

Buckhurst Hill.

Mr. John Stanley, Hoosing Minister, visits the Construction industry. Training Board's Bucham Newton Training Centre, Norwich Sommar on export promotion and information services, London

robots, London.

Kitchen Exhlbition

Sir Peter Gadsden, Lord Mayor Bristol (to November 1).
of Loodon, opens National Fire Overceas Lord Carr Overseas: Lord Carrington. Safety Exhibition, Royal Exchange, EC2; attends Ship-wrights Company dinner, Man-Frigyes Pula, Hungarian Forelgn Minister, Budapest (to October sion House, Speakers from Ingersoll EEC Council of Fiscal Affairs

Engineers and the National Engineering Laboratory address Institution of Mechanical peets to discuss harmonisation of excise duties and increase in the personal allowance of travellers, Luxembourg. Institution of Mechanical Engineers seminar on industrial

Dr. Saburo Okita, Japan's Trial opens of Lady Kagan on charges under Exchange Control Act, Leeds.

International Food, Wine and the charges in the charge of the charge

Organisation for Economic Co-operation and Development meets in Paris lo discuss Turkish aid package.

he is free to do so.'

The Queen and the Duke of Edinburgh begin state visit to Morocco (to Ottober 30). International Horse Show,

Washington. PARLIAMENTARY BUSINESS

House of Continons: Debate on the National Health Service in England. House of Lords: Local Government Planning and Land (No. 2) Bill, report. Tenaots Rights (Scotland) (Amendment), Bill,

third reading.

COMPANY MEETINGS See Financial Diary on page 6.

Still growing-that's the effect

The Peterborough Effect has worked for dozens

Thomas Cook were already the world's largest

travel agency when they moved their headquarters from Mayfair in 1977. They're still the largest. And growing all the time. Thirteen hundred people work in Thomas

of small firms. It works for big ones, too.

Cook's superb new offices in a parkland setting, minutes from the A1 and from the centre of Peterborough. And today they are applying new technology to take the paperwork out of a paper intensive business.

A significant number of Thomas Cook branches throughout the UK will soon be connected to central airline reservation computers to give instant confirmation of flight availability.

Data terminals will replace 20,000 A4 pages of regularly updated information that each booking clerk requires now-a move which will allow even more time for personal attention to individual Thomas Cookhave spent over £3 million on

new technology since they moved to Peterborough. Another£3 million is committed. They intend staying No. 1. Almost all of the 150 firms that have moved here

in the last 10 years have seen profits and productivity go up; wastage, absenteeism and staff turnover go

That's the Peterborough Effect. This is how it works.

Room to grow Peterborough, ancient cathedral city and new town, has a workforce of 65,000 with skills founded in engineering traditions but extending into latest

every employee the firm brings to Peterborough.

. A modern home, to rent or buy, is assured for

Excellent living conditions produce a better workforce and most companies discover the Peterborough Effect working for them with higher productivity, higher profits and better staff relations.

Over 1.2 million square feet of factories and warehouses are being built in Peterborough now. All funded privately. The programme is continuous, so firms are sure of the space to expand, for .years ahead.

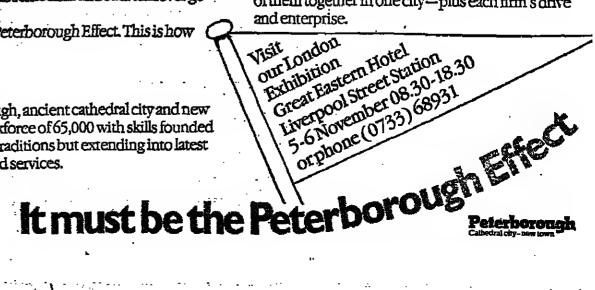
Our factories range from 500 to 50,000 square feet. Serviced sites are available to lease or buy in several locations, all linked by our excellent urban motorway system to the national road network.

In the right place

Peterborough is 50 minutes from King's Cross by train. There are 28 fast trains daily into London: and direct services to Harwich, Birmingham, Manchester, Leeds and many other major cities.

The A1 gives excellent road links to the rest of Britain. And Peterborough is the major growth point closest to the expanding East Coast ports of Felixstowe, Harwich, Yarmouth and King's Lynn.

None of these things alone produces the Peterborough Effect. It's that rare combination—all of them together in one city-plus each firm's drive



technologies and services.

chairman of European Ferries, hsa aold almost his entire share-holding of 135,000 shares.

The sale, apparently done at 161p average through the market isst week, was to raise funds to meet a personal tax liability.

It was also, in part, a protest at the restrictions which now hedge directors who wish to buy or sell shares, a spokesman for Mr. Wickenden said yesterday. Because of the difficulties of dealing Mr. Wickenden would not be buying more Euro Ferries' shares, he claimed.

The spokesman said that Mr. Wickenden had arranged with the Inland Revenue to sell the ahares some months ago. Since then, bowever, the lengthy negotizlions over the purchase of Singer and Friedlander and the financial periods directors' sales sales arc frowned on under the model code, had held up the deal.

Downturn for Clayton, Son at half year

THE EFFECTS of prevailing conditions both at home and ahroad on the capital goods industry have reduced first-half 1980 taxable profits of Clayton, Son and Co. (Holdings) to £270,571, compared with £337.814. The directors of the engineering group envisage that full year profits will be considerably reduced against the £963,687 for 1979, although they say improved results have been achieved in Australia. They add that they see no prospect of a turn in the trading pattern before the year

The interim dividend is held at 1.3975p net-last year's total was

Turnover in the first half moved ahead at £5.41m (£5.17m). Profits included associates share of £51,704 (£8,240) but was snare of £51,104 1£5,240) full was subject to tax of £137,822 (£174,840). After minorities' losses of £486 [£3,783 profits) there is an attributable balance of £133,235 (£159,191).

AIRLINE IN RECEIVERSHIP

directors to their bankers, Mr. Anthony Houghton, a partner in Touche Ross and Co., has been appointed receiver and manager of Air Freight and Skyways Aviation. The group which is based at Lydd Airport, Kent, suspenoperational flying last Fri-

BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the outpose of considering dividends. Official indications ere not overlable as to whether dividends are interims or finals and the sub-divisions shown below are based mainly on last weet's treatable. year's timetable TODAY

Interime:—London Allantic Investment Trust, Outwich Investment Trust, Tern-Consulate, Thersis.

borrowing

Herman Smith Oct. 28 Singapore Para Rubber Estates Oct. 28 **FUTURE OATES** Spong seeking Wellman in

powers increase The directors of Spong and Co. are seeking approval to increase the company's horrowing powers to an amount equal to four times the adjusted share capital and reserves.

On the basis of the last audited halance sheet this would be £2.2m, compared with the twice the share capital and

As reported on October 21, the company suffered heavier first-half losses of £350,000 (£123,064) and is carrying out a reorganiss tion programmes which includes a reduction in staff from 218 to 60.

Mr. D. W. Spong, chairman saya that becsuse of the con-tinuing trading losses the directors cannot be confident that by the date to which the next audited halance sheet will be made up, the adjusted capital and reserves will not have heen reduced to an amount at which the borrowing limit at the present level would not be

made in cash, relates to the bal-ance of work in progress and stock to be taken later. present level would not

Stanley Miller setback

in pre-tax profits is reported by Stanley Miller Holdings, build-ing contractor and civil engineer, for the balf-year to June 30, 1980. Turnover rose from £6.02m to

The downturn has been brought about by various factors, and the Board says the lack of sales in private house building and the consequent devaluation of this division's work-in-progress bas resulted in a substantial loss. The separate civil engineering subsidiary has also suffered a considerable loss.

pany's main activity, building contracting in the UK, bas increased and with some improvement in margins. Turnover in Saudi Arabia has con-tinued to fall against near static

£750,000 deal

Wellman Engineering Corpora-

tion has agreed to buy Birlec's industrial heat treatment and

induction melting furnace husiness, excluding its contract heat

treatment interests, in a deal worth up to £750,000.

The business will be transferred to Wellman Incandescent

at Smethwick, Birmingham, from the Birlec plant at Aldridge, Walsall, and Wellman will offer

employment to s number of

The consideration will not exceed £750,000 of which £625,000 relates to £300,000 goodwil plus certain plant, work in progress and stocks already acquired. The £625,000 has been

satisfied by the issue of 1.25m ordinary shares.

through James Capel and Co. huy a placement with institutional

Birlec bas aold these shares

The remaining payment, to be

Birlec employees.

with Birlec

There was an associates' loss of £4.431 against profits of £66,590 last time. After tax down from £51,000 to £3,000 and minorities, attributable profit came out at £6,640 (£49,286).

engineering subsidiary has also the interim dividend is suffered a considerable loss.

The Board adds, bowever, that there is one bright feature in profits of £263,465 (£190,082).

Midway loss for Lowland **Drapery**

On turnover down slightly from £2.6m to £2.37m, Lowiand Drapery Holdings, textile ware house concern, bas suffered a pre-tax loss of £112,500 for the Interims:

Beachem Nov. 19
Callender (Goorge M.) Oct. 28
Biliott (6.) Nov. 27
Guardian Investment Trust Nov. 6
Joaeph (Leopold) Nov. 12
Laks View Investment Trust Oct. 28
Luneva (Ceylon) Tea & Rubber Oct. 30
Scott end Robertson Nov. 11
Yorklyde Oct. 30 half year ended June 30, 1980, compared with a break-even £300

profit last time. The company bas again omitted the interim dividend—last year's final was 1.5p when a £61,805 loss was incurred.

The directors say that a cartain amount of reorganisation. including redundancies, took place during the six months, but this bas been followed by much more drastic action ln recent

The Brunswick Street property has been completed and is up for sale. Further redundancies place, and apart from two small factory units and the retail outlet in Bechin, the whole group operation is now housed in the Wilson Street-Hutcheson Street property.

The directors say these changes will bring about a considerable reduction in operating costs, but the advantages will be much more evident in 1981.

Trading as a whole continues to be dull, because of the recession, and directors say it is doubt-ful if turnover for the full year will match that of 1979. They add, however, that taking

into account the reorganisation, there are definita indications that the company will return to profit

Loss for the first balf was after depreciation of £33,100 (£32,000) and interest amounting to £85,800 (£60,800)

FT Share Information

The following securities have been added to the Share Information Service appearing the Finsncial Timea: Baker Electronics (Section: Marinex Petroleum (Oil and

SPAIN

1980 High Low 252 203 282 217 220 203 244 200 137 117: 175 141 284 237 190 132 261 208 248 200 123 75 73 58 66 53,2 71,7 58,7 68,2 57,5 68,2 57,5 Banco Bilbao
Banco Central
Sanco Exterior ...
Sanco Ind. Cer. ...
Banco Ind. Cer. ...
Banco Medrid
Banco Urguljo
Banco Urguljo
Banco Vizcays ...
Senco Zaragoza ...
Oragados Petroleos
Patroliber
Sogefase

What is the outlook for employment?

How far is organised labour responsible for diminishing employment?

Can employment problems be solved by a monetarist prescription?

These and many other important questions will be analysed at a conference to be organised by the Financial Times on 'Employment in the '80s' in London on 20 & 21 November 1980.

The distinguished panel of speakers will include:

Address

Mr Jim Lester, MP Joint Parliamentary Under Secretary of State for Employment.

Mr K Gill General Secretary Amalgamated Union of Engineering Workers (TASS)

Sir Terence Beckett Director General

Confederation of British Industry Mr Anand Panyarachun

Chairman. Texport International Corp. Ltd. Bangkok

A Financial Times Conference

This conference will provide an opportunity to debate and exchange views on the causes of unemployment, the effects on industry and society and to examine the solutions that may be available.

Employment in the '80s

To: Financial Times Limited, Conference Organisation Minster House. Arthur Street, London EC4R 9AX Tel: 01-621 1355 Telex: 27347 FTCONF G

Please send me full details of your conference Employment in the Sus Company

MINING NEWS

RTMZ acquiring **Empress Nickel**

likely.

Rio Tinto Mining (Zimbabwe) for the shares not already beld in Empress Nickel Mining and Riotrust (a holder of Empress) because of the troubles being experienced by Empress and the future uncertainties facing the Zimbabwean nickel and copper

producer.

The offers are: 60 RTMZ shares
for every 100 Empress and 38
dividend can be maintained for
the next seven years.

Meanwhile, RTMZ has had interim dividend of 9 cents (6p) but expects still to pay a total of 16 cents for the year, Empress

recents; and Riotrust 3 cents.

Production at Empress is the first nine months of the year to Z\$3.98m (£2.65m), or 25.2 being hit by mining difficulties cents per share, compared with and matters are not being belped by lower nickel and copper last year.

De Beers prospecting

Middle Wits ground DIAMOND prospecting operations are being carried ont by be made until further information is available.

The form veneta in South Africa's Zoutpansberg district.

Middle Wits and Angle Trans. Middle Wits and Anglo Trans-vaal Consolidated have respec-

tive interests of 65.6 per cent and 21.9 per cent in the sub-sidary which holds the rights to precious stones. In the event of a discovery which warrants the opening of a mine De Beers is entitled to acquire these rights. In such an event the benefits which would accrue to Middle Wits and Anglo-Vaal would depend on many factors, but provision is made for royalties to be paid to them on the profits derived from mining the pre-cious stones, it is stated.

It is added, however, that no eaningful appreciation or to be also suitable for gasifica-ssessment of the implications tion and liquefaction.

prices coupled with rising easts

There is now no bone of paying

the forecast total dividend for

the year of 25 cents and a total

of 16 cents now seems more

New mining methods are to be tried and the life of the mine is

not expected to extend beyond

another good quarter thanks to

the huoyant prices of gold and emeraids. It brings earnings for

Australia's Minerals says that assumed coal reserves at its Arckaringa Basin in South Australia are now put pared with the 700m tonnea reported for the June goarter. Although cora sampling has not been sufficiently extensive

to be representative of the whole deposit, analyses bave shown tha coal to be subbituminous. The company adds that it could be suitable for use in conventional power stations while

Management Development Programs Graduate School of Busines University of Texas at Austin

is now accepting reservations for its

Twenty-seventh Annual Advanced Management Program

a five-week seminar for senior managers

February 15-March 19, 1981

onal managers have been regular participants in this program. This year we seek to expand the number of ernational managers attending.

The price, \$4950.00 U.S., Inclodes all tuition, materials, lodging and meals for the entire program.

Site of the program is Lakeway World of Tennis Resort near. Austin, Texas. Located in the beautiful Texas hill country, Austin is only a short flight from Dallas or Houston. Applications are invited. Brochure available on request. Contact: Dr. Paul T. Nelson

P.O. Box 7337 Austin, Texas 78712 or phone: Area 512/471-5893

Ishikawajima-Harima Heavy Industries Co. Ltd.

U.S. \$50,000,000 Guaranteed Floating Rate Notes Due 1985

For the six months October 27th, 1980 to April 27th, 1981

In accordance with the provisions of the Note, notice is hereby given that the rate of interest has been fixed at 1315 par cent and that the interest payable on the relevant interest paymant date, April, 27th, 1981. against Coupon No. 6 will be U.S. \$70:46.

By: Morgan Suaranty Trust Company of New York, London Agent Bank

This Advertisement is issued in compliance with the regulations of the Council of The Stock Exchange.

WILSON PECK LIMITED (incorporated under the Companies Act 1907)

SHARE CAPITAL

in 71% (now S1% + tax credit) Cumulative Preference Shares of £1 each £1,400,000 in Ordinary Shares of 25p each

£1,245,059 £1,450,000 Application has been made to the Council of The Stock Exchange for the whole of the share capital of the Company Issued and now to be issued, to be admitted to the Official List.

Particulars of the Company are available in the Extel Statistics Service and copies may be obtained during usual business hourist on any weekday (Saturdays and Bank Holidays excepted) up 3 to and including 11th November, 1980, from Berwin Leight Adelaide House, London Bridge, London EC4R 9HA.

M. J. H. Nightingale & Co. Limited.

| £000's apitalitata. | Company | | Change on week | | Ylold . | P. |
|------------------------|-----------------------|-----|-------------------|------|---------|------|
| 2,370 | Airsprung | 41 | _ | 6,7 | 16.3 | 2.7 |
| 575 | Armitage & Rhodes | 23 | | 1.4 | 8.1 | 97 |
| · 10,693 | Sardon Hill | 176 | +3 | 9.7 | 6.6 | . 63 |
| 710 | County Cars 10.7% Pf. | 71 | 3 | 15.3 | 21.5 | + |
| 7,308 | Deborah Ord | 95 | _ | 5.5 | 5.9 | 4 |
| 4,387 | Frenk Horsell | 117 | -1 | 7.9 | 6 B | 3. |
| 9,390 | Frederick Parker | 65 | _ | 11.0 | 16.9 | 3. |
| 1:682 | George Slair | 79 | -1 | 3.1 | 3.9 | , , |
| 2,125 | Jackson Group | -85 | *** | 6.0 | . 7.1 | 3. |
| 16,662 | James Burrough | 120 | -2 | 7.9 | 6.9 | 3. |
| 3,111 | Robert Jenkins | 305 | -5 | 31.3 | 10.3 | - |
| | Torday | 217 | | 16.1 | 7.0 | - 33 |
| | Twinlock Ord | 10% | -3 | | | _ |
| 2,239 | Twinlock 15% ULS | 82 | | 15.0 | 18.3 | . 7 |
| . 5.951 | Unilock Holdings | 39 | | 3.0 | 7.7 | 8 |
| 12,380 | Walter Alexander, | 98 | -1 | 5.7 | 5.8 | 5 |
| 5.544 | W. S. Yestes | 238 | -2 | 12.1 | 5.1 | ~ |

FINANCE FOR INDUSTRY TERM DEPOSITS Deposits of £1,000-£50,000 accepted for fixed terms of 3-10received not later than 31.10.80.

Terms (years) 3 Interest % 13 Deposits to and further information from The Chief Cashier Finance for Industry Limited 91 Waterloo Road, London Finance for Industry Limited 91 Waterloo Road, London, SEI SXP (01-928 7822, Ext. 367). Cheques payable to "Banks of England, a/c FFI." FFI is the holding company for ICRES and FCI.

I.G. Index. March sugar 415.7-417.8 Our clieots speculste, free of tax, in very small to very large

amounts, on: 1. London Traded commodities, including GOLD.
2. The STERLING/DOLLAR exchange rate.
L.G. Index Limited, 73, The Chase, SW4 6NP. Tel.:

CORAL INDEX: Close 492-497 (+2)

This advertisement complies with the requirements of the Council of The Stock Exchange

October 27, 1980

OCLI International Finance N.V. (Incorporated in the Netherlands Antilles)

U.S.\$15,000,000 9% Convertible Subordinated Guaranteed Debentures due 1995

Convertible into Common Stock of and Guaranteed on a Subordinated Basis as to Payment of Principal, Premium (if any) and Interest by

Optical Coating Laboratory, Inc. (Incorporated in California)

Issue price 100%, adjusted for interest. The Debentures are convertible at a price of US \$24½ per share.

The following have agreed to subscribe or procure subscribers for the Debentures:

Orion Bank Limited

Bateman Eichler, Hill Richards International Limited

The Debentures constituting the above Issue have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary global Debenture. Interest is payable semi-annually on May 15 and November 15, the first payment to be made on May 15, 1981.

Full particulars of the Issuer, the Guarantor and the Debentures are available in the statistical services of Extel Statistical Services Limited and may be obtained during business hours up to and including November 10, 1980 from:-

> Orion Bank Limited, 1 London Wall, London EC2Y 51X

Phillips & Drew. Lee House, London Wall, London EC2Y 5AP

CREDITS

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Guarantee es Due 1985

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PITAL

partials.

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INTERNATIONAL BONDS

BY FRANCIS GHILES

Swapping is all the rage

LAST WEEK brought little As Kidder Peahody's weekly comfort to houses issuing telex to investors points out: straight dollar bonds: only one "Since October 1 s nominal new issue was launched for All Nippon Airwaya and the \$50m issue for Ahitihi Price, announced the week before was cancelled. The latter event was attributed to the Canadian company's very poor results more than to the bond market's weakness.

The only straight dollar issue which started trading last week, the 181 hond to 1992 for Trailor Train, quickly fell to a 31 per cent discount from its price of 99. By Friday, how-eyer, the price had recovered to 951 961 after what many dealers described as heavy turn

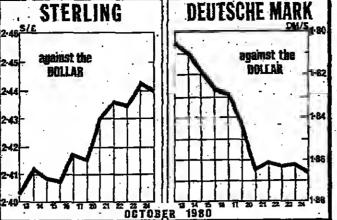
Virtually all the straight issues launched in October are still standing at discounts of around 3 points, the me excep-tion being the 121 per cent bond to 1984 for Federal Business Development Bank, which is standing at a discount of slightly more than 1 percentage point from its price of par.

CREDITS

As Kidder Peahody's weekly value of \$745m has been offered and priced in the fixed income sector of the Europond market. Unfortunately, the present market value is only \$713.47m. which equates to an average price per bond of 95.77."

Dealers agree that, at these lower levels, bargain hunters could be found who were pre-pared to buy paper. Such buyers bowever are not com-mitting new funds to the market; rather they are swapping. After great new issue hinges such as the one the market indulged in two weeks ago price anomalies inevitably

investors would like to see more clearly in which direction the U.S. economy is beading and who will be that country's next President. Last week the sharper than usual movements Corporation last week. The marketability of this issue, in currencies made them even convertible for Moran Energy which is only 25 per cent con-



Despite such activities, the more cautious. Overall prices was increased by \$10m to \$50m, turnover in the accordary dipped by \$ of a point on the while the issue for Ocli was market remains very low: many week.

The only recent convertible favour with no sign of an erd which has not been well to the Indian summer they have received is the \$25m hond for to the Indian summer they have been enjoying. A \$70m convertible was launched for Tokuy questiosed in particular the marketability of this issue,

BY PETER MONTAGNON

Brazil chases German money

Germany in its attempt to raise financial credits linked to borrowing.
German banks are being asked to raise a 3152m syndicated to raise a 3152m syndicated to raise a financing for the National Bank of Yugoslavia should be finalised Porto Primavera hydro-electric

The credit, which is heing led by Dresdner Bank, is in two tranches, each of \$78m. One is a 10-year finance with a grace period of five years at a margin of 11 per cent and the other an eight-year credit with four years' grace and a margin of 1

-This latter portion surprised This latter portion surprised 1.5bn; but the final amount is many bankers, since it is 1 per cent below the 11 margin applied by French banks to a the German export insurance insurance fundamental control of the readiness of the German export insurance

Petrobras. All the banks providing the

Yugoslavia should be finalised fairly soon. The borrower is meeting hanks today in London to discuss the credit which is expected to be for around \$300m over-seven years with a margin of 11 per cent over Libor.

German hanks are also discussing a large credit for Yngo-slavia, on similar terms. As already reported the borrower sought a loan, totalling DM similar fund-raising exercise by agency. Hermes, to guarantee part of the horrowing.

In Morocco the \$150m club participating through its Frankfurt branch in establish a
relationship with German supliers of the project.

Phosphstes is virtually complete.

A large number of hanks, provide for a per cent margin of provide for a per cent margin of providing five U.S. institutions, over Canadian prime rate for a per cent over eight years.

Manufacturers Hanover is a margin of per cent over eight years.

The interest above in these arranging a \$130m credit.

BRAZIL HAS switched its as borrowers and lenders burry of short-term borrowings by loans in a number of other attention from France to to clinch deals before the end public sector agencies, accord-countries. In the long-awaited \$350m air financial credits linked to Besides the Korea Develop Director of Public Credit. He craft financing package for the

The plan would hit the raising of new short-term funds rather than rollovers of existing

borrowinga, Sr. Zubillaga said. Two more Canadian dollar deals are being arranged for borrowers in Spain by Bank of Montreal following the success of its credit for Cia Sevillana de Electricidad, Iberduern is seeking C\$100m and another

fands are German, except for deal for Office Cherifien des C\$60m originally because of Morgan Guaranty, which is Phosphates is virtually complete.

Ing to Sr. Carlos Zubillaga, the Director of Public Credit. He told the Financial Times he would present a "comprehensive overall plan" to bring order to the country's foreign horrowing when he meets bankers in London this week.

The long-awaited \$350m air. Craft financing package for the Portuguese airline, TAP, wos warded to Chase Manhattan. National Westminster and Friday. Besides Eximbank and ECGD finance, the package includes a \$115m syndiage. includes a \$115m syndicated

loan in two tranches.

The first is a \$52.5m credit over 11 years with a margin of a i per cent for the first four years, } per cent for the next four and } per cent thereafter. The second is a \$62.5m three year credit with a margin of per cent. Proceeds are to buy

piracy and protect offshore gas installations in the Gulf of Siam.

Brazil's renewed efforts to through Banque Marocaine du credits by hanks and borrowers for the Spanish car manuraise funds coincides with signs Commerce Exterieur. alike is understood to have facturer SEAT. The INI group of a slight upturn in volume — Venezuela has finally begun prompted Bank of Montreal in unit is paying a margin of I per in the syndicated credit market to clamp down on the valume look at possibilities for similar cent over U.S. prime rate.

vertible. On Friday it was trading around the 95 level. Neshitt, Thomson Ltd., the London subsidiary of the Caoadian investment house, ceased its Eurobond market making activities on Thursday sod will reorganise itself so as to concentrate on marketing and trading in the areas where it has been active for many years, FRNs, and Eurobood issues for Canadian borrowers denominated in U.S. and Canadian dollars. This change has come about herause Nesbitt feels it does not bave sufficient capital to compete with the larger bond

houses. Prices were throughout the week in the foreign D-Mark sector: a weak-ening currency, and the likelibood of much beavier govern-ment domestic funding as a result of the slowing of the economy, as well as a heavy oew foreign D-Mark calendar, all took their toll. Most seasoned issues shed about 12 points.

Amid all this gloom the Midland International issue which was increased by DM 30m to DM 180m was six times over-aubscribed: as a result allocations to underwriters were extremely tight. They were much less so when the Japonese Airlines issue was completed, because it was only comfortably subscribed.

The possibility of a fall in Japanese interest rates in the beginning of November made Electricite de France postpone the launching of its Y20bn Samurai bond issue, scheduled for last week until November 7. The conpon on this 12-year issue, arranged by Yamaichi Securities, was originally expected to be 8.6 per cent.

| Borrowers | mount | Maturity | Years | % | | | '% |
|--------------------------|-----------|--------------|------------|------------|------|-------------------------|-----------------|
| U.S. DOLLARS | · · · · · | | | | | | |
| #Banca Nac. Argentina | 25 | 1987 | 7' | 60 | 100 | Daiwa (Europe) | 6.060 |
| # Den Norske Credithan | _ | 1990 | 10 | 60 | 100 | CSFB, Nordic Bank | 6.183 |
| | 25 | 1990 | 10 | 12} | 700 | Orion | 12.89 |
| 1§Turbo Resources | 100 | 1987 | 7 | 210 | 100 | CSFB, EBC, Sec. Gen. | |
| ‡†Soc. Gen. de Banque | 100 | 1767 | | | | de B. | 5.3194 13.28 |
| tCom. Fed. de Elec. | 75 | 1987 | 7 | 13 | 984 | CSFB | 13,42 |
| Mrailer Train | 40 | 1992 | 7.55 | 13} | 99 | Manufetrs. Hanover | |
| †Telefonica Nac. Espana | 50 | 1990 | 10 | 60 | 160 | BNP, Dillon Read | 6.060 |
| CCLI Intl. Fin. NY | 15 | 1995 | _ | 9 | 100 | Orion, Bateman Eichler | 9.20 |
| Abitibi Price | 50 | 1990 | 10 | 134 | _ | Wood Gundy | _ |
| 15Moran Energy Ind. N | | 1995 | 15 | 8 | 100 | Smith Barney, Bateman | |
| tatalent merkh mer is | - | | | _ | | Eichler | 8.00 |
| †Kleinw't Benson Fin. B | / 50 | 1991 | 9 | 530 | 100 | Kleinwort Benson | 5.9184 |
| | 20 | 1996 | 15 | 8 | 100 | Nikko Secs. (Europe) | 8,00 |
| §Toyo Manka Kaisha | 100 | 1990 | 7 | 530 | 100 | Daiwa Securities | 5,3194 |
| THENEL (g'teed Italy) | | 1987 1995 | 15 | 7} | 100 | Nomura Europe | 7.90 |
| STokyu Corp. | 70 40 | 1990 | 8 | 8.8 | 100 | Nomura Europe | 8.994 |
| All Nippon Airlines | | 1986 | • | 50 | 100 | CSFB | 5.0634 |
| †BBL NV | 100 | 1700 | | 3* | 100 | | |
| D-MARKS | | | _ | 10 | 100 | DG Bank | 10.00 |
| 18. Cen. Costa Rica | 30 | 1985 | 5 01 | | 1004 | Say, Hypo, Bay, Landes, | |
| ‡**Teuern Autobahn | 70 | 1990 | | 81 | • | Bay, Vereins, WestLB | 8.46 |
| ESCOM (g'teed S.A.) | 100 | 1987 | 7 | 91 | 100 | Dresdner Bank | 9.25 8.25 |
| 1**Eurofima | 50 | 1987 | 7 | 84 | 100 | Bayerische Landesbank | |
| Ilndi, Bank of Finland | 50 | 1990 | 61 | 81 | 991 | 8HF Bank | 8.61 |
| JAsian Dov. Bank | 100 | 1990 | 10 | 84 | 100 | Deutsche Bank | 2.75 |
| Venezuela | 150 | 1990 | 8 | 91 | • | WestLB | • |
| ***Beneficial Finance NV | 25 | 1985 | 5 | <u>8</u> } | H2 | WestLB | <u></u> |
| FRENCH FRANCS | | | | | | | |
| Westland-Utrecht | 160 | 1985 | 5 | 14 | 100 | CCF | 14.000 |
| SWISS FRANCS | | | | -1- | | | 4 |
| #Autopistas Aragonesa | 32 | 1990 | _ | 610 | 99 | Soditic | 6.5934 |
| Oesterreichische Kbk. | | 1990 | _ | 64 | 100 | Wirtschafts-und Prethk | |
| ‡**Dome Petroleum | 100 | 1986 | _ | 6 | 100 | Credit Suisse | 6.00 |
| ‡Superfos | 50 | 1990 | _ | 61 | 100 | SBC | 6.25 |
| City of Vienna | 100 | 1990 | _ | 54 | 100 | Kradietbank (Suissa) | 5.87 |
| SNGK insulators | 70 | 1986 | _ | 5 | 100 | UB5 | 5.00 |
| 1**Hydrocarbons Bank | 75 | 1984 | _ | 61 | 100 | UBS | 6.25 |
| tWorld Bank | 100 | 1990 | | 6 | 100 | Credit Suisse | 6.00 |
| GUILDERS | | | | | | | |
| Nationale Nederlande | 60 | 1987 | 5 <u>[</u> | 10 | 993 | ABN | 10.05 |
| YEN | | | | | | | |
| ‡Korean Dev. Bank | 106n | 1990 | 8 | 9 | 99 | Nomura Securities | 9.46 |
| UNITS OF ACCOUN | T | | | | | | |
| Elsem | 20 | 1987 | 7 | 10 | 100 | Kredietbank Intl. Grp. | 10.00 |

CURRENT INTERNATIONAL BOND ISSUES

U.S. BONDS

BY PAUL BETTS

Fears of Fed squeeze grow

THE TWO most widely watched by the central bank's monetary mittee, the hody which reviews the spotlight, according to de Electricidad. Iberduem is five Lockheed Tristars with seeking C\$100m and another electric utility, Fenosa, la looking for C\$55m.

Both of the credits carry the same terms as the Sevillana borrowing, which may be raised to as much as C\$100m from Italy to control smuggling and to as much as C\$100m from Italy to control smuggling and to as much as C\$100m from Italy to control smuggling and to as much as C\$100m from Italy to control smuggling and to as much as C\$100m from Italy to control smuggling and to as much as C\$100m from Italy to control smuggling and sending short-term interest rates

Although in an academic growth and inflation. sense there is widespread con-sensus that the market is over-rently endorsed by the release reacting to the weekly monetary on Friday of a summary of the figures, the fact is that Wall September meeting of the Street continues to be worried Federal Open Market Com-

sending short-term interest rates expected strengthening of the leaping further on Friday when economy coupled with little leaping further on Friday when economy coupled with little the Federal Reserve reported evidence of a slowdown both in the latest money supply figures, the expansion of monetary

the Fed's day to day management of the Money market. The minutes of the meeting showed that the Fed had decided to tighten its monetary policies,

Last Tuesday, the Open Market Committee met again. Although its conclusions will not he released until much later, the market has been looking for further clues of possibly tighter Fed policies. But despite widespread expectations that the Fed would be squeezing money further, there has so far been

no evidence of this.

In the hond market this week,

Salomon Brothers, will be on the U.S. Treasury's latest funding announcement which is expected to involve a total package of \$8,25bn to repay some \$5bn in maturing issues and \$3.25hn in fresh funds.

U.S. INTEREST RATES (%) Wk 10 Wk to Oct. 24 Oct. 17 12.88 12.59 11.10 12.40 13 12.45 11.63 11.30

FT INTERNATIONAL BOND SERVICE

IBM Canada 10-, 25 ... 50
1C1-Fn: Ned: 11 23 5... 100
IR. Harvester 123 95... 115
McGraw 131, 85 ... 75
Nord/sext Ind: 135, 87 ... 50
Nova Scotta 105, 90 ... 50
QC2 10 85 ... 50
Papeax 111, 88 ... 100
Quebec Nydro 11-, 82 ... 100
Repateal 0/S 111, 88 ... 100
Repateal 0/S 111, 88 ... 100
Repateal 113, 85 ... 50
Seleden 123, 85 ... 50
Seleden 124, 85 ... 50
Seleden 125, 85 ... 50
Seleden 1

OTHER STRAIGHTS Issued Bid Offer day week Yield.

Bell Cenada 104 88 CS E0 944 95 +04 +04 12.06

CISC 134 85 CS 50 1884 934 -04 -14 13.70

CISC 114 85 CS 50 1884 934 -04 -14 13.70 SOFTE 84, 83 EUA 40.

Lak. Nrwy 9-30 EUA 18.

Algamena 8k. 10² 87 F1

8k. Mees & H. 10 85 F1

F. G. Hypo 34, 87 F1

60

Heineken NV 10 87 F1

F. G. Hypo 34, 87 F1

Net. Neder 9- 87 F1

Net. Neder 9- 87 F1

Neter Neter 18 F7

Solven 11- 87 F7

GEZ de France 11- 84 FF7

GEZ de France 11- 84 FF7

GEZ de France 11- 84 FF7

TO GEZ de France 11- 84 FF7

TO Selvay or Cie 34 87 FF7

Seneficial Fin. 144, 30 £

To Fin. Ior Ind. 144, 38 £

To Fin. Ior Ind -07, 10.17 +1% 2.38 -1% 13.77 -0% 13.51 -0% 14.01 FLOATING RATE

BONDTRADE INDEX AND YIELD Oct. 24... na ..na .. na 180... 85.32 (2/4] 71.54 (29/2)

2.210 B 2,470.2 627.8 382.1

* No information svailableprevious day's price.

† Only one market maker supplied a price:

STRAIGHT BONDS: The yield is the yield to redemption of the in millions of curreocy units ex-cept for Yen bonds where it is in billions. Change on week= Change over price a week earlier. FLOATING RATE NOTES: Denominated in dollars unless

otherwise indicated Coupon shown is minimum. C.dte=Date next conpon becomes effective.
Spread=Margin above six-month offered rate (I three-mooth; ahove mean rate) for U.S. dollars. C.cpn=The current coupon. C.yld=The current yield.

CONVERTIBLE BONDS: Denominated in dollars unless otherwise indicated. Chg. day= Change on day. Chv. date=First date for conversion into sbares. Cov. price = Nominal amount of bond per share expressed in currency of share at conversion rate fixed at issue. Prem = Percentage premium of the current effective price of acquiring shares via the bond over the most recent price of the shares.

The list abows the 200 latest international honds for which an adequate secondary market exists. The prices over the past week were supplied by: Arab Company for Trading Securities SAK; Kredietbank NV; Credit Commercial de France; Credit Lyonals; Commerciank AC; Deutsche Bank AG; Westdeutsche Landesbank Girozentrale; Banque Generale du Luxembourg SA; Banque Internationale Luxem-hourg Kredietbank Luxembourg, Algemene Bank Nederland NV: Pierson, Heldring and Pierson; Credit Spisse/Swiss Credit Bank; Union Bank of Switzerland; Akroyd and Smithers; Bankers Trust International, Bondurade Credit Commercial de France (Secs.) London, Citicorp Inter-national Bank, Dalwa Europs NV; Deltec Trading Company; Dillon, Read Overseas Corpora-tion; EBC; First Chicago; Goldman Sachs International Corporation; Rambros Bank; IBJ International: Kidder Peabody International; Merrill Lynch; Morgan Stanley International, Orion Bank, Salomon Brothers International, Samuel Montagu and Co.: Scandingvian Bank; Societs Generale Strauss Turn-bull; Sumitomo Finance Inter-national; S. G. Warburg and Co.;

Wood Gundy. Chaing prices on October 24

This announcement appears as a matter of record only



EMPRESA NACIONAL DE ELECTRICIDAD S.A.

-SPAIN-

US \$ 80,000,000

Ten-Year Multicurrency Loan

Managed and provided by

BANKAMERICA INTERNATIONAL GROUP THE BANK OF TOKYO, LTD

BANQUE DE L'INDOCHINE ET DE SUEZ

BANQUE DE LA SOCIETE FINANCIERE EUROPEENNE S.F.E. GROUP

MIDLAND BANK FRANCE S.A.

SÓCIETE GENERALE DE BANQUE S.A.

BANQUE DE PARIS ET DES PAYS-BAS BELGIQUE S.A. **EUROPEAN ARAB BANK**

KREDIETBANK N.V.

THE MITSUI TRUST AND BANKING COMPANY, LIMITED

BANQUE DE L'INDOCHINE ET DE SUEZ



October 1980

WORLD STOCK MARKETS

| Companies and Markets | WORLD STOCK | X MARKETS | |
|--|--|--|--|
| NEW YORK 1080 Oct 1980 1980 Oct 19 | High Low Stock 24 High Low Stock 24 High | 70 4 | HONG KONG 1280 High Low 51.5: 9.90 Cheung Kone |
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FINANCIAL TIMES SURVEY

Monday October 27, 1980

Northampton

In common with other areas of Britain, Northampton has not escaped the general shake-out of labour. Nevertheless, substantial new manufacturing investment is being committed to the town and there is an upsurge of demand for factory and office accommodation in the area which, in recent years, has attracted more than 50 overseas companies or subsidiaries. ARTHUR SMITH reports.

Further industrial projects planned

FNORTHAMPTON, against the economic recession, gives cause expansion of this overgrown ten East Midlands market town-in Idea conceived optimistically the 1966 Labour Government to belp contain the expected apsurge of population and employment in the South-Fest that would follow "the white hot technological revolu-tion" and the new dirigiste system of economic planning Mrs. Thatcher's free enterprise Covernment

The town has not escaped the general sbake-ont the general sbake-ont of Jabour; traditional industries. Such as footwear, are shedding jabs. But new manufacturing livestment is being committed, with more than 1.6m sq feet of factories under construction in upsurge in demand for office accommodation and a new town recentre shopping development about to start. The initial impetus for such respid expansion might have

ripid expansion might have Progress has been dramatic, guaranteed success because of icome from heavy State invest. More than 7m sq ft of factories its central position, astride the ment in new roads, schools and and warehouses have been motorway network.

houses, but growth has already completed, along with 1.4m An additional factor for an corporation has already agreed gained a momentum of its own, so ft of offices and 800,000 so ft Administration pledged to terms for the sale of property remove the distortions caused worth £6.5m and expects to bave cut through the country by regional assistance must be reallise a further £8m to £9m in ment, bas adapted rapidly to the philosophy of the new Con-servative Administration in selling off assets and harness-ing private capital for new

Mr. Leslie Austin-Crowe, the general manager, believes ex-pansion is already close to becoming self-financing. Government funds will be needed in the normal way for social and welfare facilities, such as schools and hospitals, but the development corporation should in the main be able to finance future industrial and commercial developments.

Mr. Austin-Crowe, appointed to the top job only this month after more than 11 years a chief estate surveyor with the task of attracting companies to the town, takes over at a time of some uncertainty. The Government has still to set the completion date to signal the winding down of the develop-ment corporations at the "third generation" new towns of Milton Keynes, Peterborough, Northampton, Telford, Central Lancasbire and Warrington.

In 1968, when Northampton, a town of 120,000 people some 60 miles north of London, was designated for expansion to help allevaite the problems of housing and overcrowding in the capital, the aim was for a continue public intervention population growth of more and finance through a develop-than 100,000 in little more than ment corporation to force more a decade

Progress bas been dramatic.

side and housing estates established as more than 18,000 jobs bave been created.

. But by the middle of the 1970s the national economic climate had deteriorated with projections of population growth revised downwards and concern mounting about the drift of jobs and people from the inner city areas. A funda-mental review of new towns mental review of new towns policy resulted in a decision by Mr. Peter Shore, the Environment Secretary, in September, 1975, to reduce Northampton's target population from 230,000 to 180,000. A vagua date of the "mid-1980s" was set for achievement of that objective.

Keeping the figures in proportion

Northampton, currently with 157,000 people, is already only 23,000 short of target. But Mr. Austin-Crowe is quick to move away from the cold statistics and point out that modest as the target might appear in national terms it still represents the creation of a new town the size of Leighton

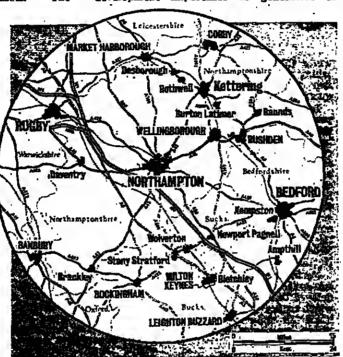
For the Government with its commitment to the market economy, there must be concern about whether it is necessary to ment corporation to force more rapid growth in an area already guaranteed success because of

upon public funds because of the success in disposing of assets. The development

by regional assistance must he realise a further f8m to f9m in whether Northampton should the current financial year. be given special treatment at Provided the property market is a time when there is not only sustained—and it has been very a sbortage of mobile industry strong until recent weeks—the but when unassisted areas, such sale of land and freeholds as the West Midlands, are coupled with private sector are coupled with private sector investment should generate sufficient revenue to finance the remaining commercial and industrial development.

Supporters of the success in discontinuous structural unemployment.

importance as generators of



economic growth. Mr. Austin Crowe says that reports suggest one of the biggest problems for British industry in finding good land and buildings. Northampton can offer the benefits of a mature infra-structure with established shopping, bousing and training facilities, plus greenfield factory and affice sites.

Northampton, it is argued, provides the right enviconment for development of growth industries. The Northampton-shire Chamber of Commerce points out that there is already a strong representation of companies with an interest in micro-processor technology. Demand for small industrial units has shown no sign of easing as the recession bas gathered pace. Mr. Austin Crowe reports that all of the 31 1,000 sq ft units now under construction bave already been let-"This is the seedcorn of the future," he

The town has also been successful in attracting foreign investment and claims that more than 50 overseas companies or subsidiaries representing countries are operating in the area. Indeed, the development corporation maintains that 30 per cent of the land it bas leased in the past two years has gone to foreign companies.

Among recent arrivals are Pitoro Labelling, a French print-ing company, and Roulunds Fabriker, of Denmark, which has established a national fan-belt distribution centre. Festo Pneumatic, the 11th West Garman company to move to the town since expansion, took just to stimulate the private sector chance. Make no mis 20 days from inspecting the and provide homes for first- Northampton is a winner."

will provide a nationwide distribution and after sales service.

Peculiar to Northampton's expansion as an already estab-lished town has been the unique partnership between the arrangement Governmentappointed development corporation and the local borough council.

Benefits of a growing partnership

From an initial period of suspicion and mistrust, the partnership has blossomed to the point where even many of the original opponents of expansion would be sorry to see the development corporation wound up. Co-operation has been extended to the point of sharing offices and staff and promoting common programmes. With local government reorganisation in 1974, the partnership was broadened to embrace the Northamptonshire Connty Council,

Government calls for cuts in public spending have undoubtedly caused strains but have not checked the momentum expansion. immediate impact bas been on public sector bousing where the level of completions is expected to slump from around 800 this year to perhaps 250 within two years. Such a drop represents a serious jolt to the market. The development corporation

is bolding talks with developers

premises to moving into the time buyers. But the sbarp 9,000 sq ft accommodation which decline in its own building prowill provide a nationwide gramme will automatically impair its abllity in future years to offer housing as an attraction to incoming firms. The extent to which that proves a real bandicap will depend upon the length and depth of the current recession.

While, on one hand, the development corporation is attracting new companies and creating jobs at the rate of around 2,000 a year, labour is being shed across a wide range of existing industry. engineering, which has long since displaced footwear, as the principal industry has been bit, in particular, by the prob-lems of the vehicle sector and, in general, by the fall in domestic and overseas demand.

There is a recognition that in the difficult economic climate of the 1980s the development corporation may be working less to create job opportunities for the London overspill population and more to ensure continuing employment for already in the town. Such a shift in emphasis would serve only to underline the changed circumstances since Northampton was designated for expansion to relieve the pressure of the expected growth of jobs and population in the south east.

But Mr. Austin-Crowe expresses the hope that the Government will recognise the town's importance in pioneering changes and promoting growth industries. He comments: "If you have a winner, you don't stop it to give the others a chance. Make no mistake,

real town-real value

A mature 'Middle England' environment, an established local economy and a stable adaptable workforce, all have a real value when adding up the benefits of relocation and expansion in Northampton-a real town.

It is large enough to offer something to everyone, but not so large as to be impersonal - or present the problems experienced in commuting to or simply moving about in the large cities. It has a fully developed industrial and commercial life, yet is surrounded by beautiful countryside only a few minutes away.

As a growing county town on the M1 and midway between London and Birmingham, Northampton's location can pay off in real terms -50% of Britain's industry and 57% of its population is within a 100 mile radius.

Office buildings in the town centre

Greyfriars House, 160 000 sq ft-of offices above the new bus station. Belgrave House, 64 000 sq ft forming part of the Grosvenor Shopping Centre. Compton House, 27000 sq ft in a prime position. Woodlands House, 13 700 sq ft of prestige offices. Other properties 500 to 10 000 sq ft.

Office sites in Northampton

In the town centre an important site of 3.5 acres for a development up to 300 000 sq ft. Two sites for 30 000 sq ft. At Weston Favell District Centre a site for up to 100 000 sq ft. Moulton Park provides 83 acres of campus sites in a rural setting.

Industrial sites and unit factories A wide range of industrial sites are available on four employment areas.

A choice of unit factories ranging from 3500 sq ft to 20 000 sq ft immediately available at Brackmills and Moulton Park

All units have mains services, central heating, offices and parking facilities.

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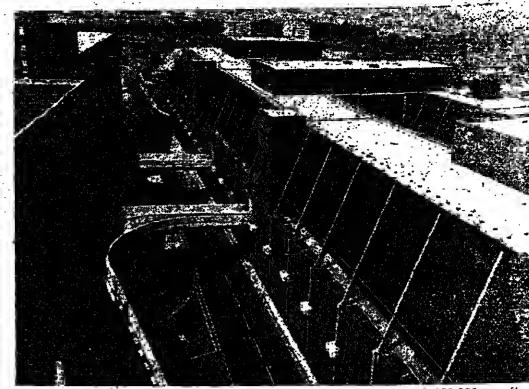
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Greyfriars House, Northampton, is a new affice development of 160,000 sq. ft. above the town's bus station. Shopping and transport facilities are only minutes

Northampton's geographic advantages appear to have delayed the impact of the recession, in comparison with other areas. The town is particularly well-located for new office and warehouse developments.

Upsurge of interest in property market

"NORTHAMPTON is experi- while UOP Bostrom is underencing its own industrial taking a fight project to establish own industrial taking a fight project to establish a new European head-of the 1980s with access to the quarters.

The control of the 1980s with access to the quarters.

The control of the 1980s with access to the quarters.

The control of the 1980s with access to the quarters.

The control of the 1980s with access to the quarters.

The control of the 1980s with access to the quarters. motorway network"—that is the enthusiasic view of Mr. Tony Hewitt, of Wilson and Partners, estate agents, whose Northampon office has already let more than 500,000 sq ft of industrial space this year.

He argues that Northampton s a natural choice for distributioo operations, especially since it is located midway between London and Birmingham. More than 50 per cent of British industry and 57 per cent of the population lies within a 100 mile radius.

Recent examples of companies choosing Northampton as the centre for distribution include MFI, the furniture supplier, which bas just completed a 500,000 sq ft building on a 31-acre site. Fisher-Price Toys, member of the Quaker Oats group, has announced plans for a 51m head office and distribution centre on a 6.23 acre site,

Ironically, even during a period of recession Northampton can expect to attract warehouse projects. At such times, companies appraise operations and may choose to rationalise activities in one centre. For example, British Pepper and Spice, which processes and packs berbs and spices for supermarket chains and grocery outlets, bas decided to relocate its three existing units at a 52,000 sq ft factory Northampton.

Northampton's advantages appear to have delayed the impact of recession which nationally began to make itself felt upon most manufacturing companies around last

Progress

Mr. Leslie Austin-Crowe, geoeral manager of the develop-meot corporation, maintains that new development continued strongly into June and

ing new investment projects, sultable only for a large organi- ontside London.

17-year-old Michael I and 16-year-old

determination.

in cafes or pubs.

"I could not believe I was ao

can earn beer money by working

Sheelagh, a shy, pretty girl, wanted to be a telephonist or work in an office. She gave up

and came back to do a course in commerce. About six of her schoolmates, who left at the

same time, are still unemployed: "Their mothers won't let them sign on the dole," she says. "They mess around in town." Even in Northampton, a

prosperous town attracting new growth industries and where the post war complaint has been one of labour shortages, there is an emergiog problem of

youth unemployment. Overall, the level of jobless at 6.4 per cent is still well below the national average of 8.3 per cent.

But Mr. Brian Carr, Principal Careers Officer for Northamp-tonshire County Council, says:

"We would be kidding our-selves to say the speed at which

the recession bit did not take us by surprise."

struction. Demand tends to be include the letting of 9,500 sq

While Northampton's attractions to the private sector as a prompted new schemes includ- year on a retail and botel distribution centre are ing a project by Centros apparent, bopes for its develop-ment as an important provincial building next to the Parelaycard office location have not been fully realised. More than 1.5m sq ft of effices were built doring the first decade of expansion but an important stimulus was provided by the demands of local government and the

sector following re-

organisations. From 1977, with the letting of the 60,000 sq it Riverside House to Rockware, until recently the market was quiet.

Tor a 25,000 sq it development at Cliftonville where a similar rent will be sought.

Viewpoints Ostensibly there was almost 300,000 sq ft of empty offices

beaviest for small units of under 2.500 sq ft or for large complexes of over 50,000 sq ft. to four tenants at £3.75 a sq ft. A further 50,000 sq ft extension on average, rents have increased during the past 12 months from around £1.80 a sq ft. to four tenants at £3.75 a sq ft. A further 50,000 sq ft extension which will incorporate a C & A taken up at Belgrave House, another town centre olock that to \$2.10. had stood empty for some time. The changed climate has

offices at Marefair, Asking price for the offices, which will become available next year, is likely to be £5 a sq ft—a considerable jump on present levels and a rental which reflects today's building costs, botel.

Plans are also well advanced Mr. Hewitt insists the within around 20 to 30 minutes' for a 55,000 sq ft development demand for shopping at what travelling time. This would at Cliftonville where a similar is a prime site is already mean Milion Keynes attracting

Agents are not clear about July.

"It is only in recent weeks main to three large blocks, the upturn in demand, but a any project of consequence for that the recession has begun to largest of which is Greyfriars popular theory is that combave an effect. We are still house with 160,000 sq ft. Grey-panies under pressure first are not clear and the first are not cle is taking longer for them to be corporation still bones to let to distribution and, finally, head new accommodation, translated into actual commit—a single tenant, is located above office costs. Such reappraisals Mr. Hewitt maintaints ments," he says. Such delays, the hus station in the rown lead to decisions to rationalise retail units throughout the caused by companies reassess—centre and is expected to be and possibly relocate operations—town are easy to let and that

On the retail front, North emerged with Grosvenor the ampton is also scheduled for prime location. Gold Street bas economic downturn.

More than 1.6m sq ft of But local agents report "a important town centre projects.

But local agents report "a important town centre projects.

More than 830,000 sq ft of and specialist traders, while which some 270,000 sq ft is interest for offices over the last retail accommodation has been Bridge Street attracts restaurspeculative, is now under continuous three to four months. Deals provided in the first decade of ants and professional services, expansion, of which the most

> ing to Wilson and Partners, hopes to start work later this development on the three-anda-half acre Notre Dame site. in Abington Street, Northampton's prime shopping area.
> Negotiations are continuingwith the local authority on the
> detailed plans but it is hoped to provide up to 110,000 sq ft character to hold its own: The of shops and a 60-bedroom

After the Notre Dame develop-

Mr. Hewitt maintains that a clear trading pattern bas

and they run the risk of joining the "professional unemployed." He warns of the further

danger that once pupils believe employment prospects are restricted the motivation to

achieve at school may be lost.

Mr. Carr takes up the point. He argues that the situation has

put across to pupils that most of their schoolmates do, in fact, find jobs. He cites the case of

Corby, 15 miles away, where the rundown of the steelworks had lead to large scale unemploy-

be monitored and the message

evident. The new development some of the people to the south would link to existing shops of Northsmpton. Equally, and the Grosvenor Centre to Leicester, which enjoys a high provide the central retail axis. reputation as a shopping centre, will attract people north of the town.
Within the town centre, retail units are thought to be trading profitabily and it would not

such as estate agents.

Northampton has

ascendancy in shopping facilities within the county.

eveo though centres have been provided in recent years at Daveotry, Welliogborough.

Kettering and Corby. A clear

rival to Northampton is Milton

Keynes where a lm sq ft shop-ping centre opened this year. Traders are watching the posi-

tion carefully but believe Northampton, as an established

town with one of the largest

open market squares in Europe, has a sufficiently distinctive

normal pattern is for people

the next few years, attempting to assemble a site with a view to demolition and rebuilfing The borough council, however, will today bold a special meet-ing to decide whether to press ahead with plans to build a recreational and cultural complex, likely to cost around £8m.

The Derngate Project, linked to the existing Royal Theatre would provide a 1,500-seat multipurpose hall suitable for musical performances or spectator sports. The scheme is likely to meet with some opposition from the minority Labour Party, but Mr. Cyril Benton, the Conservative leader of the council, argues that much of the finance for the project could be raised by selling of property. be raised by selling off property, such as the freebolds on industrial estates.

Another project, but this time suggested by the development corporation, is for a leisure and recreation complex which would include a new stadium for Northampton Town Football Clab. The aim would be to attract a private developer to finance the scheme as part of an out-of-town shopping centre near to the M1 motorway. The retail content would he considerably smaller than the 220,000 sq ft Weston Favell district centre to the east of Northampton. Too large a development could clearly pull trade from existing shopping

The retail and leisure scheme is scheduled within the next five years as part of the develop-

Opportunities

"There, we were able to tell leavers that, regardless of the overall position, three out of four of their schoolmates did

four of their schoolmates did five years as part of the development of the southern district.

Mr. Butlin expresses a fear that the cutbark in job expension opportunities could lead to reduced expectations by publis.

"Some of the talented students, rather than going on the purposity seem in he outlest." students, rather than going on to university, seem to be opting for technician apprenticeships. That, in return, reduces prospects for pupils who could normally have expected to pursue such a career. At the end of the day there are not enough jobs to go round and we could be storing up the social problems of the future. he believes.

Thomas Becket is one of the schools pioneering a foundation course under which fifth form leavers return for a 12-month period during which they aim to pick up five O-levels. pick up five O-levels

But at least one day a week is spent pursuing a "vocational interested in a career in, say, banking, the hospital service or industrial management is able to gain work experience in the appro-

priate environment..... For Northampton, the problem of youth unemployment

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Job prospects for school-leavers in Northampton have been particularly disheartening this Sbeelagh Clancy it is something of a surprise to be back at school. Both left Thomas Becket—a Northampton upper school with around 770 pupils —last June, coofident they would find a job. Michael, well-groomed and articulate, explains: "I went for about 20 jobs. For most of them I managed to obtain an interview, but every time it was Wilsong Partners a case of being told get more qualifications or more experi-Disappointment, he turned to despondency and then

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year. Nevertheless the authorities are providing a quick response to combat this

emerging problem.

After a disappointing search for jabs, Sheelagh Clancy, aged 16 (left), and 17-year-old Michael Marshall are back at school. They hope that further qualifications will imprave their job prospects.

that of the 2,541 leavers, 1,532 had found johs, 436 were registered unemployed, the position of 335 was unknown, 45 had left the district and 193 were on the Manpower Services Commision Youth Opportunities Pro-

The Northamptonshire Education Committee has responded to the problem by allocating Prospects for school leavers £150.000 to provide additional deteriorated rapidly from about courses to help the young un-April, he maintains. By last employed.

Mr. Carr expresses confidence month, only 60 per cent of the school leavers bad found jobs. in the Manpower Services Com-mission guarantee that by next compared with 80 per cent at the same time last year.

heen offered a job or a place under the Youth Opportunities Programme will have been bonoured.

"For the last couple of years it has been relatively easy. We are going to be pushing it hard this time," he says.
Mr. David Butlin, fifth form tutor at Thomas Becket and and the man responsible for advising leavers about job prospects, maintains that this year has been particularly "disheartening."

Experience suggests that 16 might have come as a surprise, year-old pupils retain their bill there can be no questioning enthusiasm to find a job for the determination to provide, a Easter every leaver will bave perhaps six weeks before apathy

NORTHAMPTON-III

Northampton is the traditional home of the UK footwear industry. This profile examines one long-established company with a record of success in home and overseas markets.

Craftsmen with a worldwide reputation

Mr. JOHN CHURCH, managing by nearby engineering concerns. But Mr. Church reports a satisficrer and retailer of quality particularly in recent months as thoes, is a modest, quietly employment prospects within spoken accountant. But he is the town have deteriorated. emphatic about the reason for the company'e success in both full-time employment has been home and overseas markets. maintained, is something of an "We have a history of quality.

Shoes have been made here in a slump in UK demand Northampton by skilled craftsmen for more than a hundred years. If I gave you £10m and its share of closures and redunyears. If I gave you film and said make shoes like Church's, you couldn't. You would not bave the labour and the skills."

the traditional home of the UK are currently on sbort-time. footwear industry, the Church company is recognised as some-thing exceptional in terms of quality leather and craftsman-ship. The 450 workers at the men's footwear factory set amid the terraced streets of St. James take a pride in the

Open Door

The spirit of the family firm established by the three Church brothers in May 1873 survives. Workers know the "open door" management policy. Workers know the "open door" management policy. operated by Mr. John Cburch and his cousin, Ian, who is group chairman, means they can carry any problems straight to the top. The factory is very much part of the St. James community, with sons tending to number follow fathers and other doubline memhers of the family into the "Yes," John Church "I think you might say we almost have dynasi elements within the factory." dynastic

The workforce tends to be footwear industry have usually

The St. James factory, where

dancies at a time when nationwide 6,000 jobs in the industry have been lost this year and Indeed, even in Northampton, more than one in ten workers

Mr. Church points out that more than 50 per cent of the factory's output is exported and it has been possible to offset some of the decline in UK demand by boosting overseas sales. The philosophy is simple: "there are discerning people in markets throughout the world who are prepared to pay for a quality product," he

Even for Church, while it has avoided the cuts in production capacity implemented by many others within the trade, it is a question of maintaining existing manufacturing rather than the U.S. last year of more than looking for expansion. The £1.5m. A Canadian-based subthat has taken the group to an annual turnover of around £30m has been achieved on the retail side with the of shops nearly doubling from 80 to 156 over the past decade. Mr. Church explains: "Quite

years have not been high. Margins on shoe retailing have."



Despite the problems facing Britain's footware industry, some anufacturers—such as Church

per cent of the group profit ago to extend the group's hefore taxation. By contrast, geographical spread. Church manufacture and wholesaling, also leases 59 departments in while providing 44 per cent of turnover, returned only 25 per to sell men's shoes.

cent of profit.

Manufacturing operations are organised within the Church and Co. (Footwear) subsidiary. In addition to the St. James factory around 150 workers are employed at another Northampton site making women's shoes. Another subsidiary, Joseph Cheaney and Sons, a quality men's footwear company at nearly Decharques was nearhy Deshorough, was acquired in 1967 and employs

Expansion ·

company long ago the value to its high grade image of establishing a presence in retailing, buying a shop on New York's Madison Avenne in 1929. Only this month the neighbouring shop was acquired to make possible other four shops in large cities and a wholesaling business gave the Church group a turnover in sidiary operates 24 shops and a small factory. A Paris shop was opened last year and there are three retail outlets in Belgium. Retail-operations in the UK

are again geared towards upmarket footwear. The higgest Mr. Church explains: "Quite chain is A. Jones and Sons, simply, the profit margins on which had 26 shops when it was manufacture over the past 10 bought in 1955 hut now has 107 outlets after rapid expansion in The workforce tends to be Margins on shoe retailing have." recent years. Another company, ageing, as wages within the The point is underlined by last R. P. Ellen, with 15 shops in footwear industry have usually year's results which show that and around north and east been lower than those offered UK retailing accounted for 62 London, was bought two years

The trend by footwear many facturers to expand retail activitially higher margins but also a defensive reaction to the power of the multiples to hold down the price paid to the producer.

By concentrating on a specia list sector to some extent, Church is cushioned from the vicissitudes of a highly cyclical fashion-orientated industry.

Mr. Church, while acknow ledging that his company offers traditional products such as English brogues, nevertheless stresses the importance of good design to keep ahreast of fashion and styling changes. particularly for export markets

The range of shoes offered will vary from . country to country according to local pre-For Japan, for example, which has emerged as an important market in recent years, special lasts had to be made. The Japanese foot is sborter but wider than the European.

Direct exports by Church totalled nearly £4m last year, with the U.S. and Common principal outlets. But in the pursuit of new fields agents are currently being appointed in South America. · Every foreign customer who opts for the Church "Made in Northamp-ton "hrand ensures continued employment for the craftsmen

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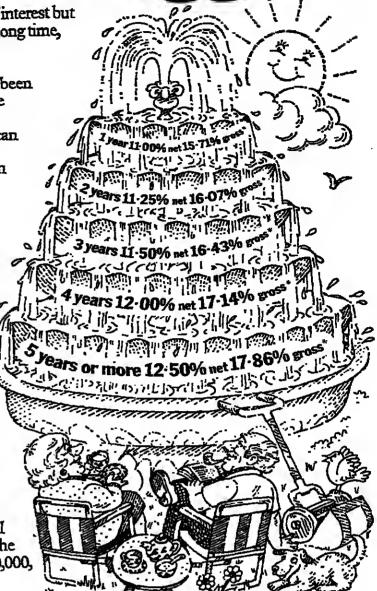
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PROFILES: Leslie Austin-Crowe/Alan Parkhouse

Taking an - optimistic

MR. LESLIE AUSTIN-CROWE, a. somewhat flamboyant moustachioed personality prone to hearty laughter, could prove the optimistic character that Northampton needs. He took over this month as general manager of the Development Corporation at a time when the town is emphasising its importance as an engine for economic growth and supporter of free enterprise initiative rather than as an instrument to ease the social problems of

the London conurbation.

The job of general manager ef a development corporation which must work in partner-ship with the local horough council and the Northamptonshire County Council requires the skills of a diplomat. Mr. Austin-Crowe, 52, follows a healthy but sceptical line, laughingly bemoaning the fact that his political passions have been dissipated by age.

convivielity willingness to chat about the problems and concerns of the masks professionalism bred of many



Mr. Leslie Austin-Crowe

chief estate surveyor for Northampton in June 1979 and has been the key figure in promoting the town and nego-

Basingstoke local authority and Hampshire County Council. That appointment followed a



expansion. He was appointed prospective

employers. He joined Northampton after seven years as a deputy director of development at Basingstoke, e market town scheduled to triple its 25,000 population under a partnership arrange-ment between the Greater London

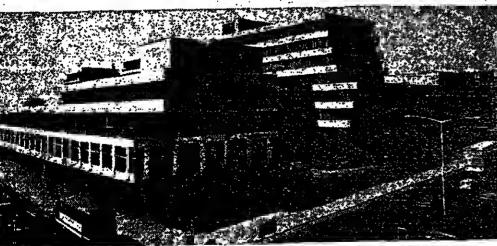
nine-year period with Harlow



Mr. Alan Parkhouse

estates surveyor.
Mr. Austin-Crowe puts up convincing case for hampton Development Northampton

Corporation to continue its role promoting growth. But he fairly philosophical about the prospect of the Government calling an end to State-backed expansion. "I know the town is growing and prospering. I would hope that at the end of the day we would leave quietly so that no one would notice. Expansion might have been dramatic hot in the history of a town mentioned in the Domesday Book the growth period is but Corporation as the hlink of an eye."

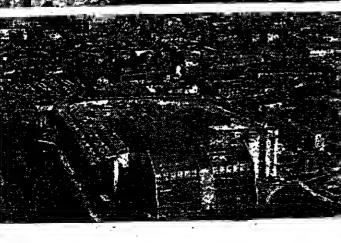


A ABOVE

Barclaycard was one of the first firms to set up in the "new" Northampton in 1972. Barclaycard House, above, a development of 230,000 sq ft. is one of the largest office buildings outside London

RIGHT >

A view, looking north towards Northampton's town centre; in the foreground is Carlsberg's



Town's man of vision

MR. ALAN PARKHOUSE speaks with a slight Lincolnshire accent, presents an argument with the enjoyment of a man who gained a first in jurisprudence at Oxford, but knows Northampton better than most. As Chief Execu-tive and Town Clerk to the Berough Council that be joined in 1949, his desk in an office at the top of one of the hlocks now common to the Northampton Skyline, is clear of papers. He knows the personalities, the nuances of any situation and can always turn up the facts in his efficient filling system.

He points to the photograph on one wall of the extensive office which shows Northamp-ton as it was when he joined one of those provincial out-posts, prosperous and full of character but maintaining a market town mentality.

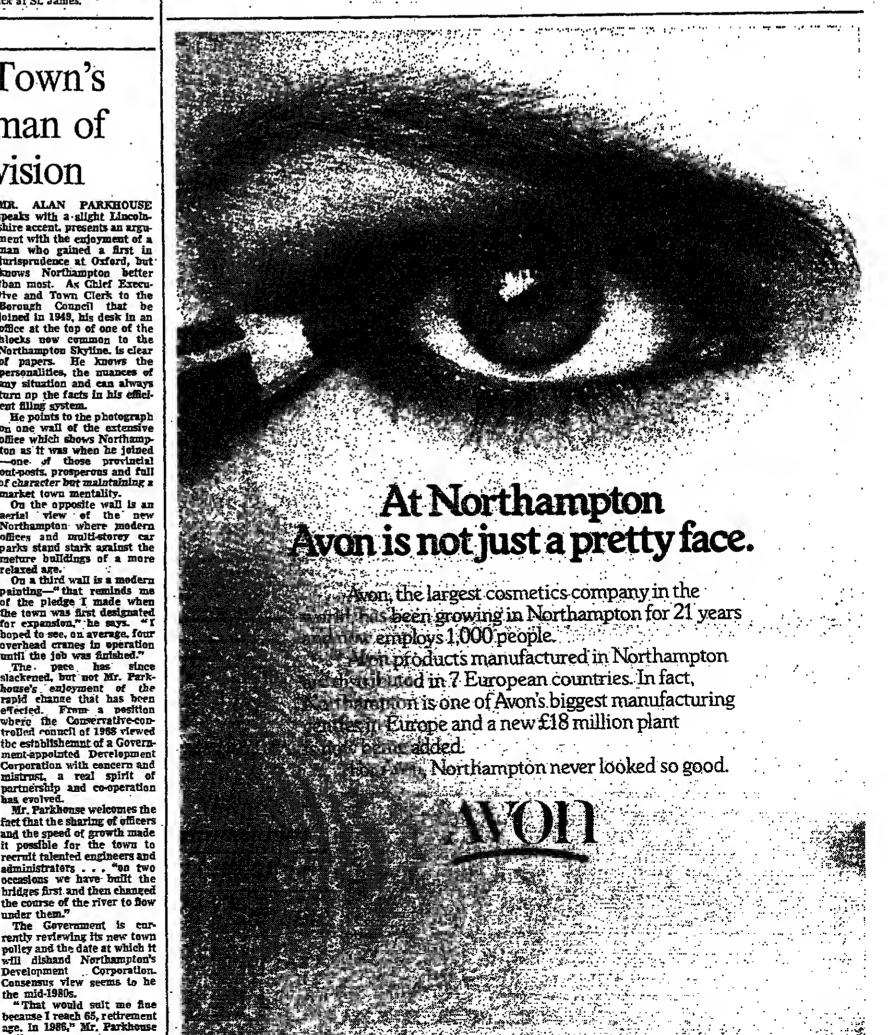
On the opposite wall is an aerial view of the new Northampton where modern offices and multi-storey car parks stand stark against the meture buildings of a more On a third wall is a modern painting—"that reminds me of the pledge I made when

the town was first designated for expansion," he says. "I boped to see, on average, four overhead cranes in operation until the job was finished." The pace has since slackened, but not Mr. Parkhouse's enjoyment of the rapid change that has been effected. From a position where the Conservative-controlled conneil of 1968 viewed the establishemat of a Government-appointed Development Corporation with concern and mistrust, a real spirit of

has evolved. Mr. Parkhouse welcomes the fact that the sharing of officers and the speed of growth made it possible for the town to recruit talented engineers and administrators . . . "on two occasions we have built the bridges first and then changed the course of the river to flow under them."

The Government is currently reviewing its new town polley and the date at which it will dishand Northampton's Development Corporation. Consensus view seems to he

That would suit me fine because I reach 65, retirement age, In 1986," Mr. Parkhouse



Kobe Steel forecasts first half

TOXYO-Kobe Steel, Japan's fifth largest steelmaker, estimates that its profit before-tax and special items in the first half ended last month will be about Y30bn (\$143m), or 30.7 per cent more than the Y22.95bn carned in the same period the previous year, Mr. Kokicbi Takahashi, president

of the company, said. Sales are thought to bave reached about Y580bn (\$2.8bn), up from Y485bn. The company is expected to report its busi-ness results for the half on November 13.

The company attained the first-half performance on the back of strong demand for steel products from customers such as vehicle manufacturers and shipbuilders, Mr. Takshashi commented. The company had made an exchange profit of Y8bn in the half.

For the full-year, the company expects to schieve profits before tax and special items—of Y50bn, and sales of Y1,200bn. compared with Y46.63bn and Y1.020bn, respectively.

Modest rise at NY Times

NEW YORK TIMES newspaper lifted net earnings hy a modest per cent in the third quarter to \$7,99m or 66 cents a share compared with \$7.70m or 65 cents in the same period last year. Salea revenue moved abead at a higher rate of 9 per cent Sootham Inc. Canada's second largest newspaper chain with interests in book retailing and general printing earned C\$22.1m (US\$18.9m) or \$1.77 a share in the first nine months against CS20.7m or \$1.66 a year earlier. over interbank rates of # per who is now appealing.

Caesar's World chiefs 30% gain in quit over licence ruling

BY DAVID LASCELLES IN NEW YORK

tainment companies in the U.S., would only issue a permanent comply. resigned over the weekend so licence if the two men severed operate its new casino in they own 18 per cent. honesty and integrity to be Atlantic City, New Jersey, the Caesar's had been operating gaming licensees. Caesar's only legal gambling centre in its casino in Atlantic City on a Atlantic City's third casino in the U.S. outside Nevada.

Caesar's, had been accused of severe, the Atlantic City casino earnings.

temporary licence which exthe U.S. outside Nevada. temporary licence which ex two years, has been grossing Mr. Clifford Perlman and his pired last night. Although the \$500,000 a day and contributed brother, Stuart, who founded commission's conditions were nearly half of the company's

THE CHAIRMAN and vice-chair- links with organised crime. Now holds out such a lucrative man of Caesar's World, one of Jersey's Casino Control Comprospect that the Perlmans the largest gambling and entermission ruled last week that it were evidently prepared to

They may, bowever, appeal their company could all links with the company and the commission's findings that qualify for a full licence to sold their atock Between them they lack the "good character,

Korean bank to raise \$600m Eurocredit

international markets by Soutb Korea since the political unrest thia summer.

A mandate to arrange the horrowing was awarded late last Friday to Bankers Trust, which has aiready begun approaching other international banks shout possible participation in the credit. The terms are only alighly more expensive to the horrower than those paid by Korea at the start of this year.

The credit bears a margin of per cent over London interbank rates for eight years. There is a flat management fee of I per cent. which will be ebered hy all the hanks io the

change Bank negotiated a a Korean court on leading oppo-\$500m credit with a margin sition dissident Kim Dae-Jung,

THE Korean Development Bank is to raise a \$600m Eurocredit, the first major borrowing in ing five.

Given the severe political un-rest which broke out in the country this summer, some bankers had been expecting the new Korean Development Bank credit to sbow a substantial hardening of terms.

However, the favourable conditions which it has been sble to obtain are understood to be dictated by the wish of a num-ber of leading international institutions to demonstrate their continuing support for the country.

A further indication of this is that Bankers Trust will seek to persuade 9 very large management group.

Bankers Truet, is arranging pating banks to join the credit. the loan but, unusally, will not receive any special fee for doing ted to emerge several weeks ago, but it was delayed because In March, the Korea Ex- of the death sentence passed by

level of company destocking than anticipated.

Recent VAT payments bave day, the market was rather discleading to a bout of round appointed with this tactic. At tripping which bas hardly times of high yields, and at stopped since the last banking

least the prospect of falling interest rates, the discount bouses would prefer to buy back

the bills in the future under a

In the event the bouses sold only a small number of bank bills, preferring to borrow and

Another factor bebind the high level of interest rates was the demand for Eurosterling which was reflected in the

interbank

repurchase agreement.

thus keep rates up.

Singapore group in

CANBERRA -- Australian Government approval has been given for a land purchase on the given for a land purchase on the Gold Coast, the Australian tourist resort, involving Robin Holdings, of Singapore. Robin was refused approval to make the purchase itself, on the grounds of the hid coming from wholly foreign-owned company.

Australian deal

Mr. John Howard, the Tressurer, said that the bidding company, Honiton Pty, was 50 per cent owned by Rohin Holdings and 50 per cent hy an Austra-lian resident. It was the intention of the company, be 2aid, to develop the 1,545-hectare property for subsequent sale to Australians over a 10-year to 15-year period.

The development of the property was expected to bring benefits to Australia in the abape of additional housing eccommodation and the provision of opportunities for more

make-up day. This seems to be the corporate treasurers' way of

gaining some relief from crippling interest rates. The problems of this are that the

banks see it as an abuse of the

(£25934-2211 (£26614-26712) (£266,446) (£259,244)

overdraft system and may try

overdraft system and may try
to stop the practice of borrowing
on overdraft in order to lend
into the money market by
increasing commitment fees. At
the same time it may keep
interest rates higher than
necessary for a longer period
because of the distortion caused
to the banking figures.

CURRENCIES, MONEY AND GOLD

A less taxing week than expected

BY COLIN MILLHAM

Conditions were very tight in the London money market last week, but probably not as difficult as expected. The call on 12 per cent Exchequer 1998 contributed £425m to a severe shortage on Friday, but throughout the week the major problem was payment of VAT and some PAYE which was only offset on Thursday by disbursemeots to local authorities of £360m rate support grant

Payment of VAT was a major factor in calculating the shortage on the week, and although the sums involved were considerable it seems possible that the amount was offset by a lower OTHER CURRENCIES

| _ | butter out a test of the reception |
|---|------------------------------------|
| t | and resorting to large-scale de- |
| 5 | stocking. Although industry in |
| 9 | general is still running down |
| 1 | stocks some sections of the |
|) | economy may once again be |
| : | reducing their VAT payments by |
| | buylog stock and in an indirect |
| | war helping to ease the sborteges |
| | lo the mooey market. |
| • | Funds were bard to find bow- |
| | ever, and despite the efforts of |
| • | the authorities to reduce interest |
| • | rates by offering to buy eligible |
| | bank bills outright on Wednes- |
| | Dank Dins Outlight On Wednes- |
| | |
| | |
| | |
| | |

been swollen by the lack of raw material purchases from com-

panles bard hit by the recession

| the rates by | norities to red y offering to ills outright | buy eligible | Overnight mor | iey was t | | use of the die banking | |
|---|---|--|---|--------------------------------|---|---|--|
| | | | | | Oct. 24 | | Oct. 23 |
| 3 | | £ Note Rates | | 6681-634 | Gold Buillon (fine o (£258-£6814) | \$635-638 | £2593, |
| 0,8520 0,8525 B 58,685 59,795 D | an mark | 32.25-32.65 75.30-74.10 14.06-14.25 | Opening Morning fixing Afternoon fixing | \$628 | £2534,-356) £256,544, £258,473) | 8648-651 8649-26 3234,50 | £266.4 |
| 3,7036-3,7106 F 45,30-45.45 G 5,0575-5,0585 I n.a. J 0,2622-0,2683 N 29,88-29,90 N | ermany aly apan eiherlends lorway | 10,55-10,63 4,57-4,25 8166-0360 500 525 4,35-5,00 18,08-13,28 | Krugerrand | 8330-335 £167-172 568-71 | Gold Coins (£2881 ₂ -2271 ₂₁ (£1551 ₄ -1571 ₄) (£28-701 ₂) (£28-22) (£264-2963 ₄) | \$656-658 \$566-340 \$170-174 \$69-72 \$650-654 | £868-2 £155-1 £68-72 £88-30 £266-4 |

| Oct. 24 | £ | 3 | | Note Rates |
|--------------------|---------------|---------------|---------------|--------------|
| Argentine Peso | 4752-4773 | 1945-1050 | Austria. | 53,25-52.65 |
| Australia Dollar | 2.0875-2.0915 | 0.8520-0.8525 | Balgium | 75.30.74.10 |
| Brazil Cruzeiro | 145.10-146.10 | 58,685-59,795 | Denmork | 14.06-14.25 |
| Finland Markka | | 3.7086-3.7106 | Fronce | 10.58-10.63 |
| Greek Brachma. | | | Germany | 4.57-4.25 |
| Hong Kong Oollar, | | | Italy | 8166-0860 |
| Iran Rial | | | Japan | 500 525 |
| Kuwail Binar/KB | 0.655.0.661 | | Netherlands | 4.85-5.00 |
| Luxembourg Fre. | | | Norway | 18.08-18.28 |
| Malayera Dollar | | 2 1300 2 1410 | Portugal | 11212-135 |
| New Zealand Dir. | 2 5000 2 5050 | 1 0200 1 0210 | Spain | 17914-1881- |
| Saudi Arab. Riyal. | 0 17 9 10 | 7 5010 7 7240 | Sweden | 10.51-10.46 |
| Singaporo Dollar. | 5.13 d, 10 | | Switzerland | 4.075-4.185 |
| singapore Dollar. | 1 4050 1 0075 | | | |
| Sth. African Rand | | | United States | 2.44) 2.2.46 |
| U.A.E. Birham | 9.03 9.03 | 3.0005-3.0905 | Yug salavie | 7e-70 |

| | | _ | | |
|-----|--------|------|-----|---------|
| THE | DOLLAR | SPOT | AND | FORWARD |

| Oct. 24 | Day'e | Close | One month | p.a. | Three months | % p.e. |
|----------|----------------|----------------|------------------|----------|----------------------------|-----------|
| UKt | 2.4375-2.4650 | 2.4390-2.4410 | 0.63-0.53c pm | | 1.45-1.35 pm | 2.29 |
| relandt | 2.0040-2.0119 | 2.0070-2.0100 | 0.10-0.20c dis | -0.B9 | 0.10 pm-par | 0.10 |
| Canada | 1.1676-1.1691 | 1.1676-1.1679 | 0.27-0.22c pm | 2.51 | 0.61-0.56 pm | 2.00 |
| Scihlad | 2.0195-2 0269 | 2.0200-2.0210 | 0.92-0.82c pm | 5.17 | 2.30-2-20 pm | 4.46 |
| Belgium | 29.88-29.931 | 29.88-29.90 | 71=-6c pm | 2.71 | 16-13 pm | 1.94 |
| Den mark | 6.7235-5.7460 | 5.7235-5 7250 | 0.40ors pm-0.10 | dia 0.31 | 1.70-2.20dla | -1.36 |
| V Ger | 1.8630-1.8740 | 1.8655-1.8665 | 0.90-0.96p1 pm | | 2.40-2.35 pm | 5.09 |
| ortunal | 50.73-50.96 | 50.78-50.88 | 10-25e dis | -4.13 | 30-65 dlg . | -3.74 |
| ig.am | 74.79-74.93 | 74.84-74.89 | 80-95c dis | -14,02 | 190-220 dia - | 10.95 |
| ialy | 884.50-855.50 | 884.60-884.90 | 31,-41, Ilm dia | -5.42 | 16-16 ² , dis · | -7.37 |
| Verway | 4.9190-4.934 | 5 4.9240-4.925 | 01.20-0.70gre pm | 2.31 | 2.80-2.30 pm | 2.07 |
| ranca | 4.2960-4.3100 | 4.3030-4.3050 | 1.15-1.05c pm | 3.07 | 2.33-2.23 pm | 2.12 |
| iwe.lcn | 4 2130-4.2180 | 4,2170-4.2180 | 0.55-0.70ore dis | | | -2.35 |
| lagan. | 2t 2.10-212.90 | 212 45-212 55 | 0.95-0.70y pm | 4.38 | 2.30-2.15 pm | 4.16 |
| Austria | 13.201-13.231 | 13.201-13 2112 | 3.10-2.60gre pm | 2.59 | 7.00-5.50 pm | 1.89 |
| Switz | 1.6620-1.6780 | 1.6745-3.6755 | 1.45-1.40c pm | 10.21 | 3 55-3.50 pm | 6.42 |

1 UK and Imland are evoled in U.S. currency. Ferward premiums and discounts apply to the U.Ş. dollar and not to the individual currency.

| | | GOI | o Coins | • | | |
|---|---|---|--|--|---|-----------|
| 1/2 Krug 1/4 Krug 1/10 Krug Mapleles New Sov King Sov Victoria French 8 50 pesos 100 Cor. 820 Eag | ereigns 6159- 2019 5191- 202 6191- 203 5165- Mexico 2785- Austria 5530- les 5751- | 554 (£288) 535 (£1\$5) 172 (£28-7) 1 (£28-2) 650 (£264) 161 (£65-6) 183 1£74-7 168 (£74-7) 168 (£74-7) 168 (£74-7) | 2-22712 34 4-15714 50 012 34 29654 46 6 6 5 6 5 6 5 6 | 566-638 566-340 170-174 199-72 550-654 162-155 184-156 184-156 184-156 184-172 194-799 121-636 756-760 | £868.269 £155.140 £68.72) £266.30 £2561.467 £25.77] £75.77] | (81g) |
| | E POUN | D SPUI | AND P | ORW | 100 | |
| Oct. 24 | Day's apread | Close | Doe month | % p.e. | Three months | % p.a. |
| u.a. | 2,4375-2,4650 | 2.4390-2.4410 | 0.63-0.63c pr | | 1.45-1.35 pn | |
| Canade | 2.8420-2.8760 | 2.8430-2.8450 | 1.25-1.15c pa | m ~ 5.06 | 3.00-2.90 pm | |
| Nuthind. | 4.92-4.99 | 4.921-4.9312 | 34-24c pm | 7.91 | | 6.90 |
| Belgium | 72.86-73.65 | 72.90-73.00 | 40-30c pm | | 85-75 pm | 4.39 |
| Ounmark | | 14.01-14.02 | 422-3ore pm | a.21 | | 0.91 |
| Ireland | 1.2030-1.2280 | 1.2040-1.2050 | 0.35-0.30p p | m 3,24 | 0.52-0.47 pn | |
| W. Ger. | 4.5411.61 | 4.55-4.56 | 31-21 pr | 5.23 | | 7.12 |
| Portugal | 123.75-125.25 | 123.90-124.10 | 5c pm-30 dle | | | -1.45 |
| Spain | 182,50-183.90 | 182.55-182.65 | 150-205c dis | | 380-485 dis | -9.47 |
| lialy | 2158-2176 11.99-12.13 | 2157-2158 11,95 ² -12.00 ² 2 | 31a-51a lire di | | | |
| Nerway | 10.43-12.15 | 10.47.40.40 | 67,-41,ore pm | | 141-1212 pm | 7.44 |

10.47-10.48 10.26-10.27 518-613 32.17-32.22 4.081-4.091 5½-4½c pm 10re pm-per · 3.25-2.80y pm 16-14gro pm 4½-3½c pm 8.01 12²-11²2 pm 0.58 par-1 dis --7.00 3.95-8.45 pm 5.59 36-32 pm 12.11 11²-10²3 pm Selgien rate lu lor convertible francs. Financial Iranc 73.15-73.25. 2ix-month forward dollar 1.82-1.72c pm, 12-month 2.25-2.15c pm.

FT LONDON INTERBANK FIXING (11.00 a.m. OCTOBER 24)

| 6 months U.S | L dollers | 6 months U.S. dollars | | The fixing rates are the erithmetic means, rounded to the nearest one-sixteenth, of the bid end offered rates for \$10m quoted by the market to five reference banks |
|--------------|---------------|-----------------------|--------------------------|--|
| bld 13 15/15 | offer 14 1:16 | bid 137/8 | offer 14 | et 11 em eech working day. The banks ere National Wastminster Bank, Bank of Tekyo, Deutsche Sank, Banque Nationals de Paris and Morgeo Guaranty Trust |
| EURO-CURR | RENCY IN | TEREST F | RATES (Market Clos | sing Rates) |
| Oct. 84 | Storting | 11.8 Doller | Canadian Dutch Guilden | West German: |

8:. 8:: 8:. 8:: 8:. 8:: 8:. 8:: 2:4 8:8 9!2 8:s 1214-1212 1814-181-1714-174-103-101-15:a-15-1 14-1-1412 15 to 15 to 15 to 15 to 15 to 15 to 14 ... 14 to 15 to 14 to 14-17 174-1914 10-20 3014-2114 8112-8212 234-234

Leng-term Euredollar two years 124-13 per cent; three years 124-13 per cent; flaur years 124-13 per cent; five years 124-13 per cent nominol closing rates. Sheri-term rates are call fer sterling, U.S. dallarc, Canadian dollors and Japanecs yen; others two-days' natice. Asian rates are closing rates in Singapore.

The following neminal rated were quoted for London deliar certificated of depocitions—months 13.25-13.45 per cent; three-months 13,60-13.70 per cent eix months 13.55-13.65 per cent; one year 12.95-13.15 per cent.

LONDON MONEY RATES

| | Sterling Cortificate of deposit | | Local Authority deposits | Local Auth. egotiable bonde | House | Company Ils posits | Discount market doposits | Treseury | Eligible Benk Bills è | Fine Trade Ellis d |
|---------------|---------------------------------------|-----------|--------------------------------|-----------------------------------|-------------------|-----------------------|--------------------------------|----------|-----------------------------|--------------------------|
| Overnight | _ | 18-23 | 17-19 | | | _ | 153-18 | _ | | |
| days notice | | _ | 164-125 | 1 – 1 | - | l – . | | | _ ! | |
| 7 days or | · - ' | _ | _ | ' - 1 | _ | l — · | _ | _ | 1 – 1 | _ |
| 7 days notice | - | 1912-1932 | 124 | - 1 | 1812 | I — ' | 157 ₈ -18 | ! _ | _ | _ |
| one month | 17.1634 | 17 g 17 4 | 174-174 | 175-173 | 17 . 8 | 171c-17& | 161-155a | 143-144 | 154-186 | 17 |
| Two months | | | | 164-174 | 16/3 | 174 | 1478 | 143.14 | 1512 | 16 ₃₀ |
| Three months. | 16 ₁₅ -19 ₁ k . | 16 y 15 y | 164 | 16-1214 | 1 6 } | 164-17 | | 144-141 | | 1514 |
| ix months | 15 lg 14 | 124 163 | 154 | 147g-155g | 153 | Ī6 | | | 144 | 147 |
| line months,, | 1410-1436 1 | 1469-143 | _ ' ! | 1458-15 | 14(2 | 154 | _ | | | |
| THE YEAT | 1410-1578 | 14 6-14 6 | 141a | 144-144 | 144 | 15 | | · _) | 1 – i | _ |
| WG Y6215 | | | 135g-157g | | | ! ' | _ | - | ! I | _ |

Local authority and linence houses even daye' nelice, ethers coven daye fixed. Long-term local authority manages rates neminally three years 131-131, per cent; lour years 131-131, per cent; five years 131-2 per cent. •Bank bill rates in table are buying rates for prime paper. Suying rates for lour-month bank bills 151-4 per cent; four-months trade bills Approximate celling rate for one-manth Trezaury bills 14%-14% per cent; two-manths 14%-14% per cent; three-months 14%-14% per cent. Approximate celling rates for one-manth bank bills 16 per cent; two-manths 15% per cent; three-months 15% per cent; three-months 15% per cent; three-months 15% per cent; three-months 16% per cent; three-months 16%

Finance Houses Base Rates (published by the Finance Hauses Association) 1672 per cent from October 1, 1980. Clearing Sank Deposit Rates for landing 16 per cent. Treasury Bills: Average tender relec al discount 18,3334 per cent.

| Oct. 84 | Bank rate | Special Drawing Rights | Europe Currer Unit |
|---------|--------------|------------------------------|--------------------------|
| terling | 16 | 0.530141 | 0.6587 |

CURRENCY RATES

| | _ ă | agines | Unit |
|---------------|-----|-------------|--------|
| Sterling | 16 | 0.530141 | 0.6587 |
| U.S. \$ | 11 | 1.30176 | 1.8710 |
| Canadian 5 | | | 1,6052 |
| Austria Sch . | | nusasii, ie | |
| Balgium F | 12 | 38.2942 | 41,053 |
| Danish K | 11 | 7.47861 | 7.8766 |
| II'mark | | 2.43598 | 2,6645 |
| Guilder | 2 | 2,63671 | 2,7750 |
| Franch Fr | | 5,31619 | 5,9079 |
| Lira | | 1152,68 | 1216,7 |
| Yon | | 074,411 | 291.40 |
| Norwan. Kr. | 9 | 6.41833 | 5,7511 |
| Spanish Pts. | | 97,6000 | 102,69 |
| Swedish Kr. | 10 | 5.48653 | 5,7798 |
| Swiss Fr | 6 | 0.17698 | 2,2962 |
| | | | |

For the convenience of readers the dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements, except where the forthcoming board meetings (indicated thus*) have been officially published. It should be emphasized that the dividends to be declared will not necessarily be at the amounts or rates per cent shown in the column headed "Announcement last year."

Announce-

| Osts | ment last year | Oete ment lest year |
|-----------------------|-------------------|---|
| AcrewNov. 5 | Int. 1.5 | "Hapworth (J.)" Oct. 30 Finel 3.0 |
| Akroyd and | | Hitl Samuel Nov. 14 Int. 1.834 |
| SmithersNov. 22 | Final 15.0 | *Kwik Save |
| Alfied Irish | | OiccountNov. 20 Final 2.2 |
| BankoOct. 31 | Int. 2.75 | Land Secs Nov. 15 Int. 2.5 |
| Anderson | -11-2 2270 | London and . |
| Strathclyda,Nov. 22 | In1. 1.0 | Mid. IndsNov. S Int. 2,2 |
| Assoc. | | "Lucas Inde Nov. 10 Finel 8.433 |
| 2rit, FoodsNov. 5 | Int. 1.1 | *Mallipeon- |
| ANZNov. 18 | Final 12.0 | OennyOct. 29 Int. 1.5 |
| *8PBNov. 15 | Int. 4.0 | *Metal BoxNov. 24 Int. 8.47 |
| *Bank of | | Peola and |
| IrelandNov. 8 | 1et. 7.5 | WhitesNov. 22 Int. 1.75 |
| *BeechamNov. 19 | Int. 2.88 | Peweil |
| *Bell (A.)Oct. 29 | Final 3.52 | DuffrynNov. 22 Int. 4.25 |
| 8cotsNov. 13 | Int. 2.875 | Readicut IntlNov. 7 Int. 0.55 |
| 2rit. & Comm. | | RedlandNov. 22 Lat. 2.67 |
| ShippingNov. 15 | 1nt. 6.5 | *Reed IntlOct, 28 Int. 4.0 |
| British Sugar Nov. 15 | Final 5.885 | Renold Nov 27 Int 2.8 |
| Brockbouse Nov. 22 | Final 2.65 | Rothmons Intl. Nov. 22 Int. 1.0 |
| SurtonNov. 21 | Final 7.0 | Seinsbury (J.) Nov. 7 Int. 3.0 |
| Capital and | | *5kerchleyNov. 4 Int. 2.8 |
| Counties,Nov. 23 | Int. 1.0 | *Smithc IndaNov. 11 - Final 2.136 |
| ChlorideNov. 14 | Int. 1.7 | Omith (W. H.) Nov. 13 Int. 2.0 |
| Coats PatoneDct. 30 | Int. 1.4 | TescoNov. 21 Int. 2.0 |
| Courtaulds Nov. 22 | Int. 2.888 | *Toxer Kmaly, |
| Do La Rue Nov. 13 | Int. 6.6 | MilbournOct. 28 Int. 1.59 |
| Eastern | • | UnileverNov. 14 Int. 8.94 |
| Preduce0 ct. 19 | Int. 1.4 | Wedgwood Nov. 21 Int 1.75 |
| French Kier Nov. 22 | Int. 0,95 | WhitbreadNov. 2 Int. 1.494 |
| Great | - | WielyHughes Nov. 9 Final 2.764 |
| Prtind. EstsNov. 19 | Int. 1.0 | • |
| HambreaNov. 20 | Int. 52.5 | * Board meeting Intimated. † Righ |
| Horrisans & | | issue eince mede. ‡Tax free. § Scr |
| CreafialdOct. 28 | Int. 7.5 | iesue eince made. ¶ Ferecact. |

Public Works Loan Board rates Effective from October 18

Over 15, up to 25 Over 25 *Non-quota loans B are I per cent higher in each case than non-quota loans A. † Equal instalments of principal. ‡ Repayment by half-yearly annuity (fixed equal balf-yearly payments to include principal and interest). § With balf-yearly payment of interest only.

BASE LENDING RATES

The multinational for international finance. Banque Européenne de Crédit Boulevard du Souverain 100 B-1170 Brussels tel. 6604900 tlx 23846

RECENT ISSUES

| | EQ | דוט | IES |
|---|----|-----|------------|
| _ | | | |

| issuo | 15 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 | | 1080 | | 2tock | B | | 4 5 | 90 | # P | .0 |
|---------------------------|--|------|---------------------------------------|-----|---|-----------------|----------------------------|---------------|----------------------|-----|-----|
| Price pt | Pale | A PE | High | Low | ztoer | 9 C | | ğ°ğ | ĘŠ | a. | - 2 |
| 90 \$16 97 \$150 | F.P F.P F.P | = | 320 466 80 \$2 146 200 | 82 | HBrint Invs. BP Restricted Trans. HI sk In M royc s50; Hintervision Pfd. 18; HIRE | 72 07 12e | + 10 8 1 +2 +4 | 17.5 _ | 4.7 - - 2.9 | 5.4 | 4.8 |
| | FIXED INTEREST STOCKS | | | | | | | | | | |

| | 98 | 1 3 3 | Date Date | 19 | 80 | Stock | 50 | + 0 | |
|---|---|---|-------------------------|--|--|---|---|----------|--|
| | Pride | F. | 250 | High | Low | SLOCK | Ojoeln Priod | <u> </u> | |
| | \$100p. \$100p. # # # # # | F.P. P.P. P. P | 61/10 61/10 10/11 | 111 119p 16 ¹ 2 117 115 97 70 48 25 81pm 363e | 102 36p 14½ 106 103½ 95 51 51 20½ 35¼ | Lee Valley Water 948 Red. Pref. 1987 Queens Moat Rolf Cons Uns Ln. 198-91. RT.Z. 9128 Conv. Uns. Ln. 195-2000 S. Rhodesis 55 '78-81 Asstd | 111 109p 16l ₂ 108 103p 96 69 63 22 8lpm 36s | 7 | |
| - | 7 | F.P. | = | 312 | 275 275 | Do. Options Zimbabwe settlement annuity fleg | 275 | -12 | |
| | | | | 44 | 216 | HTS" OFFFDS | | _ | |

KIGHID" UTTEKS

| | priue Issce | Renuno. | | no. | 15 | 180 | Stock | Picoling Picoling | + or |
|---|---|--|-------------------------------|----------|--|--|---|---|--|
| · | p: | Pele | • | B | High | Low | · | 월호 | !- [|
| | 54 500 116 27 660 A\$350 157 600 R\$50 R\$50 A\$2 90 160 240 240 240 250 260 80 | MII F.P. NII NII NII F.P. F.P. | 20/10 10 20/10 10 31/10 | 0/11 | 584 00pm 800 150pm 40pm 23 pm 43pm 521 115 525 115 525 98pm 398 | 642 17pm 6pm 725 130pm 17ipm 22ipm 5pm 5pm 87 101 3308 93pm 817 | Argyil Foods STR Brixton Estate Bulgin (A.F.) A Burnett & Hallamshire CRA Cape Industries CRA Cape Industries Lidersmith GoldbroughM'rt Huntieigh Do 72 Cmv Pref M. L. Hidgs Mills & Allen Mucktow (A.J.) Hipict Fetroleum Pyke (Hidgs) | 8½pm 770 149pm 40pm £5½pm £12 4pm 5pm 40pm 29 110 330 650 95pm 396 | +1 +2 +1 -1 ₂ -3 +4 +5 ₄ -11 ₈ -20 -20 +5 |
| | 370 | | 17/10/14 | 1/11 | 5pm 475 | | Ricardo | 5pm 475 | <u> </u> |

Renunciclien date usually lect day for dealing free of stamp duty, b Figures baced an prospectue estimate. g Assumed dividend and yield. u Forecast dividend: cover based en previeus year's seminga. F Dividend and yield based on prospectus or ether official estimate for 1979. Q Gross. T Figures essumed. I Cover ellews fer canversion of eheree net now rinking for dividend or renking only for restricted dividenda. § Plecing price to public. pt Pence unless otherwise indicated. I leaved by tender. § Offered re holders of ordinary charace as a "nghts." "eleaved by tender. © Offered re holders of ordinary charace as a "nghts." "eleaved by tender. © Offered re holders of ordinary charace as a connection with reargenisation, merger or takeover. [ii] introduction. [i] Issued to learnest preference helders. E Allesmant letters (or fully-paid). © Provisional or partity-paid allesmant letters. * With warrants. †† Unlisted security. † Osslings under appeal of the paid allesmant letters. * With warrants. †† Unlisted security. † Osslings under appeal of the paid of the pai

Bank of Tokyo (Curação) Holding NV U5\$50,000,000

Guaranteed Floating Rate Notes due 1989

Payment of the principal of, and interest on, the Notes ic unconditionally and irrevocably guaranteed by

The Bank of Tokyo, Ltd. (Kabushiki Kaisha Tokyo Gioko)

In accordance with the provicions of the Agency Agreement between Bank of Tokyo (Guracao) Holdings N.V.. The Bank of Tokyo, Ltd., and Citibank, N.A., dated October 23, 1979; notice in the control of the Agency Agreement. hereby given that the Rate of Interest has been fixed at 1315 the pa and that the interest psyable on the relevant Interest Paymone Date, January 27, 1981 against Coupon No. 5 will be US\$178.09 a has been computed on the actual number of days elapsed (92) his divided by 360.

CITIBANCO By: Citibank, N.A., London, Agent Bank

LOCAL AUTHORITY BOND TABLE

Annual Ioterest gross pay- Minimum of Anthority interest able (telephone number in parentheses)

UNIT TRUST SERVICE

OVERSEAS—contd.

fambro Pacific Fund Mont. Ltd.

Hill Samuel Invest, Mgmt, Infal. P.O. Box 63, Jersey, 053

_.... 3.80

Jardine J'pn. Fd.
J.F. Japam Small Co.
J.F. Japam Secs. (inc.)
J.J. Jardine Flem Int.
J.F. Car & Both Fd. Inc.)
Japam & Pacific Contex
NAV Oct
London Agents: Role. Flem
Leonald Jessenh & M. claber 15. ring & Co. Tel: 01-638 5858

Keyser Ullmann Ltd. 25, Milk Street, EC2V 8JE.

一部第 333 - 1 -Kleinwort Benson Limited 20, Feathurch St., EC3.

Lloyds Bank Infernational, Geneva P.O. Box 436, 1211 Geneve 11 (Switzerland) Lloyds Inf. Georgia 15789 (29.0) 6.00 Lloyds Inf. Income _ SF29.30 301.00; 6.00 Livyds Int. Lecture | jar series | M. & G. Group | M. & G. Group | Three Quay, Tower Hill EC3R 680, 01-626 4589 | Allantic Oct. 21 | USST 68 7.77 | Asst. Ex. foc. 22 | USST 687 73.71 | Asst. Ex. foc. 22 | USST 687 73.71 | Asst. Ex. foc. 22 | USST 687 73.71 | Asst. Ex. foc. 22 | USST 687 73.71 | Asst. Ex. foc. 22 | USST 687 73.71 | Asst. Ex. foc. 22 | USST 687 73.71 | Asst. Ex. foc. 22 | USST 687 73.71 | Asst. Ex. foc. 22 | USST 687 73.71 | Asst. Ex. foc. 22 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. foc. 23 | USST 687 73.71 | Asst. Ex. f

Afficiand Bank Tst. Corp. (Jersey) 1td. 28-34, HE St., St. Heller, Jersey. 0534 3628 Michael Descent Co. 1005 MB St., St. Heller, Jersey. 0534 36281 Drayton SRt. (1007 1012) +0.71 1136

Murray, Johnstone (Inv. Adviser) 163, Hope St., Glasgow, C2 041-221 5521 Hope St., Fd. Oct. 15. USSA 32 Murray Fund Oct. 15. USSA 32 Pacific Fd. Sept. 30. USSA 77 Mat. Westminster Jersey Fd. Mgrs. Ltd.
45 La Motte St., St. Heller, Jersey 0534 36241
High Income Fund. 147.4 49.04 +1.0 12.24
Equity Fund. 147.5 62.0 3.23
International Bond* 140.6 50.0 3.23
International Bond* 140.6 50.0 3.23

N.E.L. International Ltd.
P.O. Box 119, St. Peter Port, Guermey, C.I.
Seefing Deposit. 197.
Sterling Fred Interest. 49, A
Sterling Sterling Text Interest. 47, 5
Intol. Managed 47, 5
Intol. Managed 98, 1
Intol. Managed 9

0481 26741 Providence Capitol Life Ass. (C.L.)
P0 80x 121, 5t Peter Port, Guerney 0481 24726/9
Sterling Board Fd. 50.0 52.0 52.0
Sterling Engity Fd. 50.0 52.0 52.0

sum bond £ Year 13½ ½-year 1,000

Richmond Life Ass. Ltd.

48, Athol Street, Douglas, 1.0, M.

(2) The Silver Trast. 1794 5 201.6 7.26 b.

Diamond Bd. 129 2 201.6 7.26 b.

Irish Gitt Bond. 129 2 179.8 1

P.O. Box 73, St. Helier, Jersey

1-166.5 177.7] -3.7] ---

Schroder Life Group 0705 27733.

Schroder Mingt, Services (Jersey) Ltd., P.O. Box 195, St. Heller, Jersey. 0534 27561 Sterling Money Fd. "IEIO.10 10.131 Exerting Money Fd. "IEIO.10 October 29.

Kemp-Gee Management, Jersey Ltd.
1 Cloving Cross, St. Heller, Jersey C534 73741
Capital Fund 56.9 58.7 10.79
GR Bond 51.015
Capital Fund 56.9 58.7 10.79
GR Bond 51.015
Capital Fund 56.9 58.7 10.79
GR Bond 51.015
Capital Fund 56.9 58.7 10.79
Capital Fund 56.9 58.7 10.7 10.7 10.

TSB Unit Trust Managers (C.I.) Edd.

10. Wharf St., St. Heller, Jarsey (C.I.). 0534 73954
153 Jersey Fund. 54.0 56.8 1356
Prices on Oct. 22. Next sub. 637 Dct. 21. Tokyo Pacific Holdings N.V. Intimis Management Co. N.V., Caracao, NAV per share Oct. 21. US\$91.82. Tologo Pacific Hidgs. (Seaboard) N.X. Intimis Management Co. N.V. Coracoo. NAV per share Oct. 21, US\$66.0%

P.D. Box 1256 Hamilton 5, Bermuta, 2-2780 Overseas Oct, 22 USS1-5; 169 4.00 (Accum, Units) 1 USS1-5; 159 1-2 (Accum, Units) 1 USS2-5; 159 10-2

DM14.90 17.801+070 van Cutsem & Associates (14). 42 Essex Street Landon, WC2 07.361585 PanAmer. 0's. Fd.J. US\$14361

World Wide Growth Managements
10a, Boulevard Royal, Lascenburg
Worldwide Gth Fd USSS4.46 1-05% Wren Commodity Trust L. George's St., Douglas IoM ... Commed. Tst. ... 1G. 1 4

For Share Index and Business News Summary in London, Birmingham, Liverpool and Manchester, Tel: 246 8026

FOOD, GROCERIES—Cont.

ABMTM Group of Companies SHARE INFORMATION **SERVICE** ☐ Machine Tools ☐ Marine Nov. Chambers & Fargus. Oct. Clifford Danries. Oct. Do. "A" N/V ... ☐ Education and Science □ Projects BANKS AND HIRE PURCHASE **ELECTRICALS—Continued** CHEMICALS, PLASTICS June Cullens 200
June Cullens 200
June Do. "A" 200
June Do. "A" 200
Mary Danish Ben! A" Li
June England (J. E.) So.
Oct. F. M. C.
Sept. Fisch Levell 20p.
June Hargiewood's 20p.
June Hargiewood's 20p.
July Hinton (A.) 10p.
July Honod Hidgs.
Sept. Linkood Hidgs.
Sept. Lockwoods
New, Lewell (G.F).
June Lockwoods
New, Lowell (G.F).
June Hoor (S.) 10p.
June Hoories (W.) 10p.
July R. H. M.
July Robertson Foods
June Rowaltree M. 50p.
Nov. Safeway Stores
June Salvasbury (J.).
June Salvasbury (J.). Head Office: 20 Park Street, London W.L. | Stack | Price | Pric Price at Ret Car Sch ME Price of Net C'er Gr's P/E Stack · Telephone: 01-492-1161/6. July ANZ SAI
Aug. Alexanders D. £1 262
Aug. Alexanders D. £1 372
June Allied Irish. 113
— Arbacher (H.) 50. 163
Arbacher (H.) 50. 163
Arbacher (H.) 50. 163
July Bk. Leumi SOI 226
July Bk. Leumi SOI 322
Nov. Bk. Leumi SOI 160
July Cater Ryder £1 374
Sor Clive De'nt 205
Sept. Com' Jaks. (SAI 1 30d)
May
Com'zbk OM 10 710 Public Board and 64 | 24 8.91 12.99 84 | 26 12.97 13.50 29 | 18 10.48 12.61 104 | 16 0.96 | — 911₂ | 16 5 10.20 13.99 BRITISH FUNDS Financial Price Last York L **ENGINEERING** 14.67 14.86 12.32 14.00 13.96 12.72 11.34 Apr. Oct. | All Ind. Prods... |
Oct. | June | A. P.V. 50p ... |
Oct. | June | A. P.V. 50p ... |
Oct. | June | A. P.V. 50p ... |
Dec. | June | Du. W' ... |
May | Nov. | Advest Group... |
Apr. | Oct. | Alexan Abstrainsum. |
Oct. | Apr. | Allen W.G. |
Jan. | July Amal. | Power |
Feb. | Asg. | Anxis... | S'dyde. |
Oct. | Amy Ass. | Carlot. |
Apr. | Asg. | Anxis... | S'dyde. |
Oct. | Amy Ass. | Carlot. |
Apr. | Asg. | Anxis... |
Apr. | Sept. | Ass. |
Dec. | Augustin (James). |
Nov. | Auguro |
Nov. | Auguro |
Dec. | Barlot | Gualeacast |
Jan. | July | Barlot |
Aug. | Feb. |
Nov. | Barlot | Gualeacast |
Jan. | July | British |
Dec. | Barlot | Gualeacast |
Jan. | July | British |
Dec. | Barlot | Gualeacast |
Jan. | July | British |
Dec. | Barlot | Gualeacast |
Jan. | July | British |
Dec. | Brist | Brist |
Dec. | Brist | Gualeacast |
Jan. | July | British |
Dec. | Brist | Brist |
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Dec. | Dec. |
D MACHINE TOOLS FOREIGN BONDS & RAILS Price Last Div % Red. Stack 3 6.10 30 Jun. 31D Dengark 13p. 2005.

1M INGreek 7pc Ass. ...

1F IA Do. 6pc 28 5th Ass.

1A 10 Do 6pc Mixed Ass. ...

30J 31D lookand 63pc 28-28 10Ja 10Jarkand 73pc 51-83.

1M 1S Do. 94pc 97-96.

1J 1D Japan 4pc 10 Ass.

30J 31D Do. 6pc 28-88 ...

1A 10 Peru Ass. 2007 ...

May 1 Turin 9pc 1991 ...

15A 150 Turin 64pc 1984.

1F.M.A.R. Uruguay 34pc ... 94 HOTELS AND CATERERS Five to Fifteen Years Jan. July Brouse bad. 10p

November Briefol Chairmed.

May Oct. Brit. Menimum 50p.

July British Horthrop.

Jan. Aug. Brit. Stasm 20p

July British Horthrop.

July British Horthrop.

July British Horthrop.

July Broke Tool.

Mov. May Browte Tool.

May Sept. Broker Tool.

May Sept. Broker Tool.

May Sept. Brown 6 Tawse

Apr. Sept. Brown 6 Tawse

Apr. Sept. Brown 6 Tawse

Apr. Sept. Brown (John) 25p.

Sept. May Dec. Burgess Prod.

Feb. Aug. Butterfield Hry.

June Capper-Neiff 10p.

June Cooper 10p.

June Cooper (Fr.) 10p.

May Carcho W. Stef. 20p.

May Capper (Fr.) 10p.

May Capper (Fr.) 10p.

May Cooper Inds. 10p.

June Danics Cooper Inds. 10p.

June D AMERICANS. DRAPERY AND STORES Price Last Siv. C'W Gr's Stock Paid Stock

Apr. Oct IASA

M.L.S.O. AMIF 5% Conw. '87...

F.My.Ag.N. Abbott Labs.II...

Mal. Li S.O.D. Amrax \$1

F.My.Ag.N. Abbott Labs.II...

Mal. Li S.O.D. Amrax \$1

F.My.Ag.N. Amre. Refical Ind. \$1

M.J.S.D. Asarroo Inc. II...

No.Fe.Ma Ag. Baker Inth. Corp. \$1

A. J. O. Ja. Sandeers N.Y. \$20

Mr.Ju. S. O. Barnes Grp. \$64;

O.Mr.Ju. S.D. Beth Steet \$8...

Ja.Ag.Jy.O. Brown'g Fer. Cl62;

F.My.Ag.N. Burroughs Corp. \$5

Mr.Ju. S.O. Beth Steet \$8

Ja.Ag.Jy.O. Brown'g Fer. Cl62;

F.My.Ag.N. Burroughs Corp. \$5

Mr.Ju. S.O. Chy. St. \$2

J.Ag.Jy.O. C.P.C. \$1

F.My.Ag.N. Class Mitha. \$12.5

Mr.Je. S.O. Chessbrough \$1

Mr.Jan. Ches. Chicop \$4

My.Ag.N.F. Chicop \$5

My.Ag.N.F. Chic Hire Purchase, etc. Feb. Aug. (Cattle's (Higgs) 10pl 33 31.6 2.1 1.01 9.1 (164) May Cie 8'tore Fr. 10.0 ; 5.37b.2 16.6 0.15% — 4.3 — Aug. Jan. Lloyds & Scot. 20p. 1811 16.6 5.27 2.4 4.2 14.4 Dec. June Lad Scot. Fin. 10p 44 2.3 2.03 6 6.8 6 6.0 0.00 Cie. Mar. Prov. Financial. 147 118 0.9 2.9 6.0 (9.0) Cie. Mar. Prov. Financial. 147 118 0.9 2.9 6.0 (9.0) Mar. Sept. Strig. Credit 10p. 9 249 0.39 — 6.2 — Sturia Higs. 10p 15 774 — 6.2 — 4 INDUSTRIALS (Miscel.) Autors
Audient (S.) Italy
(Church
Autors Eng. 129-p)
Ab. Couset R. Sert. 5p.
Auty Cope Sports 5p.
Counted Dress 5p.
Oct. Courts 'A'
Sept. Currys
July Debenhams ...
Nov. Dewbirst 10y
A. Oct. Disnos Phote
Nov. Ellis & Golf
Jane Empire S'
Executer BEERS, WINES AND SPIRITS Over Fifteen Years Hispald Computer
Aug Jarenson (A.) 10p.
Wember Armoor Trust 10p
Oct. Assingt Ind. Tst.
Oct. Associ. Comms 'A'
July Jass. Surgers 10p
Henshalf y Madeg Zip.
How. Jassin F (Ley) Hilo
Jan. Auson Rubber £1.
July BBA Group.
Apr. B.E. T. Defd.
Oct. BBOC Intril.
Nov. BTR.
July Baird (Wm.) £1
For Baker
Barget.
Hov. Barnus Hepburn
Mar. Bath & Porland.
Oct. BBOC Entril.
Aug Beecham.
Belgiair Cos. 10p
Anc. Berisfords.
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Anc. Berisfords.
Belliair Cos. 10p
May Biddie Hildys.
May Biddi August Burtonwood Fb.My.Aug.Nv.City Lon. Def. ... Apr. Oct. Ciark (Matthew). Feb. Oct. Distillers 50p. ... Apr. July Gordon (L.) 10p ... Aug. Feb. Greenali Whitley. Dec. Duport Sept. Edbro (Hidgs) ... Oct. Effott (B.) Aug. Eus Industries ... Oct. Ewered... Oct. Expanded Metal., Dec., Farner (S.W.).
Oct. Firth (G. M.) 10p.
Aug. Folkes Hio ny 5p.
June Francis Inds.....
Aug.GEI Infah, 20p.,
June Garton Eng. 10p.
Dec., Glynwed
Dec., Greenbank 10p.
Dec., Greenbank 10p. Mr.Je.S.D. I. U. Indernationalij.
F.MyAuN. Kaiser AJ, SJLioniel Carp. SO.J.D.
Ma.Ju.S.D. Lonisiera Lad SO.J.S.
ApJwGJa Marrif Han, USS7-50
FeMyAuN. Marrif II Lynch SJ.
Ju.Ap.Jy.D. Mongan (JP) USS2-5
M.F. Ny. Au, Marion Signa Inc. S1.
M.Lin.S.D. Owens-III, S3.12-5
Ja.D.C.J.A. Quaker Gats USS5.
March
J.A.J.D. Rep. H.Y. Corp. S5.
F.MyAuN. Rechard S5.
F.MyAuN. Richdst.-Natril. SJ.
S. Dec. Nov. Rechard S5.
S. D. Mr.Ju.
S. Dec. Nov. Rechard S5.
March
S. Dec. Nov. Rechard S5.
Mr.Ju.S.D. Saul (B. F.) S1.
Mr.Ju.S.D. Saul (B. F.) S1.
Mr.Ju.S.D. Sipier (SJ.D)
Ma. J.S. Dec. Tirky Inc. SJ.J.
J. Ap. Jy. D. Tessoo Pt. USS0.J.81
Mr.Ju.S.D. Tessoo S6.25
Mr.Ju.S.D. Tessoo S6.25
Mr.Ju.S.D. Tessoo S6.25
Mr.Ju.S.D. Tessoo S6.25
Mr.Ju.S.D. Tessoo S6.25 Jec., Isreepusik IDp., June Green's Econ...
June Green's Econ...
Jan. G.K.N. £1.
Aug. Hable Precision 5;
June Hadert Carrier ...
Nov. Hall Eng. 50p...
July Hall Matthew
Oct. Hallite 50p.
Sept. Hampson 5p...
Dec. Hawker Sad...
Apr., Hill & Smith
Dec. Hopkinsons 50p.
Mar. Howard Machy.
Oct. Howden Group ...
May Hunt Woscrop 5p.
Dec. Deff. 5p.
Oct. Li.M. Undated BUILDING INDUSTRY, TIMBER AND ROADS INTERNATIONAL BANK 15A | Spc Stock '77-82 | 8612 | 387 | 5.78 | 13.60 ime Inc. \$1. - Union Cartide \$1.

MarJnSobe Utd. Teck! \$USS.

Mr_Je.S.D. U.S. Steel \$1...

Mr_Je.S.D. Wootworths \$32..

Ap.Jy.O.J. Xerox Corp. \$1...

O.Ja.Ap.Jy. Zapata Corp. 25c. 194, 538 5320 — 75 dan. 299, 248 5220 — 49 8910, 48 5160 — 81 May. 100, 237 5150 — 8.0 Mar. 254, 19 5250 — 49 Asg. 271, 1910 48c — 0.9 Oct. Oct. CORPORATION LOANS 93-4 | 0.5 | 13.63 | 13.63 | 13.63 | 13.63 | 13.64 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 13.65 | 1 CANAI

Ma.S.J.O. Bk. Montreal \$2...
F. My.Au, N. Bk. Nova \$cot. \$1
A.Jy.O.Ja. Bell Canada \$3^a.
May Nov. Bow Valley!!...
Gell Canada \$3^a.
May Nov. Bow Valley!!...
F. MyAuN, Can. Fredite \$5...
July Jan. Co. 4pc Beb. \$2...
July Jan. Co. 4pc Beb. \$2...
J.Ap.Jy.O. Gulf Can.!!...
Apr. Jol. Hanker \$id. Can.!!...
Apr. Jol. Hanker \$id. Can.!!...
Apr. Jan. Hollinger \$5...
Apr. Oct. Hudzen's Bay !!...
Jan. Jan. Hollinger \$5...
Mr.Je. \$3...
Imperial Oill!...
J. Jan.Ag.J.D. Incol!...
F. MyAuN. Hollinger \$5...
June Dec Rio Aknom ...
Place Gas \$1...
June Dec Rio Aknom ...
M.Je. \$3...
Royal Bh. Can. \$2.
SeDeNit.lu Se.suyram Ca. \$51.
F. MyAuN. Jor. Dow. Bs. \$1...
J. Ap.Jy.D. Treas Can. Pipe.

J. Treas Can. Pipe. CANADIANS 9579 307 51.56 — 6.0
1174 397 51.60 — 5.4
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1189 24.5 51.60 — 7.7 **COMMONWEALTH AND** AFRICAN LOANS 9012 27.8 6.10 13.17 85 13.4 7.26 12.93 6772 25 11.11 13.13 5225 9.40 9.39 12.57 94-31 369 10.32 15.15 97 366 98.13 147 1265 26.56 FINANCIAL TIMES **PUBLISHED IN LONDON & FRANKFURT** Head Office: The Financial Times Limited, Bracken House, 10 Cannoo Street, London EC4P 4BY Telex: Editorial 8954871. Advertisements: 885033. Telegrams: Finantimo, London. Frankfurt Office: The Financial Times (Europe) Ltd., Frankenallee 68-72, 6000 Frankfurt-am-Main 1. Telex: Editorial 416052. Commercial 416193. Telephone: Editorial 7598 234. Commercial 7598 1. INTERNATIONAL AND BRITISH OFFICES EDITORIAL OFFICES Manchesier: Qucen's Hse., Queen St., M2 5HT Telex: 666813 Tol: C61-834 9331 unsterdant: P.O. Box 1296, Amsterdam-C. Telex: 16527 Tel: 276 796 mingant: George Hse., George Rd., B15 1PG Telex: 338650 Tel: 021-454 0922 Mexico: Paseo de la Refermo 122-19, Mexico 6BF. Tel: 53513-68 nnn: Presshams 11/104 Henesaliee 2-10. Telex: 8069542 Tel: 210039 Moscow: Kuturovsky 14, Apartment 1, Telex: 7900 Tel: 243 1635 Brussels: 39 Rose Docale. Teles: 23283 Fax: 512 1404 Tel: 512 9037 New York: 75 Rockefeller Plaza, N.Y. 10019. Telex: 66390 Tel: (212) 541 4625 Caire: P.O. Bex 2040, Tel: 938510 Paris: Centre d'Affaires Le Louvre, 168 Rue de Rivoli, 75744 Telex: 220044 Tel: 297 2000 Dublin: Setanta Hse., Kildare St., Dublin 2. Telex: 747111 Tel: 779801 ext. 249 Rome: Via della Mercede 53. Telex: 610032 Tel: 678 3314 Edinburgh: 37 George Street, EH2 2HN Telex: 72484 Tel: 031-226 4120 Stockholm: c/o Svenska Dagbladet, Raalam Telex: 17603 Tel: 50 60 88 Frankfurt: Frankenallee 71-81 Telex: 416052 Tel: 7598 234 Tokyo: 8th Floor, Mihan Kelzai Stainbur Boilding, 1.9-5 Ozemacki, Chiyada-ku, Fax: 245 0358 Tel: 241, 2920 Johannesburg: P.O. Box 2128 Teles: 8-6257 Tel: 838-7545 Lisbon: Praca de Alegra 58-10, Lisbon 2, Telex: 12533 Tel: 362 508 Washington: 924 National Press Building, Washington E.C. 20075 Teler: 440340 Tel: (202) 347 8676 Madrid: Esprenceda 32, Madrid 3. Tel: 441 6772 ADVERTISEMENT OFFICES Simplophem: George House, George Road. Telex: 338650 Tel: 021-454 0922 Frankfurt: Frankenaliee 68-72. Telex: 416193 Tel: 7598 1 New York: 75 Rockefeller Plazz, N.Y. 18019. Telex: 238409 Tcl: (212) 489 8300 Edinburgh: 37 George Street. 7elex: 72484 Tel: 031-226 4139 Paris: Centre d'Affaires La Louvre, 168 Rue de Rivoli, 75044. Telez: 220044 Tel: 297 2000 Leeds: Permanent House, The Headrow. Tel: 0532 454969 barchester: Queen's House, Queen Street. Telex: 666813 Tel: 061-834 9381 Tokyo: Kasahara Building, 1-6-10 Uchikanda, Chiyoda-ku, Telex: J27104-Tel: 295-4050 Overseas advertisement representatives in Central and South America, Africa, the Middle East, Asia and the Far East For turther details, please contact: Overseas Advertisement Department, Financial Times, Bracken House, 10, Cannon Street, London EC4P 48Y SURSCRIPTIONS Copies obtainable from newsagents and bookstalls worldwide or on regular subscription from Subscription departments: Financial Times in London, Frankfurt, New York and Paris

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FINANCIAL TIMES

Monday October 27 1980



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Depart 1

Zambia holds 12 in swoop on former leaders

BY MICHAEL HOLMAN IN LUSAKA

have arrested at least 12 pro- this. minent citizeos in one of the toughest internal accurity opera- to-dawn currew imposed without tions since independence in

Though information remains sparse there is speculation that ago between Zambian soldiers the Zambian Government bas, and an armed gang several moved to forestall a coup attempt. There has been no official explanation of the arrests, which were on Friday. but Mr. Wilted Phiri, the Minister of Home Affairs, told the State-owned Sunday Times that "mopping-up operations" were continuing.

Among those detained on the 16th anniversary of independence were Mr. Patrick Chisanga, a former Cabinet Secretary; Mr. Edward Shamwana, a prominent lawyer; Mr. Valentine Mnsakanya, a past Bank of Zambia Chipimo, former High Commissioner in London.

The newspaper also raported that "a number of Zambia Army officers, including a colonel, owned minea, responsible for were also detained," butthere more than 90 per cent export

BY OUR FOREIGN STAFF

The debate is expected to

resume today, based on the re-

port of a special parliamentary

committee into how the issue

made at the end of yesterday's session and there has been no

public indication of the terms

on which the report suggests

the 52 Americans held for al-

most a year might be released.
At the start of yesterday's

debate a resolution that the

session should be closed on

security grounds, was quickly

carried on a show of hands. A second resolution that all debate

on terms for releasing the hostages should be postponed

until the end of the Gulf war

No official announcement was

might he resolved.

THE ZAMBIAN authorities has been no confirmation of earnings, were functioning difficulties, mounting

The arrests followed a duskexplanation on most towns on Thursday.

There was a shoot-out 12 days dozen strong on a farm 10 miles south of Lusaka.

It is not known what connectioo, if eny, there is between the abooting and Friday's

President Kenneth Kaunda, though be bas kept several public engagements in the past few days, had not commented last night on these develop-

Lusaka and other towns appear calm, but police end army roadblocks bave been mounted on most main roads laading ont of the capital.

There have been unconfirmed reports of further arrests in the Copper Belt, but mining officials said that the State-

THE IRANIAN Parliament 2d- of an Iraqi guided missile for an apology from the U.S. journed yesterday after three attack on the southern city of featured in the report.

One deputy said the assembly

"release, imprison or

should, in view of the attack,

postpone all debate on wbether

execute the hostages." Io the

vote, a narrow majority was

found to be in favour of con-

tinuing discussion of the report.

out of the 185 members present, must be seen as evi-dence of hardening attitudes in

the parliament as the war with

Traq goes into its second

month. When the same pro-posal was made in the first

One deputy said, after yester-

report of the special committes

day's session, that the complete the 52 bostages.

U.S. collusion with Iraq." tionsry leader Ayatollah nothing in front of us we sre out of Feelings among the deputies Khomeini were mentioned in it. not considering any perticular Friday.

The size of the minority, 87

hours of debate without taking Dezful in which 100 people are

any decision of the fate of the said to bave died.
U.S. embassy hostages.

Iran adjourns hostages decision

agree that the events represent Zamhia's most serious internal political crisis since 1971, when the late Simon Kapwepwe, Vice-President, resigned to form the United Peoples Party. Within few months the UPP was banned and Mr. Kapwepwe and other senior party officials were detained.

Mr. Kapwepwe's support came primarily from the power-ful Bembs tribe, nearly a third of Zambia's 5.5m populatioo. who are particularly influential

on the copperbelt.

When he died last year Mr. Kapwepwe left no obvious successor, but several men arrested on Fridey are Bembas. An equally significant factor may be the reputation of some of those arrested as outspoken pro-Western anti-socialist critics of the Government and of the ruling United National Independence Party, the sole legal

A proposal by the militant

student captors of the hostages

that Iran should also demand the withdrawal of all U.S. forces from the Gulf was reported to

have been rejected as "unrealistic." No details were

forthcoming on the nature of

Further evidence that the

Hojatolislam

Iranian position is bardening

Hashemi Rafsanjani, speaker of

the parliament, who said before

the closed session: "In our view

some of the bostages are cer-

other deputies and give weight

may release most but not all of

An American official said of

Hts comments were echoed by

any extra Iranian demands.

from

tainly spies."

week of the fighting, only 15 to speculation among Western deputies voted in favour of it.

with Iraq produced several had been read and that the four this possibility: "It would give Bandar Khomeini. The first angry speeches condemning conditions set by Iran's revolu- us real problems, but as we have group of 30 engineers travelled

union hastility and internal dissent present Dr. Kaunda with a demanding test of his leader-

Depressed forced Zambia to turn to the International Monetary Fuod in 1978 for a two-year 315m (£168m) special drawing rights programme which ended earlier this year. But continuing low copper prices and a fall in the price of cobalt have left the sconomy in serious difficulties.

Symptoms include sporadic shortages of essential commodities and 18-month arrears in import payments and remittances, totalling over Kwacha 300m (£161m) and rising. For two years Zambia bas imported maize, the staple food,

from South Africa. Farmers estimate that the 1980-81 crop will again fall short of domestic needs, possibly by as much as 250,000 tonnes.

Leading trade unionists, aperv about wage restrictions and a high inflation rate, have seldom A combination of economic been so critical of government.

Mr. Walter Mondale, the U.S. Vice-President, said in a tele-

vision appearance yesterday

that there was "nothing on

which to base any undne optimism."

Mr. Mondale denied that

preparations had been stepped

up to receive the bostages at *be

U.S. mllitary bospital in Wies-baden, West Germany.

Iran's state radio reported

that Dezful bad been attacked

with Sovlet-made Frog-7 guided

missiles. This was the second missile attack reported on the

city and the nearby major air-

ties had given permission for the evacuation of all 750 Japanese

staff working on the joint Iran-

Japan petrochemical complex in

out of Iran via Turkey last

fighting in Khorramshahr.

continued band-to-hand

Carter point ahead, says poll

By Our Foreign Staff

A SECOND national public opinion poll has found that President Carter has at least pulled level with Mr. Ronald Reagan, with just 10 days to go before the U.S. Presidential

The Newsweek magazine survey, like that of the New York Times last week, actually put Mr. Carter one point ahead, leading Mr. Reagan by 41 to 40 per cent, with Mr. John Anderson, the independent, alipping further back at 10 per

Preference.

The margin is statistically insignificant, though it suggests that Mr. Carter, by capitalising on his contention that Mr. Reagan is the candidate more likely to involve the U.S. in a foreign war, is making beadway among the mass of iodependent voters who are making np their minds at the last moment.

Moreover a national preferaccount of the fact that the election of the President is determined by the electoral college system, whereby whoever carries a state commands all that state's votes in the college.

Given the apparent wider. regional spread of Mr. Reagan's support, some experts now believe that Mr. Carter could win a majority of the votes cast but still lose the White House. Both Mr. Carter and Mr. Reagan were in seclusion yesterday, preparing for their much awaited televised debate tomorrow night in Cleveland.

Guarded

Over the weekend, both base. The radio also said there picked up-the endorsements of several major newspapers, though the terms in which they Japanese journalists in Tebran said the Iranian suthoriwere couched were guarded in the extreme.

The New York Times, for example, in choosing Mr. Carter, caostically observed that Ronald Reagan is the better salesman. Jimmy Carter keeps dropping his sample case on his own foot but it contains better

The Chicago Tribune was hardly more enthusiastic in its endorsement of Mr. Reagan.

Carter questions, Page 2

Weather

CLOUDY with outbreaks of rain and sunny intervals. Temperatures near normal.

London, S.E. England, E. Midlands
Dry at first with sunny interrals and rain later. Max 13C

(55P).

W. Midlands, Channel Islands, S.W. England, Wales, N.W.

England Cloudy with outbreaks of rain lay become brighter. Max. 14C

I. of Man, S.W. Scotland, Argyll, N. Ireland Mainly cloudy, outbreaks of rain, becoming brighter. Max.

Central Highlands, N. Scotland, Orkney, Shetland Cloudy with outbreaks of rain. Max. 11C (52F).

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THE LEX COLUMN

British Aerospace on the runway

Early in the New Year, the accounts for roughly three-fifths. At the sams time, British Government will probably offer of the workload on the civil side. Aerospace has a lot to prove about balf its shares in British and is unlikely to start production on the civil side. And there has a possible on the stock ing a proper return for another is a political risk, even though market It is going to make a four or five years. fat profit. Compensation for the three aerospace companies which were nationalised in 1977 bas amounted to roughly £160m. and the Government could get most of that back through the sale of half its shares. No wonder GEC and Vickers, as forced sellers, feel aggrieved.

The necessary paper work should be complated in a few weeks' time, and Kleinwort Benson—the merchant bank handling the sale—will probably want to get Christmas out of the way before pulling the trigger. But with the stock market in a buoyant mood and the Government anxious to get the money in by the end of its financial year, there should be no banging sround thereafter.

Pricing the offer will be very tricky, and not just because there are no precisely comparable companies anywhere in the world. The group bas a solid record and consistently makes good profits-more than 8 per cent qu' sales and well over 20 per cent on assets employed. But it is currently involved in two major projects on the civil aircraft side, the BAe 146 and the Airbus A310, which will bave a major impact on its finances over the short term.

British Aerospace's share of the- development costs . of the 146 could work out very roughly et £250m. Costs so far have been written off in full, and provisions against launching costs generally during the next two or three years could be rather higher than the £39m charged to profits in 1979. The aircraft, which should be in full production by 1983, has yet to win many orders but the group expresses confidence that it will find a profitable niche in the

Meanwhile, the Airbus now

Fortunately the group cur-rently has a very strong balance sheet — and anyway) three-quarters of its profits comea from military work, where the order books are strong and so is the cash flow. So it expects to finance about half its excep-tionally high capital needs over the next four or five years with Internally generated funds. Equity in the last balance

sbeet amounted to £365m, and the numbers could be rather bigger in their restated form. Loan capital is set to rise sharply from its current modest level-but is expected to remain comfor shareholders' funds and to deckine sharply from the mid-

Although trading profits are rising, the cost of tha civil aircraft developments will probsbly, leave attributsble earnings little changed in the next year or two. In 1979, the group made £41m after launching costs and a nominal tax charge. Current cost adjustments, which will be included in the prospectus, will take s big bite out of earnings. So given the big spending programme, the group may not want to spend much more than, say, £15m on dividends in the short term sheet.

Among the U.S. aerospace Several differences of deler

manufacturers, Boeing currently yields about 4 per cent and some of the smaller defence: specialists offer even lower returns. For its part. British Aerospace has an unusually wide range of products, some of which could be very glamourous in stock market terms. No doubt Kleinwort will be stressing the growth prospects of the tactical guided weapons business, which accounts for over a quarter of the group's sales and includes a

lot of faocy electronics.....

is a political risk, even though the Government only has the right to appoint two Board directors, and every effort will be made to spread the shares widely among employees. As a very rough guide, half the shares could fetch a bit under £150m.

Currency translation

Finance directors are once again keeping an anxious eve on the sterling exchange rate as the end of the year approaches Since last Jaouary 1 sterling has risen by 10 per cent against the U.S. dullar and by 121 per cent against s trade-weighted basket of major currencies. This is the tricky background against which the Accounting Standards Committee has launched over the weekend, its new exposure draft on accounting for foreign currency translation. ED 27

Companies do not bave to wait until the eventual standard is produced before going over to the ED-27 basis, and many will be considering whether f do so for their next accounts all that much difference for most UK companies, but it does cut down the scope for juggling figures between the profit and loss account and the balance

are evident between ED 27 and the new U.S. draff standard which is turrently being debated across the Atlantic Thus ED 27 calls for a different treatment when the sffairs of foreign subsidiaries are deemed to be very closely linked with those of the parent compan Apparently the U.S. draft has run Into criticism on some aspects of the way it deals with intra-group trading, and U.S. and UK versions could re move closer together in their final forms.

Continued from Page 1

U.S. collusion with Iraq."

IATA

"The unrelenting escalation of costs outside airline control poses cnormous problems for Birline managements as they strive to keep the real price of air travel at current levels-and indeed to bring it even lower in response to government and consumerist pressures.

'In real terms, the price of air travel to the public has decreased by as much as 50 per cent in the past 20 years. "However, it is inevitable studied that the future level of air fares men o

will increasingly be determined. earning directly and indirectly, by the cost of energy. At best we can rising in line with inflation and currency fluctuations." Mr. Hammarskjold points out

that in 1979 the IATA members collectively earned revenues of \$50.6bn (£20.73bn), up 18 per But their ensis went up by

more than 23 per cent to \$50.45bn tf20.67bn) compared with the previous year, leaving and other non-operating items of \$150m. After allowing for those items, the net result was a surplus of only \$100m "or only 1 cent for every \$5 of

These results were produced after carrying record traffic— 390m scheduled passengers (roughly equivalent to 70 per cent of the West's total popula tion). The increase in traffic was 7.5 per cent for the year.

Continued from Page 1

Trade

Italian quotas un Japanese cars is not politically possible, the intention is to put forward at today's meeting with Mr. Okita a long list of lesser producta from which these restrictions could be removed.

Such a step, it is said, would help strengthen the Japanese greater restraint of exports of sensitive products to the EEC.

Depending on the outcome of Mr. Okite's meetings with Herr Haferkamp, EEC Relations Commis-External sioner, and Viscoupt Etienne Davignon, the Industry Commissioner, a draft directive could be submitted to the Council of Ministers by the

Commission next month. This would give the Commission power to open substantive negotiations.

Inflation hits top managers' pay

BY NICHOLAS LESLIE

WHILE AVERAGE earnings have been increasing at a greater rate than inflation. salaries of top company directors have not. This is the finding of a survey on top management pay in the UK published today by Charterhouse Group, the banking and industrial holding con

The

Decem cent and in companies reporting to March, 1980, about 15 per cent. The corresponding movements in the Retail Price Index were 18.4 and 19.8 per cent. Average earnings rose by 19.7 and 20.3 per cent respectively.

The

The all-industry median figure, however, masks-substantial variations between individual companies and between different industries. In com-panies reporting to March 1980, for example, the most generous 25 per cent paid increases of 22 industries. For example, among

Chairman or Highest Paid Director earning over £100,000 tbc · Commercial Industrial Group Company

| nking and industrial hold- | Adwest | 122.269 | 83 |
|--|-------------------------------|---------|--------|
| ncern. | BP | 120,385 | 22,706 |
| survey shows, however, mong the 1,250 companies | Beecham Comet | 103,192 | 1,028 |
| d the number of chair- or highest-paid directors | Radiovision Esso | 101,000 | 168 |
| g more than £75,000 has | Petroleum | 102,000 | 3,112 |
| than doubled in a year 4 to 30. Also, more than of these categories of or now earn above £25,000 | Heron Cpm | 123,000 | 315 |
| | 1CI | 124,380 | 5,368 |
| | Lee Cooper | 126,513 | 70 |
| | Plessey | 133,944 | 751 |
| median increase in earn- or top directors in com- reporting to the end- ber, 1979, waa 13 per | Racal Electronics Shell | 103,592 | 263 |
| | Transport | 218.805 | 14,590 |

per cent or more, while the least generous 25 per cent paid companies reporting the 1979 rises of 9 per cent or less.
The survey, formerly produced by Keyser Ullmann, the banking group, which bas now been taken over by Charterhouse, bighlights some of the considerable variations in salary increases between different

Earnings Turnover

| | ~ | ~111 | |
|-------------|---------|--------|--|
| Adwest | 122.269 | 83 | |
| BP | 120,385 | 22,706 | |
| Beecham | 103,192 | 1.028 | |
| Comet | | | |
| Radiovision | 101,000 | 168 | |
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| Petroleum | 102,000 | 3,112 | |
| Heron Cpn. | 123,000 | 315 | |
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| Lee Cooper | 126,513 | 70 | |
| Plessey | 133,944 | 751 | |
| Racal | | | |
| Electronics | 103,592 | 263 | |
| Shell | | | |
| Transport | 218,805 | 14,590 | |
| Wedgwood | 115,694 | 97 | |

retail and distribution companies which paid the bigges

| Adwest | 122.269 | 83 | |
|-------------------------------|---------|--------|--|
| BP | 120,385 | 22,706 | |
| Beecham | 103,192 | 1,028 | |
| Comet Radiovision | 101,000 | 168 | |
| Esso Petroleum | 102.000 | 3.112 | |
| Ieron Cpm | 123,000 | 315 | |
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| lessey | 133,944 | 751 | |
| tacal Electronics Shell | 103,592 | 263 | |
| | 218,805 | 14,590 | |
| l'admira d | 115 604 | 0.5 | |

calendar year and for the 12 months to March, 1980, it was salary increases—averaging 18 per cent—while electrical and mechanical engineering groups were at the bottom with 10 per

Ironically, perbaps, in the light of the £10m loss it has just announced, ICI accounted for 12 of only 24 employees below Board level reported by six companies to be earning over £50,000 a year. However, it is pointed out that this is un-likely to be the complete picture since, for example, some companies only disclose highest paid employees in the parent com-pany, and not subsidiaries.

The highest level of earnings was more than £100,000 a year. he number had more than doubled to 12 among companies reporting to March, 1980. A number of these directors may be working largely overseas, or rewarded on an international scale to reflect overseas duties. says the survey.

Top Monagement Remuneration in the UK, produced by Charterhouse Group, published by Monks Publicotims, Debden Green, Soffron Walden, Essex, price £52.50 cheque with orde

Civil servants 'sit' on boards

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

the Treasury in partnership with three big companies— United Biscuits, Delta Metal and Tunnel Holdings.

invited one or more civil ser- Peter. "I hope to extent the sought to exclude civil servan vants to attend board meetinga arrangements in a modest way, from hteir boardrooms. Car of subsidiary businesses, either and would eventually like to has been taken to ensure the as observers or as participating have about a dozen civil ser- the civil servants would get of Government's case for securing as observers or as participating non-executive directors.

years ago by Sir Peter Carey. or two yesrs. permanent secretary at the Department of Industry. It

Now Sir Peter ia trying to persuade s further three nr servants in board meetings was four companies to join the developed by Sir Peter, first scheme. The seven civil eer- with Sir Hector Laing, chairman vants involved so far have been of United Biscuits, and later

A NEW method of increasing from the London headquarters with Mr. Derek Birkin, chair elvil servants' understanding of of the Industry Department and man of Tunnel. Sir Peter at business has been developed by the Treasury. Regional staff Sir Douglas Wess, permane the Department of Industry and are likel yto be included soop. secretary of the Treasury, made "I regard the scheme as a similar agreements with Lor

useful wey to give civil servants Caldecote, chairman of Delta. experience of industry without there being detached from their Each of these companies has day to day work," says Sir they, or their top manager vants involved at any one time, Well with thair board colleague The schemes was started two each being appointed for one and that there would be no co

seconded on a temporary, full- in Whiteball. has not been publicised, partly time basis to the private sector "I believe the scheme is ver hecause some of the companies did not want attention drawn difficult for medium-sized com- Laing. "We live in too dividation to the companies of the c to the experiment in its early panies to find them sufficiently a society and we should tal

Some company chairmen has

not joined the scheme because flict of interest between the Civil servants have been activities in the boardrooms an

useful work to do.

The idea of involving civil integrate the thinking and understanding of Governmen and industry.

Civil servants move into industry. Page 7

THRIPH ST MERCIAL

MAJOR COMMERCIAL FIRMS SUCH AS LOWNDES LAMBERT, NATIONAL EMPLOYERS' MUTUAL, NATIONWIDE & OTHERS + SWINDON ENTERPRISE...NOW ANNOUNCES THAT PHH SERVICES & SOILAX ARE JOINING US: THEY ALREADY REPORT EXCELLENT RECRUITMENT RESULTS INCLUDING 100 APPLICATIONS FOR AN ACCOUNTANCY POST! + SWINDON ENTERPRISE ... DEMANDS THAT I SEEK } MORE JOBS FOR OUR UNDER-EMPLOYED WORKFORCE, DOUGLAS SMITH+

SWINDON ENTERPRISE...HAS ATTRACTED

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Enterprise Zone Extraordinary

Civic Offices, Swindon, Tel: (0793) 26161 Telex: 44833.

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